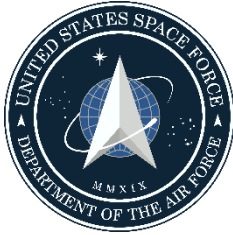


**BY ORDER OF THE SECRETARY  
OF THE AIR FORCE**

**SPACE FORCE POLICY DIRECTIVE  
10-4**



**23 JUNE 2023**

**Operations**

**GLOBAL FORCE MANAGEMENT**

**COMPLIANCE WITH THIS PUBLICATION IS MANDATORY**

---

**ACCESSIBILITY:** Publications and forms are available on the e-Publishing website at [www.e-Publishing.af.mil](http://www.e-Publishing.af.mil) for downloading or ordering

**RELEASABILITY:** There are no releasability restrictions on this publication

---

OPR: SF/S7O

Certified by: SF/COO  
(Lt Gen DeAnna M. Burt)

Pages: 5

---

This U.S. Space Force (USSF) policy directive implements the Secretary of Defense (SecDef) Global Force Management Implementation Guidance and Chairman of the Joint Chiefs of Staff Guide 3130, *Adaptive Planning and Execution Overview and Policy Framework*. This publication applies to all uniformed and civilian members of the USSF. Refer recommended changes and conflicts between this and other publications to the Office of Primary Responsibility: Office of the Chief of Space Operations, Global Force Management (SF/S7O), 2020 Space Force Pentagon, Washington D.C. 20330-2020, on the DAF Form 847, Recommendation for Change of Publication. Route DAF Forms 847 from the field through the appropriate chain of command. Ensure all records created as a result of processes prescribed in this publication are maintained and disposed of in accordance with Air Force Instruction 33-322, *Records Management and Information Governance Program*.

## 1. Overview.

1.1. This document codifies the USSF force generation (SPAFORGEN) construct in support of global force management and provides senior decision-making roles and responsibilities to enable assignment, allocation, and apportionment decisions based on impact and risk to force.

## 2. Policy.

2.1. The USSF provides organized, trained, and equipped forces in accordance with 10 USC 9081, *The United States Space Force*, 10 USC 9013, *Secretary of the Air Force*, to the combatant commands, and 10 USC 162, *Combatant Commands: assigned forces; chain of command*.

2.2. Office of the Chief of Space Operations establishes guidance defining the USSF role in global force management.

2.3. The USSF presents space capabilities to the Joint Force in response to SecDef and combatant commander requirements, implementing SPAFORGEN in accordance with the Global Force Management Implementation Guidance. The USSF implements SPAFORGEN to train, generate, and present combat forces to the combatant commands while preserving strategic readiness.

## 3. Roles and Responsibilities.

3.1. Chief of Space Operations (CSO). Assists the Secretary of the Air Force by providing ready forces, in accordance with the Global Force Management Implementation Guidance and the SPAFORGEN construct, that are responsive to combatant commander requirements.

3.2. Deputy Chief of Space Operations for Human Capital (SF/S1). Develops personnel policies into guidance supporting USSF manpower requirements and organizational structures.

3.2.1. Ensures visibility and accountability of employed-in-place and deployed forces to enable readiness assessments.

3.2.2. Integrates and executes personnel operations and Guardian development in accordance with the SPAFORGEN construct to enable employed-in-place forces and deployments.

3.2.3. Provides sourcing recommendations for Defense Civilian Expeditionary Workforce requirements.

3.3. Deputy Chief of Space Operations for Operations, Cyber, and Nuclear (SF/COO). Assists the CSO by organizing and providing USSF forces to meet Secretary and combatant commander requirements.

3.3.1. Serves as the primary advisor to CSO on space, cyber, and nuclear forces and is the primary USSF point of contact for USSF force generation and global force management policy and guidance.

3.3.2. Executes deployment notifications affecting USSF Service-retained forces.

3.3.3. Executes sourcing and scheduling policy.

3.3.4. Initiates reserve component activation requests for units performing space missions in support of approved operations. Requests for activation will be submitted to Deputy Chief of Staff of the Air Force for Operations for staffing, and approved by the Assistant Secretary of the Air Force for Manpower and Reserve Affairs. The staff of the Deputy Chief of Staff of the Air Force for Operations will notify SF/COO and Air Force Reserve Command of approved requests and activation of Air Force Reserve units.

3.3.5. Provides assessments of the USSF's ability to support combatant commander requirements.

3.3.6. Analyzes and provides Service sourcing recommendations in support of combatant commander requests for forces.

3.3.7. Establishes and maintains the USSF force generation capability to provide organized, trained, and equipped forces in support of global force management actions.

3.3.8. Focuses on operational implications, recommends improvements, and assists scheduling organizations. This includes resolving management of constrained resources, scheduling conflicts, and policy discrepancies within the USSF.

3.3.9. Publishes the deployment orders for USSF forces upon SecDef approval of the Global Force Management Allocation Plan annex and subsequent modifications.

3.3.10. Serves as the primary USSF point of contact for combat support planning and sustainability analysis supporting deployments to meet combatant commander requirements.

3.3.11. Coordinates with combatant commands and USSF Service Components regarding overseas contingency basing and related capabilities in support of deployments to meet combatant commander requirements.

3.3.12. Develops USSF policy and guidance related to deployment planning and execution, base support planning, and expeditionary site surveys supporting deployments to meet combatant commander requirements.

3.4. Commander, USSF Component Field Command. Serves as the Commander for Space Forces to the combatant command and supports the combatant commander.

3.4.1. Coordinates and prepares global allocation nominations for USSF assigned forces in response to validated combatant commander requirements.

3.4.2. Provides readiness and availability data of USSF forces to designated joint force providers.

3.4.3. Reports on all USSF component field command decisions for Joint Staff sourcing actions to SF/S7O.

3.4.4. Informs military risk assessments to SF/S7O, as requested.

3.4.5. Provides supporting component field command validation of deployment requirements utilizing Service war planning systems of record.

**3.4.6. (NOTE: SpOC will perform force provider and deployment execution roles for all of the USSF, including the responsibilities listed in 3.4.1. and 3.4.5., until component field commands are established.)**

3.5. Field Command, Space Force Element, and Direct Reporting Unit Commanders. Function as Service force providers.

3.5.1. Ensures forces are trained and equipped in accordance with SPAFORGEN to support combatant commander operations.

3.5.2. Reports readiness status of forces utilizing mandated system of record.

3.5.3. Ensures Guardians meet theater entry requirements, as defined in theater reporting instructions for their applicable category.

FRANK KENDALL  
Secretary of the Air Force

**Attachment 1****GLOSSARY OF REFERENCES AND SUPPORTING INFORMATION*****References***

Chairman of the Joint Chiefs of Staff Guide 3130, *Adaptive Planning and Execution Overview and Policy Framework*, 5 March 2019

Secretary of Defense *Global Force Management Implementation Guidance*, 3 February 2023

Title 10 United States Code § 9081, *The United States Space Force*

Title 10 United States Code § 9013, *Secretary of the Air Force*

Title 10 United States Code § 162, *Combatant Commands assigned forces; chain of command*

Air Force Policy Directive 10-4, *Operations Planning: Force Presentation/Force Generation and Global Force Management*, 3 April 2019

***Prescribed Forms***

None

***Adopted Forms***

DAF Form 847, *Recommendation for Change of Publication*

***Abbreviations and Acronyms***

**CSO**—Chief of Space Operations

**DAF**—Department of the Air Force

**SecDef**—Secretary of Defense

**SPAFORGEN**—Space Force Generation Model

**USC**—United States Code

***Office Symbols***

**CSO**—Chief of Space Operations

**SF/COO**—Deputy Chief of Space Operations for Operations, Cyber, and Nuclear

**SF/S1**—Deputy Chief of Space Operations for Human Capital

**SF/S7O**—Force Generation Division

**SpOC**—Space Operations Command

***Terms***

**Space Force Generation Model**—Is the force generation model utilized by the U.S. Space Force to meet global combatant commander requirements, maintain the highest level of overall readiness, and successfully execute the Service's Title 10 functions.