

**BY ORDER OF THE
SUPERINTENDENT**



**HQ UNITED STATES AIR FORCE
ACADEMY MISSION DIRECTIVE 2**

18 JULY 2018

Certified Current 18 June 2025

DIRECTORATE OF ATHLETICS

COMPLIANCE WITH THIS PUBLICATION IS MANDATORY

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RELEASABILITY: There are no releasability restrictions on this publication.

OPR: HQ USAFA/A1M

Certified by: USAFA/A1
(Mr. Dale Hogue)

Supersedes: USAFAMD2,
25 January 2012

Pages: 4

This mission directive provides general guidance about the mission and assigned duties of the Directorate of Athletics, Headquarters United States Air Force Academy (USAFA), Colorado. United States Air Force Academy Mission Directive 2 (USAFAMD 2) implements Air Force Policy Directive 38-6, *Mission Directives*. This mission directive does not apply to the Air Force Reserve Command (AFRC) or the Air National Guard (ANG). The organizational structure of HQ USAFA is in accordance with (IAW) Air Force Instruction (AFI) 38-101, *Air Force Organization*, and HQ USAF approved variances. Ensure that all records created as a result of processes prescribed in this publication are maintained IAW Air Force Manual (AFMAN)

33-363, *Management of Records*, and disposed of IAW the Air Force Records Information Management System (AFRIMS) Records Disposition Schedule (RDS). Refer recommended changes and questions about this publication to the Office of Primary Responsibility (OPR) using the AF Form 847, *Recommendation for Change of Publication*; route AF Forms 847 from the field through the appropriate functional chain of command. This publication may be supplemented at any level, but all Supplements must be routed to the OPR of this publication for coordination prior to certification and approval. The authorities to waive wing/unit level requirements in this publication are identified with a Tier ("T-0, T-1, T-2, T-3") number following the compliance statement. See AFI 33-360, *Publications and Forms Management*, for a description of the authorities associated with the Tier numbers. Submit requests for waivers through the Mission Element (ME) chain of command to the appropriate Tier waiver approval authority, or alternately, to the Publication OPR for non-tiered compliance items. The waiver authority for non-tiered requirements in this publication is the USAFA/CC.

SUMMARY OF CHANGES

Updated the mission statement, office of primary responsibility, certifier's name and official signature block.

1. Mission. Provide all cadets realistic leadership experience in a mentally and physically challenging environment. Prepare and motivate leaders of character for a lifetime of service through physical education, fitness training and testing, and intramural and Division I intercollegiate athletic competition. Promote the Academy to the nation through athletics.

2. Command. The Director of Athletics, United States Air Force Academy:

2.1. Reports directly to the Superintendent, United States Air Force Academy.

2.2. Exercises administrative and operational control for assigned faculty and staff members, and assumes operational control over cadets per Superintendent guidance.

2.3. Is the supported commander for cadet physical development.

2.4. Is a supporting commander for character, leadership, and academic development.

3. Roles and Responsibilities. The Director of Athletics, United States Air Force Academy:

3.1. Employs the methodology and models of the Officer Development System (ODS) in designing and executing education, training and experiential programs in pursuit of the USAFA Outcomes to develop officers of character.

3.2. Provides an intensive program of physical education for all cadets integrated within the overall USAFA Course of Instruction, deliberately designed for character and leadership development through physical education classes, fitness testing, Division I National Collegiate Athletic Association (NCAA) intercollegiate competition, intramural and club competition. Ensures cadets maintain a high standard of health and physical fitness and are motivated and contributing to diverse teams in healthy competitive fashion in a stressful environment.

3.3. Is responsible for the day-to-day operations and management of the Air Force Academy Athletic Association (AFAAA) in the distribution of funds as a Non-Appropriated Fund Instrumentality to support the robust Division I (NCAA) sports program.

3.3.1. Receives support from the Colorado Non-Profit Corporation, the Air Force Academy Athletic Corporation (AFAAC), in accordance with 10 USC 9362 to support the robust Division I (NCAA) sports programs.

3.4. Facilitates Superintendent, Commandant of Cadets, and Dean of the Faculty program objectives.

JAY B. SILVERIA, Lieutenant General, USAF
Superintendent, United States Air Force Academy

Attachment 1**GLOSSARY OF REFERENCES AND SUPPORTING INFORMATION*****References***

AFI 33-360, *Publications and Forms Management*, 1 December 2015

AFI 38-101, *Air Force Organization*, 31 January 2017

AFMAN 33-363, *Management of Records*, 1 March 2008

AFFD 38-6, *Mission Directives*, 23 December 2014

AFI 38-601, *Format and Content of Mission Directives*, 7 January 2015

10 U.S.C. 9362, United States Code, *Support of Athletic Programs*, 19 December 2014

Adopted Forms

AF Form 847, *Recommendation for Change of Publication*

Abbreviations and Acronyms

AFAAA—Air Force Academy Athletic Association

AFAAC—Air Force Academy Athletic Corporation

NCAA—National Collegiate Athletic Association

Terms

Direct Reporting Unit (DRU)—A subdivision of the Air Force, directly subordinate to the Chief of Staff, US Air Force. A DRU performs a mission that does not fit into any of the MAJCOMs. A DRU has many of the same administrative and organizational responsibilities as a MAJCOM.

Mission Element (ME)—A named unit assigned to Headquarters United States Air Force Academy, subordinate to the Headquarters Staff level that performs a specialized mission and reports directly to the USAFA Superintendent. The HQ USAFA MEs are the Commandant of Cadets (CW), Dean of the Faculty (DF), Directorate of Athletics (AD), 10th Air Base Wing (10 ABW), and United States Air Force Academy Preparatory School (PL).

Supported Commander—In the context of a support command relationship, the commander who receives assistance from another commander's force or capabilities, and who is responsible for ensuring that the supporting commander understands the assistance required.

Supporting Commander—In the context of a support command relationship, the commander who aids, protects, complements, or sustains another commander's force, and who is responsible for providing the assistance required by the supported commander.

United States Air Force Academy Mission Directive (USAFAMD)—USAFAMDs are developed for directly assigned units below the Headquarters Staff level and above the squadron level. The USAFAMD provides general information about an organization's mission and directly communicates the unit's mission and responsibilities to the commander and unit

personnel, and describes what an organization does, not how it does it. MDs are written at the executive level. Publications are issued in accordance with AFPD 38-6 and AFI 38-601.