BY ORDER OF THE SECRETARY OF THE AIR FORCE

DEPARTMENT OF THE AIR FORCE POLICY DIRECTIVE 16-1

9 MAY 2023



Operations Support
SECURITY COOPERATION

COMPLIANCE WITH THIS PUBLICATION IS MANDATORY

ACCESSIBILITY: Publications and forms are available on the e-Publishing website at:

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RELEASABILITY: There are no releasability restrictions on this publication

OPR: SAF/IAPS Certified by: SAF/IA

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Supersedes: DAFPD16-1, 5 February 2021 Pages: 30

This publication implements Department of Defense Directive (DoDD) 5132.03, DoD Policy and Responsibilities Relating to Security Cooperation; Department of Defense Instruction (DoDI) 1315.20, Management of the DoD Foreign Area Officer (FAO) Program; DoDD 5230.20, Visits and Assignments of Foreign Nationals; DoDI 2010.06, Materiel Interoperability and Standardization with Allies and Coalition Partners; DoDI 2010.12, Aviation Leadership Program; DoDI 2035.01, Defense Economic Cooperation with Canada; DoDI C-5105.32, Defense Attaché Service (DAS) (U); DoDI 5410.17, United States Field Studies Program (FSP) for International Military and Civilian Students and Military-Sponsored Visitors, and is consistent with DoDI 2000.30, Global Health Engagement (GHE) Activities. This publication applies to Department of the Air Force (DAF) civilian employees and uniformed members of the United States Space Force (USSF), the Regular Air Force, the Air Force Reserve, the Air National Guard, and all who have a contractual obligation to abide by the terms of DAF issuances. Ensure all records generated as a result of processes prescribed in this publication adhere to Air Force Instruction 33-322, Records Management and Information Governance Program, and are disposed in accordance with the Air Force Records Disposition Schedule, which is located in the Air Force Records Information Management System. Refer recommended changes and questions about this publication to the Office of Primary Responsibility (OPR) using the DAF Form 847, Recommendation for Change of Publication; route DAF Forms 847 from the field through the appropriate functional chain of command. This DAFPD may not be supplemented.

SUMMARY OF CHANGES

This document has been substantially revised and needs to be completely reviewed. Major changes include revision of language to account for the establishment of the USSF and clarification of SAF/IA responsibilities in support of the USSF.

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1. Overview.

- 1.1. Security cooperation is an important tool of national security and foreign policy and an integral element of the DAF mission. It encompasses all Department of Defense (DoD) interactions with foreign security establishments to build relationships that promote specific United States (US) security interests, develop allied and partner capabilities for self-defense and multinational operations, and provide US forces with peacetime and contingency access to allied and partner nations.
- 1.2. US strategic guidance underscores the importance of defense relationships with allies and partners to advance defense objectives and reduce risk to US forces. This includes enabling partners to act independent of, alongside, and/or in support of US forces. These relationships also serve to prevent conflicts and aid US forces in the development of partner capability and capacity through the effective application of security cooperation activities.
- 1.3. DoDD 5132.03 establishes as policy that DoD will prioritize, plan, conduct, and align resources for security cooperation as an integral element of the DoD mission. DoDD 5100.01, *Functions of the Department of Defense and Its Major Components*, establishes the policy that "the Department of the Air Force shall organize, train, equip, and provide air, space, and cyberspace forces for the conduct of prompt and sustained combat operations, military engagement, and security cooperation in defense of the Nation, and to support the other Military Services and joint forces." This policy directive establishes security cooperation policy for the DAF.

2. Policy. The Department of the Air Force will:

- 2.1. Prepare and synchronize security cooperation policies, objectives, and activities with the Office of the Secretary of Defense (OSD), the Joint Staff (JS), Combatant Commands (CCMDs), other Military Departments (MILDEPs), Defense Security Cooperation Agency (DSCA), Defense Technology Security Administration, Defense Intelligence Agency (DIA), Department of State (DoS), and other US agencies, as appropriate.
- 2.2. Include security cooperation in DAF strategies supporting the National Defense Strategy (NDS) and other DoD strategic guidance. Strategic planning guidance makes strengthening alliances and attracting new partners central to the DAF. As a result, the DAF publishes the International Engagement Plan (IEP), which enables the DAF security cooperation enterprise to collaborate with a shared vision on all matters relating to security cooperation.
- 2.3. Identify military and civilian personnel with substantive security cooperation responsibilities and certify them as part of the DoD security cooperation workforce.
- 2.4. Establish, disseminate, and update the IEP for security cooperation planners to provide guidance, synchronize activities, and assist in the prioritization of urgent actions and long-term effects.
- 2.5. Document all security cooperation activities in Socium, the DoD-approved security cooperation data management system.

3. Roles and Responsibilities.

- 3.1. Deputy Under Secretary of the Air Force, International Affairs (SAF/IA):
 - 3.1.1. Serves as the DAF security cooperation focal point to the OSD, JS, CCMDs, other MILDEPs, DSCA, DIA, DoS, and other US government agencies for joint, interdepartmental, and interagency matters relating to security cooperation activities. (Exceptions: Deputy Chief of Staff, Operations (AF/A3) is responsible for operational matters and Security Force Assistance (SFA) (excluding Secretary of the Air Force (SecAF) sponsored Security Cooperation Education and Training (SCET) teams comprised only of contractors or Service-retained personnel sourced via Department of Defense Form 2964, as outlined in Chapter 10 of DSCA Manual 5105.38-M, Security Assistance Management Manual (SAMM)) for the US Air Force (USAF). Deputy Chief of Staff, Strategy, Integration and Requirements (Air Force Futures) (AF/A5/7) is responsible for USAF global defense posture. Deputy Chief of Space Operations for Operations, Cyber, and Nuclear (SF/COO), also referred to as the Chief Operating Officer (COO), is responsible for space operational matters and SFA (excluding SecAF-sponsored SCET teams comprised only of contractors or Service-retained personnel sourced via Department of Defense Form 2964, as outlined in Chapter 10 of the SAMM) for the USSF. Deputy Chief of Space Operations for Strategy and Resourcing (SF/S5/8), also referred to as the Chief Strategy and Resourcing Officer (CSRO), is responsible for the USSF global defense posture. Until the establishment of USSF components at combatant commands with an Area of Responsibility, CSRO, in conjunction with COO, supports the identification of regional and partner nation space capability roles, gaps, and requirements.)
 - 3.1.2. Serves as the functional integrator and synchronizer of the DAF security cooperation enterprise, advising and supporting the Office of the Secretary of the Air Force, the Office of the Air Force Chief of Staff, the Office of the Chief of Space Operations, and civilian and military officials of the DAF concerning international activities.
 - 3.1.3. Advocates and disseminates DAF guidance for security cooperation to support NDS implementation. Assumes responsibility for security cooperation planning functions: security cooperation planning, training, organizational framework, and policy for planners.
 - 3.1.4. Acts as the capability portfolio manager for building partnerships focused on functional Foreign Military Sales (FMS) technology systems, governance, and related strategies.
 - 3.1.5. Synchronizes and oversees execution of security cooperation activities with DAF activity managers.
 - 3.1.5.1. Activity managers serve as the primary points of contact or subject matter experts for their assigned security cooperation activity.
 - 3.1.5.2. Where DAF funding is involved, activity managers monitor all aspects of planning, programming, budgeting, and execution of an assigned activity, and advocate for their activity through program element monitors.

3.1.5.3. For organizations with activities not directed by the Services, which lack a dedicated program element code and discrete program element monitors, activity managers collaborate with SAF/IA to advocate for security cooperation resources within the DAF corporate structure.

3.1.6. Serves as the DAF OPR for:

- 3.1.6.1. Providing DAF security cooperation guidance based on concise statements of security cooperation tools and partner development goals, priorities, and opportunities.
- 3.1.6.2. The development of an IEP informed by the Air Force Strategy, Future Air Force Design, Space Force Campaign Support Plan, Space Warfighting Analysis Center's Force Design, CCMD Theater Campaign Plans, coordination with the Services, and all other relevant national, DoD, Joint, or DAF strategies, plans, and policies.
- 3.1.6.3. Synchronizing DAF senior leader international engagements across the DoD and US government agencies in support of the NDS.
 - 3.1.6.3.1. Planning and leading the execution of international engagements for the DAF Top 8 (SecAF, Undersecretary of the Air Force (USecAF), Chief of Staff of the Air Force (CSAF), Chief of Space Operations (CSO), Vice Chief of Staff of the Air Force (VCSAF), Vice Chief of Space Operations (VCSO), Chief Master Sergeant of the Air Force (CMSAF), and the Chief Master Sergeant of the Space Force (CMSSF)) through coordination and consolidation of inputs provided by relevant DAF subject matter experts.
 - 3.1.6.3.2. Developing annual key leader engagement strategic plans informed by the IEP.
- 3.1.6.4. Development and approval of all DAF policy positions on the export of weapons, weapons systems, and related technologies and information.
- 3.1.6.5. Developing the DAF's security cooperation objective and goals based on review and analysis of the NDS in coordination with AF/A5/7 and CSRO.
- 3.1.6.6. Ensuring appropriate data is entered into the officially recognized information system for documenting security cooperation activities, as required by DoDD 5132.03.
- 3.1.6.7. Providing guidance and oversight for security assistance management reviews and financial management reviews.
- 3.1.6.8. Providing overall DAF International Armaments Cooperation (IAC) policy and guidance.
- 3.1.6.9. Leading the development, negotiation, staffing, and conclusion (signing) of IAC agreements, in accordance with DoDI 5530.03, *International Agreements*.
- 3.1.6.10. The development, implementation, and synchronization of the DAF's Assessment, Monitoring, and Evaluation (AM&E) Program, in accordance with DoDI 5132.14, Assessment, Monitoring, and Evaluation Policy for the Security Cooperation Enterprise. AF/A1, AF/A3, AF/A5/7, SAF/SA, CSRO and COO are offices of collateral responsibility (OCRs).

- 3.1.6.11. The incorporation of security cooperation activities into the Planning, Programming, Budgeting, and Execution (PPBE) process.
- 3.1.6.12. Creating, advocating, and facilitating security cooperation programs that support US national security objectives.
- 3.1.6.13. Acting as component certification authority for the DAF security cooperation workforce.
- 3.1.6.14. Providing foreign liaison office air and space attaché support.
- 3.1.6.15. Developing policy and guidance for security cooperation planning, execution, and assessment conducted by DAF components to the CCMDs.
- 3.1.6.16. Providing AF/A3 and CSRO with international training and education requirements for training enrollment.
- 3.1.7. Serves as DAF OCR for:
 - 3.1.7.1. Providing the DAF position on security cooperation plans to JS, OSD, and National Security Council, to include joint assessments.
 - 3.1.7.2. In coordination with AF/A3, AF/A4, CSRO, and SF/COO, providing oversight for:
 - 3.1.7.2.1. Security cooperation matters and plans involving combined military exercises, including the designation and invitation of foreign participants and observers to continental US exercises and events in coordination with Major Command (MAJCOM) and Field Command (FLDCOM) hosts.
 - 3.1.7.2.2. Building partner capacity.
 - 3.1.7.2.3. Air advising and SFA.
 - 3.1.7.3. Providing security cooperation topics into operator engagement talks and space engagement talks.
 - 3.1.7.4. Interoperability standards development.
- 3.1.8. Serves as the DAF security cooperation activity manager for:
 - 3.1.8.1. Administrative and professional exchange program.
 - 3.1.8.2. DAF attaché and security cooperation officer management.
 - 3.1.8.3. AM&E.
 - 3.1.8.4. Aviation leadership program.
 - 3.1.8.5. Combating terrorism fellowship program.
 - 3.1.8.6. Coalition warfare program.
 - 3.1.8.7. Cooperative international agreements.
 - 3.1.8.8. DAF support to visits by students or staff members of foreign national or international defense colleges.
 - 3.1.8.9. Defense institution building.

- 3.1.8.10. Direct commercial sales.
- 3.1.8.11. DoD security cooperation workforce development program.
- 3.1.8.12. Electronic combat international security assistance program.
- 3.1.8.13. Engineer and scientist exchange program.
- 3.1.8.14. Excess defense articles.
- 3.1.8.15. Extended training service specialist.
- 3.1.8.16. Foreign comparative testing.
- 3.1.8.17. FMS policy (including for co-funding arrangements).
- 3.1.8.18. Information exchange program.
- 3.1.8.19. International affairs career field.
- 3.1.8.20. International affairs specialist program.
 - 3.1.8.20.1. Foreign area officer.
 - 3.1.8.20.2. Political-military affairs strategist.
- 3.1.8.21. IAC agreements and forums.
- 3.1.8.22. International air and trade shows.
- 3.1.8.23. International cooperative administrative support services.
- 3.1.8.24. International cooperative research and development program.
- 3.1.8.25. International enlisted engagement.
- 3.1.8.26. International professional military education.
- 3.1.8.27. Key leader engagements.
- 3.1.8.28. Leases, in accordance with Title 22 United States Code (USC) Section 2796, *Leasing Authority*.
- 3.1.8.29. Military personnel exchange program.
- 3.1.8.30. Reciprocal exchange training (reciprocal, no-charge flight training school).
- 3.1.8.31. SecAF, CSAF, and CSO counterpart visit programs.
- 3.1.8.32. Technology transfer & disclosure.
- 3.2. Deputy Chief of Staff, Manpower, Personnel and Services (AF/A1) and Deputy Chief of Space Operations for Personnel (SF/S1):
 - 3.2.1. Serve as OCR to identify security cooperation workforce members.
 - 3.2.2. Establish policy for the foreign language proficiency bonus and foreign language proficiency pay.
 - 3.2.3. Serve as the DAF security cooperation activity manager and executes the responsibilities of SecAF as the DoD executive agent for the Defense Language Institute English Language Center.

- 3.3. Deputy Chief of Staff, Intelligence, Surveillance, Reconnaissance and Cyber Effects Operations (AF/A2/6) and Deputy Chief of Space Operations for Operations, Cyber, and Nuclear (SF/COO):
 - 3.3.1. Oversee, coordinate, and review policy under which the DAF negotiates, concludes, and maintains electromagnetic spectrum operations agreements related to security cooperation.
 - 3.3.2. Advocate for cyber effects operations, and electromagnetic spectrum operations initiatives to ensure resources are available for international activities.
 - 3.3.3. Serve as security cooperation activity managers to ensure compatibility with intelligence community guidance for electromagnetic spectrum operations activities.
- 3.4. Deputy Chief of Staff, Intelligence, Surveillance, Reconnaissance and Cyber Effects Operations (AF/A2/6) and Deputy Chief of Space Operations for Intelligence (SF/S2):
 - 3.4.1. Serve as the Service OPR for foreign military intelligence activities.
 - 3.4.2. Oversee, coordinate, and review policy under which the Services negotiate, conclude, maintain, and report international intelligence, surveillance, and reconnaissance agreements related to security cooperation.
 - 3.4.3. Advocate for intelligence, surveillance, and reconnaissance initiatives to ensure resources are available for international activities.
 - 3.4.4. Serve as Service security cooperation activity managers to ensure compatibility with intelligence community guidance for:
 - 3.4.4.1. Intelligence, surveillance, and reconnaissance activities.
 - 3.4.4.2. Intelligence sharing.
 - 3.4.4.3. The defense intelligence personnel exchange program, in coordination with SAF/IA.
- 3.5. Deputy Chief of Staff, Operations (AF/A3) and Deputy Chief of Space Operations for Operations, Cyber, and Nuclear (SF/COO):
 - 3.5.1. Serve as the Service OPR for:
 - 3.5.1.1. Ensuring the planning and execution of foreign air and space military operations and tactical activities.
 - 3.5.1.2. The execution of security cooperation activities related to global force management in accordance with global force management implementation guidance and *Chairman of the Joint Chiefs of Staff Manual* (CJCSM) 3130.06C, *Global Force Management Allocation Policies and Procedures*.
 - 3.5.1.3. Organizing, training, and equipping the Air and Space Forces staff to perform operational-level security cooperation responsibilities.
 - 3.5.2. AF/A3 coordinates with Commander, Air Force Special Operations Command (AFSOC) to:

- 3.5.2.1. Ensure DAF policies and procedures affecting special operations forces do not conflict with US Special Operations Command (USSOCOM) policies and requirements.
- 3.5.2.2. Develop concepts and processes defining roles and missions appropriate to each force. Ensures effective and efficient planning and execution of AFSOF security cooperation operations and conventional force air advisor operations
- 3.5.3. AF/A3 serves as the Service security cooperation activity manager for:
 - 3.5.3.1. Air advisors.
 - 3.5.3.2. SFA operations and activities (excluding SecAF-sponsored SCET teams comprised only of contractors or Service-retained personnel sourced via Department of Defense Form 2964, as outlined in Chapter 10 of the SAMM).
 - 3.5.3.3. MAJCOM/Numbered Air Force/Air Force Forces desk officers/planners training.
 - 3.5.3.4. Operator engagement talks.
- 3.6. Deputy Chief of Staff, Logistics, Engineering and Force Protection (AF/A4) and Deputy Chief of Space Operations for Operations, Cyber, and Nuclear (SF/COO):
 - 3.6.1. AF/A4 provides civil engineer and security forces subject matter expertise as it relates to security cooperation acquisition and cross-servicing agreements (ACSA). SF/COO maintains ACSA accountability to combatant commands pursuant to DODD 2010.09, Acquisition and Cross-Servicing Agreements, and CJCSI 2120.01D, Acquisition and Cross-Servicing Agreements.
 - 3.6.2. Support plans to organize, train, and equip DAF personnel to support CCMD campaign plans to ensure compatibility with functional guidance. This task is completed in coordination with AF/A3 and CSRO as the cross-functional authorities for air and space advisors/SFA when required.
 - 3.6.3. Serve as Service OPRs for security cooperation issues related to countering weapons of mass destruction consequence management and chemical, biological, radiological, and nuclear defense activities.
 - 3.6.4. Assess the impact of security cooperation requirements on logistics support of DAF assets. AF/A4 coordinates on the documents transferring these assets to partners.
 - 3.6.5. Serve as Service OCR for security cooperation efforts involving combined military exercises, building partner capacity seminars, air and space advising/SFA, and operator engagement talks.
- 3.7. Deputy Chief of Staff, Strategy, Integration and Requirements (Air Force Futures) (AF/A5/7) and CSRO:
 - 3.7.1. Serve as the Service OPR for:
 - 3.7.1.1. Production of Service strategies for approaches to warfighting, to include how allies and partners contribute to efforts to meet defense strategic requirements and provide a framework to drive prioritization to achieve strategic ends.

- 3.7.1.2. Development of guidance on partnership priorities as part of DAF strategy, future air force design and Space Warfare Analysis Center (SWAC) force design processes.
- 3.7.1.3. Development, review, analysis, and coordination of strategic guidance, consolidated strategic opportunities, and CCMD campaign plans for DAF and Service security cooperation equities.
- 3.7.1.4. The administration of the foreign policy advisors program.
- 3.7.1.5. Integrating security cooperation objectives into future force design to help inform the DAF PPBE process.
- 3.7.1.6. Ensuring security cooperation objectives are integrated into the AF/A5/7 and SWAC's future operational concepts, assessments, capability development plans, strategy, and integration/innovation efforts where appropriate. Coordinate this responsibility with Space Operations Command (SpOC), as appropriate, and as it pertains to SWAC.
- 3.7.1.7. Leading capability development efforts with partner nations that support future force design and security cooperation objectives.
- 3.7.1.8. Global defense posture, including participation in the global posture executive council and global posture integration team.
- 3.7.1.9. Analysis on select ally and partner nation future integration and operational opportunities.
- 3.7.1.10. Incorporating partner nations' participation in DAF or Service Title 10 wargames.
- 3.7.1.11. Strategic planning and joint planning and execution community review of campaign and posture plans. This responsibility applies to AF/A5/7 only. SF/COO performs this function for USSF.
- 3.7.1.12. Steady-state campaign support planning course and joint air operations planning course.
- 3.7.2. Serve as their respective Service OCRs for:
 - 3.7.2.1. Deriving DAF security cooperation objectives/goals based on review and analysis of the NDS, national military strategy, and DAF strategies.
 - 3.7.2.2. DAF guidance for security cooperation efforts to include incorporating security cooperation into the annual review of DAF implementation of the NDS.
 - 3.7.2.3. Providing relevant DAF subject matter expertise and input to support international engagements.
 - 3.7.2.4. AF/A5/7 analyzes and develops new operations, activities, and investments leveraging allies and partners for strategic competition in coordination with MAJCOMs.

- 3.7.2.5. AF/A5/7 manages cooperation efforts with arctic allies and partners in accordance with the DAF arctic strategy and implementation plans in close coordination with SAF/IA and MAJCOMs as sub-task leads.
- 3.7.3. AF/A5/7 determines and makes recommendations to DAF senior leadership on availability and feasibility of making DAF stockpile munitions available for FMS in support of various contingency operations. Advises DAF senior leadership of potential impacts to US operations/operational plans if weapons are approved for FMS.
- 3.7.4. AF/A5/7 serves as the Service OPR for the Office of the Assistant Secretary of Defense Special Operations/Low Intensity Conflict and Joint Force Development Directorate (JS/J7) security force assistance/irregular warfare executive steering committee.
- 3.7.5. AF/A5/7 serves as the DAF security cooperation activity manager for:
 - 3.7.5.1. Conducting coalition expeditionary air warfighting capability enhancement through information sharing, interoperability, and mission supporting efforts; e.g., the Five Eyes capability development summit and the Five Eyes air force interoperability council. AF/A5/7 also conducts select strategy, capability, concept, and requirements-focused fora with partners; e.g., US-United Kingdom capability-to-capability forum, Royal Australian Air Force air senior national representative strategic plans and capability development working groups.
 - 3.7.5.2. USAF Title 10 wargames.
- 3.7.6. CSRO serves as OCR for the conduct of international affairs programs as they relate to USSF strategy and global posture.
- 3.7.7. CSRO serves as the DAF security cooperation activity manager for:
 - 3.7.7.1. Space engagement talks.
 - 3.7.7.2. Space working groups.
 - 3.7.7.3. USSF Title 10 wargames.
- 3.8. Deputy Chief of Staff, Plans and Programs (AF/A8) and CSRO:
 - 3.8.1. Ensure security cooperation integration into the DAF PPBE process.
 - 3.8.2. Ensure SecAF, CSAF, and CSO funding guidance for security cooperation is included in strategic planning products.
 - 3.8.3. Ensure lead command/agent prioritization for planning and programming submissions integrate and improve security cooperation capabilities and capacities.
- 3.9. Director of Studies and Analysis (SAF/SA) and Chief Technology and Innovation Officer of United States Space Force (SF/CTIO) lead and/or partner on security cooperation studies, analyses, and assessments as resources and priorities allow.
- 3.10. Deputy Chief of Staff of the Air Force, Strategic Deterrence and Nuclear Integration (AF/A10) guides security cooperation issues related to deterrence, the nuclear enterprise, and countering weapons of mass destruction in coordination with SAF/IA.
- 3.11. Air Force Surgeon General (AF/SG):

- 3.11.1. Serves as the DAF GHE focal point to the OSD, the JS, CCMDs, other MILDEPs, DSCA, DIA, DoS, and other US government agencies for joint, interdepartmental, and interagency matters relating to GHE or medical security cooperation activities.
- 3.11.2. Synchronizes medical security cooperation efforts across the DAF GHE enterprise.
- 3.11.3. Serves security cooperation activity manager for the Defense Institute for Medical Operations.
- 3.11.4. Organizes, trains, and equips DAF medical service personnel for the DAF GHE enterprise in support of CCMD, MAJCOM, and FLDCOM security cooperation and related operational readiness activities. This task is completed in coordination with AF/A3 as the cross-functional authority for air advisors/SFA when required.
- 3.11.5. Coordinates with SAF/IA on planning, execution, and evaluation of medical exchanges through the military personnel exchange program and administrative and professional exchange program.
- 3.11.6. Serves as the DAF OPR for GHE policy and strategy development in support of security cooperation objectives.
- 3.11.7. Serves as the OCR for:
 - 3.11.7.1. USAF school of aerospace medicine international activities.
 - 3.11.7.2. Humanitarian and civic assistance during military operations.
 - 3.11.7.3. Medical civic assistance programs and dental civic assistance programs.
 - 3.11.7.4. Medical readiness training exercises.
 - 3.11.7.5. Medical subject matter expertise exchanges.
 - 3.11.7.6. Medical related mobile training teams conducted under the auspices of defense institute for medical operations, air advisor teams, mobility security assistance squadron, etc.
- 3.11.8. Serves as the DAF security cooperation activity manager for:
 - 3.11.8.1. The defense health program.
 - 3.11.8.2. Expeditionary medical support.
 - 3.11.8.3. International health specialist program.
- 3.12. The Judge Advocate General (AF/JA) provides legal advice and review for security cooperation matters and activities, in coordination with the Secretary of the Air Force General Counsel (SAF/GC), as appropriate.
- 3.13. Administrative Assistant to the Secretary of the Air Force (SAF/AA):
 - 3.13.1. Serves as the DAF OPR to manage security administration functions for protection of information across the DAF within the DAF security enterprise as it relates to defense security enterprise and joint efforts.
 - 3.13.2. Develops DAF-level policy and business practices concerning security administration which contribute to understanding and commonality in joint engagements.

- 3.13.3. Serves as the DAF security cooperation activity manager for security administration business practices and maintains awareness of security administration lexicon in order to assist partner nations should joint defense efforts emerge.
- 3.14. Assistant Secretary of the Air Force, Acquisition, Technology & Logistics (SAF/AQ) and Assistant Secretary of the Air Force for Space Acquisition and Integration (SAF/SQ):
 - 3.14.1. SAF/AQ serves as the DAF acquisition lead for air and cyber programs. SAF/SQ serves as the DAF acquisition lead for space systems and programs, and is responsible for all architecture and technical integration with respect to the acquisition of the space systems and programs of the Armed Forces. SAF/AQ and SAF/SQ work in collaboration with respective Services, to inform and promote the potential security cooperation opportunities with partner nation civil, commercial, and defense sectors.
 - 3.14.2. Serve as the respective DAF OPRs for:
 - 3.14.2.1. All acquisition, contracting, logistics, and systems engineering policy, guidance, and oversight activities supporting security cooperation.
 - 3.14.2.2. Governance of procurement for FMS cases, ensuring timely and cost-effective program executive officer execution of acquisition requirements, and coordinating FMS training requirements with Service-level education and training commands, Air Education and Training Command (AETC) and Space Training and Readiness Command (STARCOM).
 - 3.14.2.3. FMS policy review in support of program executive officers executing acquisition requirements.
 - 3.14.3. Integrates international acquisition and exportability considerations into program acquisition strategy in accordance with DoDI 5000.85 (Section 3C.4.a), *Major Capability Acquisition*. Considers the potential demand and likelihood of cooperative development or production, direct commercial sales, FMS, and DoD policy for international transfers. SAF/AQ coordinates with SAF/IA and USAF on potential international demand for air force systems and programs; SAF/SQ coordinates with SAF/IA and USSF on potential international demand for space systems and programs.
 - 3.14.4. Includes support of security cooperation activities consistent with operation of the defense acquisition system and SAMM, in DAF acquisition policy.
 - 3.14.5. Ensures that science and technology policy support USAF and USSF security cooperation activities.
 - 3.14.6. SAF/SQ will contribute program and capability subject matter expertise to support the US position(s) on space security cooperation.
 - 3.14.7. SAF/SQ serves as the DAF security cooperation activity manager for cooperative research and development agreements for space systems and programs.
- 3.15. DAF Chief Information Officer (SAF/CN):
 - 3.15.1. Serves as the DAF OPR to provide guidance for defense information technology systems, data exchange, and technology release export policy and procedures as related to security cooperation activities. Any new guidance will be presented at the appropriate governance forum to ensure enterprise-wide awareness and adherence.

- 3.15.2. Advocates for international initiatives involving cyberspace, and presents at the appropriate governance bodies, including the DAF Corporate Structure, for awareness and support.
- 3.16. Assistant Secretary of the Air Force, Financial Management and Comptroller (SAF/FM):
 - 3.16.1. Serves as the DAF OPR for FMS financial policy and FMS administrative budget expertise for security cooperation activities.
 - 3.16.2. Coordinates with MAJCOMs and FLDCOMs to ensure the security cooperation enterprise is fully informed of FMS financial policy and FMS administrative budgeting requirements.
 - 3.16.2.1. Coordinates on all security cooperation financial policy matters and FMS administrative account budget execution matters ensuring consistency and adherence to statutes, regulations, international agreements, and other authorities.
 - 3.16.2.2. Provides guidance and oversight to MAJCOMs and FLDCOMs in the development of: FMS administrative surcharges, foreign military financing administrative budgeting, and execution and close-out reporting to DSCA.
 - 3.16.3. Coordinates with program offices to calculate nonrecurring costs for major defense equipment.
 - 3.16.4. Coordinates with SAF/IA to establish excess defense article prices.
- 3.17. Assistant Secretary of the Air Force for Energy, Installations, and Environment (SAF/IE) serves as the DAF OPR for all DAF entities requesting a basing action, regardless of basing location, and for all non-DAF entities requesting a basing action on DAF real and leased property. Evaluates, processes, and facilitates bed-down decisions consistent with established strategic, regional, and country-specific engagement objectives.
- 3.18. The Secretary of the Air Force General Counsel (SAF/GC), in coordination with AF/JA, provides legal advice and review for security cooperation matters and activities.
- 3.19. Director, Legislative Liaison, Office of the Secretary of the Air Force (SAF/LL) serves as the DAF OPR to coordinate Congressional engagement for security cooperation matters.
- 3.20. Director, Public Affairs, Office of the Secretary of the Air Force (SAF/PA) serves as the DAF OPR for communication with Airmen and Guardians, news media, civic leaders, and the general public aimed at increasing security cooperation activity awareness and effectiveness (SAF/IA is the OCR).
- 3.21. Commander, Air Combat Command (ACC):
 - 3.21.1. Serves as the Air Force coordinator for conventional combat air forces and is responsible for developing global sourcing solutions to support requests for conventional security cooperation activities involving combat air force resources.
 - 3.21.2. Ensures ACC aerial event activities support and enhance security cooperation activities.
 - 3.21.3. Ensures cyber event activities support and enhance security cooperation activities.

- 3.21.4. Coordinates partner nation bed downs and partner nation training activities involving ACC-controlled bases and airspace.
- 3.21.5. Provides combat air force resources to source security cooperation taskings.
- 3.21.6. Serves as the DAF OPR for aircraft ferrying for type aircraft under command control.
- 3.21.7. Executes program and financial management of operationally focused security assistance/FMS activities across ACC.
- 3.21.8. Serves as the DAF security cooperation activity manager for:
 - 3.21.8.1. The United States Air Force Warfare Center.
 - 3.21.8.2. FLAG Exercises (**Exception**: GREEN FLAG-Little Rock, RED FLAG Alaska, and Space Flag).
- 3.22. Commander, Air Education and Training Command (AETC):
 - 3.22.1. Coordinates partner nation bed downs and partner nation training activities involving AETC-controlled bases and airspace.
 - 3.22.2. Provides the air advisor training pipeline manager for officer and enlisted special duty functions and carries out traditional pipeline management, course development, education, and training duties similar to other functional specialties.
 - 3.22.3. Provides the FAO training pipeline manager for the 16F career field and carries out traditional pipeline management duties similar to comparable USAF specialty codes.
 - 3.22.4. Provides forces to source security cooperation teams, either in response to taskings, or on a volunteer basis, per SAMM, Chapter 10.
 - 3.22.5. Provides implementing agency services for DAF FMS training cases.
 - 3.22.6. Provides case and training pipeline management for DAF international military students.
 - 3.22.7. Serves as the DAF OPR for:
 - 3.22.7.1. The administration of non-expeditionary and non-DSCA provided security cooperation training, to include international training.
 - 3.22.7.2. Defining international training requirements needed to fulfill the security cooperation objectives of FMS cases.
 - 3.22.7.3. Administering the timely execution of the events described in paragraphs 3.22.7.1 and 3.22.7.2, above, both within and external to the DAF training enterprise. AETC also provides updates to SAF/IA on matters relating to the execution of security cooperation funding and stateside training in support of FMS cases.
 - 3.22.7.4. The administration of the Air Force Security Assistance Training Squadron.
 - 3.22.8. Serves as the DAF security cooperation activity manager, for:
 - 3.22.8.1. Euro-NATO joint jet pilot training program.
 - 3.22.8.2. Inter-American air forces academy.

- 3.22.8.3. International military education and training.
- 3.22.8.4. Mobile training teams.
- 3.22.8.5. Air advisor education and training execution.
- 3.22.8.6. 81st Fighter Squadron.
- 3.23. Commander, Air Force Global Strike Command (AFGSC):
 - 3.23.1. Coordinates partner nation bed downs and partner nation training activities involving AFGSC-controlled bases and airspace.
 - 3.23.2. Serves as the DAF OPR to provide nuclear forces to source security cooperation taskings.
 - 3.23.3. Serves as the focal point for bomber task force missions or operations involving security cooperation matters in accordance with execution order and AFGSC international engagements guidance.
 - 3.23.4. Serves as the DAF security cooperation activity manager for:
 - 3.23.4.1. Building partnerships with valued nuclear partners.
 - 3.23.4.2. Bomber task force missions.
 - 3.23.4.3. Aircraft support for exercises which include B-52s, B-2s, B-1s, E-4B (National Airborne Operations Center), and UH-1N.
 - 3.23.4.4. GLOBAL STRIKE CHALLENGE: AFGSC-hosted (symposium and competition) event.
 - 3.23.4.5. ROAD WARRIOR (security forces exercise) mission.
- 3.24. Commander, Air Force Materiel Command (AFMC):
 - 3.24.1. Leads the AFMC FMS enterprise, the scope of which extends across all program executive officer organizations, to enable timely and cost-effective execution of FMS cases.
 - 3.24.2. Leads the AFMC FMS security enterprise for information/technology protection.
 - 3.24.3. Coordinates partner nation bed downs and partner nation training activities involving AFMC-controlled bases and airspace.
 - 3.24.4. Establishes and resources new business offices within each affected AFMC program executive office to provide technical expertise, assist in requirements definitization, and respond to FMS opportunities in advance of letter of offer and acceptance signature.
 - 3.24.5. Provides oversight and direction for the FMS enterprise within AFMC and for specific DAF-level programs and other security cooperation and security assistance efforts to include FMS and FMS-like cases.
 - 3.24.6. Provides acquisition support to all USAF security cooperation activities (e.g., acquisition requirements for international training managed by AETC and contract support requirements of SAF/IA).

- 3.24.7. Provides forces to source security cooperation taskings.
- 3.24.8. Oversees planning, programming, budgeting, manpower justification, and execution of FMS programs managed within MAJCOMs and advocates for funding from DSCA, the foreign partner, and the DAF corporate structure (in coordination with SAF/IA), as appropriate.
- 3.24.9. Provides implementing agency services for USAF FMS cases.
- 3.24.10. Provides case management for international space system sales using the total package approach in accordance with SAMM.
- 3.24.11. Serves as the DAF security cooperation activity manager for:
 - 3.24.11.1. The long duration logistics wargame.
 - 3.24.11.2. Agile warrior exercise.
- 3.24.12. Serves as the IAC focal point for USAF research, development, testing & evaluation, and science and technology international agreements.
- 3.25. Commander, Air Force Reserve Command (AFRC):
 - 3.25.1. Coordinates partner nation bed downs and partner nation training activities involving AFRC-controlled bases and airspace.
 - 3.25.2. Serves as the functional integrator and synchronizer of reserve affairs concerning international activities and political-military analysis.
 - 3.25.3. Provide forces to source security cooperation taskings.
 - 3.25.4. Approves AFRC aerial events supporting security cooperation activities.
 - 3.25.5. Serves as OCR for:
 - 3.25.5.1. The AFRC deployment for training program, in coordination with CCMDs, MAJCOMs, and FLDCOMs.
 - 3.25.5.2. Exercises with foreign nations, in coordination with CCMDs.
 - 3.25.5.3. The Military Reserve Exchange Program (MREP), in coordination with SAF/IA.
 - 3.25.6. Serves as the DAF security cooperation activity manager for the MREP.
- 3.26. Commander, AFSOC:
 - 3.26.1. Coordinates partner nation bed downs and partner nation training activities involving AFSOC-controlled bases and airspace.
 - 3.26.2. Serves as the DAF OPR and coordinates with AF/A3 and other DAF organizations as necessary to ensure USSOCOM priorities are met and to provide deconfliction of special operations forces.
 - 3.26.3. Serves as the focal point for special operations security cooperation matters in accordance with theater special operations components and USSOCOM guidance.
 - 3.26.4. Serves as the DAF security cooperation activity manager for Air Force special operations activities.

- 3.27. Commander, Air Mobility Command (AMC):
 - 3.27.1. Coordinates partner nation bed downs and partner nation training activities involving AMC-controlled bases and airspace.
 - 3.27.2. Supports CCMDs and theater air components to identify regional and partner nation capability roles, gaps, and requirements.
 - 3.27.3. Supports the development of CCMD campaign plans, theater posture plans, and country plans.
 - 3.27.4. Supports development of partnership assessments, initiative design documents, and monitoring frameworks for significant security cooperation initiatives, as needed.
 - 3.27.5. Publishes air advising tactics, techniques, and procedures to assist partner nation air forces to build, sustain, and implement air power capacities and aviation enterprise capability in support of national policies.
 - 3.27.6. Serves as the DAF OPR for:
 - 3.27.6.1. Providing air advisors and mobility forces to source security cooperation requirements.
 - 3.27.6.2. Aircraft ferrying for type aircraft under command control.
 - 3.27.6.3. Ensuring aerial event activities support and enhance security cooperation activities.
 - 3.27.7. Serves as the DAF OCR for air advisor education and training in coordination with AETC, DAF, and other stakeholders.
 - 3.27.8. Serves as the DAF security cooperation activity manager for:
 - 3.27.8.1. Exercise Mobility Guardian.
 - 3.27.8.2. Mobility Support Advisory Squadron.
 - 3.27.8.3. GREEN FLAG-Little Rock.
- 3.28. Commanders, United States Air Forces in Europe and United States Air Forces Africa (USAFE-AFAFRICA), Ninth Air Force [9 AF (Air Forces Central)], First Air Force (Air Forces Northern), Twelfth Air Force (Air Forces Southern), and Pacific Air Forces (PACAF) when in a component role subordinate to the Combatant Commander:
 - 3.28.1. Serve as OPR to identify regional and partner nation capability roles, gaps, and requirements for the combatant command, Headquarters Air Force and MAJCOM staffs.
 - 3.28.2. Until the establishment of USSF components subordinate to combatant commands, serve as the OCR for identifying regional and partner nation capability roles, gaps, and requirements for the office of the CSO (referred to as Space Staff) and US Space Command (USSPACECOM) staffs.
 - 3.28.3. Support the development of combatant command campaign plans, theater posture plans, and country plans. Support development of partnership assessments, initiative design documents, and monitoring frameworks for significant security cooperation initiatives, as needed.

- 3.28.4. Establish theater entry, training, and equipment requirements for USAF units, teams, and individuals conducting security cooperation activities.
- 3.28.5. Ensure security cooperation efforts involving Air National Guard (ANG) personnel, to include State Partnership Program (SPP) activities, are coordinated through the relevant combatant command. Provide recommended sourcing solutions for combatant command incorporation into global force management processes in accordance with CJCSM 3130.06C.
- 3.28.6. Ensure aerial event activities support and enhance security cooperation activities.
- 3.28.7. In coordination with CSRO and until the final establishment of USSF components at combatant commands, ensure space event activities support and enhance security cooperation activities.
- 3.28.8. Develop, execute, and assess Commander, Air Force Forces country plans in accordance with CJCS Guide 3130, *Adaptive Planning and Execution Overview and Policy Framework*, and CCMD guidance. Provide plans for incorporation in DAF country plans.
- 3.28.9. Serve as the DAF security cooperation activity managers for:
 - 3.28.9.1. The DAF's command and control programs.
 - 3.28.9.2. The developing country combined exercise program.
 - 3.28.9.3. Global and regional air chiefs' symposia.
 - 3.28.9.4. Humanitarian and civic assistance during military operations, medical civic assistance programs, dental civic assistance programs, and medical readiness training exercises.
 - 3.28.9.5. Air advisor flights of the contingency response support squadrons:
 - 3.28.9.5.1. 36th Contingency Response Support Squadrons (PACAF only).
 - 3.28.9.5.2. 435th Contingency Response Support Squadrons (USAFE only).
 - 3.28.9.6. RED FLAG-Alaska (PACAF only).
 - 3.28.9.7. Inter-European Air Forces Academy (USAFE only).
- 3.29. Director, ANG:
 - 3.29.1. Coordinates international activities with appropriate combatant commands, DAF, MAJCOM, FLDCOMs, and/or component staffs.
 - 3.29.2. Approves ANG aerial events supporting security cooperation activities.
 - 3.29.3. Serves as OCR for:
 - 3.29.3.1. SPP, in coordination with National Guard Bureau International Affairs, (J53).
 - 3.29.3.2. The MREP, in coordination with SAF/IA.
 - 3.29.3.3. The ANG civil engineering deployment for training program, in coordination with CCMDs, MAJCOMs, and FLDCOMs.

- 3.29.3.4. FMS training support, in coordination with Air Force Security Assistance Training Squadron.
- 3.29.3.5. Exercises with foreign nations, in coordination with CCMDs.
- 3.29.4. Serve as the DAF security cooperation activity manager for 156th Tactical Advisory Squadron.
- 3.30. Superintendent, United States Air Force Academy (USAFA) serves as the DAF security cooperation activity manager for:
 - 3.30.1. USAFA four-year international cadet program.
 - 3.30.2. USAFA cadet semester exchange abroad program.
 - 3.30.3. USAFA visits and foreign academy visits.
- 3.31. Commander, USSF Space Systems Command (SSC):
 - 3.31.1. In coordination with AFMC and STARCOM, leads the USSF FMS enterprise to include the development, coordination, and management of space FMS, ensuring all cases are developed and transitioned to the executing organization.
 - 3.31.2. In coordination with AFMC, AETC, and STARCOM, oversees the execution of space FMS programs to include planning, programming, budgeting, and manpower justification, in coordination with other FLDCOMs and advocates for funding from DSCA, the foreign partner, and the DAF corporate structure (in accordance with SAF/IA policy, guidance, and oversight), as appropriate.
 - 3.31.3. Serves as Service OPR for IAC activities for: joint production and follow-on support of defense articles or equipment; procurement of foreign technology, equipment, systems, or logistics support; research, development, test, and evaluation; and the integration of coordinated capability development with multi-national partners.
 - 3.31.4. Serves as Service OPR for interoperability standards development and acquisition support to security cooperation activities.
 - 3.31.5. Performs foreign disclosure for activities delegated from SAF/IA.
 - 3.31.6. Serves as the USSF OPR for the development, prototyping, production, and sustainment of space capabilities fielded jointly with allies.
 - 3.31.7. Serves as DAF OCR for providing input to DAF policies, plans, strategies, and architectures related to space security cooperation.
- 3.32. Commander, Space Operations Command (SpOC):
 - 3.32.1. Supports security cooperation taskings.
 - 3.32.2. Executes program and financial management of operational security assistance across SpOC.
 - 3.32.3. Ensures compliance with Space Staff and DAF guidance on AM&E for security cooperation activities related to operational test and evaluation.
 - 3.32.4. As the USSF component command to USSPACECOM:

- 3.32.4.1. Serves as the Service OCR to identify regional and partner nation operational capability roles, gaps, and operational requirements for USSPACECOM, the Secretariat, Air Staff and Space Staff, MAJCOM, and FLDCOM staffs.
- 3.32.4.2. Supports USSPACECOM in development of theater posture plans and country plans. Coordinate with other USSF service components to de-conflict and synchronize these plans with those of the respective combatant commands.
- 3.32.4.3. Until the establishment of a respective USSF component to the combatant commands, ensures coordination with the combatant command and USAF components for de-confliction and synchronization.
- 3.32.4.4. Coordinates with applicable US Embassy military country team personnel for country plans.
- 3.32.4.5. Supports development of partnership assessments, initiative design documents, and monitoring frameworks for significant security cooperation initiatives as needed.
- 3.32.4.6. Develops a Service component campaign plan and associated country plans in coordination with Space Staff, SSC, and STARCOM.
- 3.32.4.7. Coordinates with USSPACECOM, other FLDCOMs, and SAF/IA to ensure that security cooperation activities are appropriately assessed, monitored, and evaluated.
- 3.32.5. Develops global sourcing solutions to support JS-validated requests.
- 3.33. Commander, Space Training and Readiness Command (STARCOM):
 - 3.33.1. Coordinates with SAF/IA, CCMDs, and Joint Staff Advisory Board on international partners participating in DAF-sponsored, space-centric professional military education.
 - 3.33.2. Provides updates to SAF/IA on matters relating to the execution of security cooperation funding and stateside training in support of FMS cases for operations.
 - 3.33.3. Serves as OCR for:
 - 3.33.3.1. USSF-sponsored international training and education, in accordance with both AETC/IA's responsibilities as implementing agent and SAF/IA's policy, guidance, and oversight.
 - 3.33.3.2. International exercises hosted by STARCOM, in coordination with SAF/IA.
 - 3.33.3.3. The administration of non-expeditionary and non-DSCA provided space-centric security cooperation training, to include international training.
 - 3.33.3.4. Coordination with CSRO on the conduct of wargames and the invitation of allies and partners to wargames.

- 3.34. Commanders of the following USSF Component FLDCOMs when in a component role subordinate to the combatant command: United States Space Forces Europe Africa (USSPACEFOR-EURAF), United States Space Forces Central (USSPACEFOR-CENT), United States Space Forces Indo-Pacific (USSPACEFOR-INDOPAC), United States Space Forces North (USSPACEFOR-NORTH), and United States Space Forces Southern: (USSPACEFOR-SOUTH):
 - 3.34.1. Serve as OPR to identify regional and partner nation space capability roles, gaps, and operational requirements for the combatant command, Space Staff, and FLDCOM staffs.
 - 3.34.2. Support the development of combatant command campaign plans, theater posture plans, and country plans. Support development of partnership assessments, initiative design documents, and monitoring frameworks for significant security cooperation initiatives, as needed.
 - 3.34.3. Establish theater entry, training, and equipment requirements for USSF units, teams, and individuals conducting security cooperation activities.
 - 3.34.4. Ensure space security cooperation efforts involving ANG personnel, to include SPP activities, are coordinated through the relevant combatant command. Provide recommended sourcing solutions for combatant command incorporation into global force management processes in accordance with CJCSM 3130.06C.
 - 3.34.5. Ensure space event activities support and enhance security cooperation activities.
 - 3.34.6. Develop, execute, and assess Commander, Space Force Forces country plans in accordance with CJCS Guide 3130 and CCMD guidance. Provide plans for incorporation in DAF country plans.
 - 3.34.7. Coordinate with the counterpart commander, Air Force forces serving as the DAF security cooperation activity managers for USSF equities in:
 - 3.34.7.1. The DAF's command and control programs.
 - 3.34.7.2. The developing country combined exercise program.
 - 3.34.8. Serve as the DAF security cooperation activity manager for global and regional space chiefs' symposia.

FRANK KENDALL Secretary of the Air Force

Attachment 1

GLOSSARY OF REFERENCES AND SUPPORTING INFORMATION

References

Title 22 USC Chapter 39, Arms Export Control Act of 1976

Title 22 USC Section 2151 et seq., Foreign Assistance Act of 1961

Title 22 USC Section 2796, Leasing Authority

DoDD 1315.20, Management of the DoD Foreign Area Officer (FAO) Program, 25 March 2022

DoDD 2010.09, Acquisition and Cross-Servicing Agreements, 31 August 2018

DoDD 5100.01, Functions of the Department of Defense and Its Major Components, 21 December 2010

DoDD 5132.03, *DoD Policy and Responsibilities Relating to Security Cooperation*, 29 December 2016

DoDD 5230.20, Visits and Assignments of Foreign Nationals, 22 June 2005

DoDI 2000.30, Global Health Engagement Activities, 12 July 2017

DoDI 2010.06, Materiel Interoperability and Standardization with Allies and Coalition Partners, 29 July 2009

DoDI 2010.12, Aviation Leadership Program, 18 November 2008

DoDI 2035.01, Defense Economic Cooperation with Canada, 27 February 2006

DoDI 5000.85, Major Capability Acquisition, 6 August 2020

DoDI 5132.14, Assessment, Monitoring, and Evaluation Policy for the Security Cooperation Enterprise, 13 January 2017

DoDI 5410.17, United States Field Studies Program (FSP) for International Military and Civilian Students and Military-Sponsored Visitors, 15 September 2006

DoDI 5530.03, International Agreements

DoDI C-5105.32, Defense Attaché Service (DAS) (U), 18 March 2009

DSCA Manual 5105.38-M, Security Assistance Management Manual (SAMM), DSCA Policy 12-20

CJCSI 2120.01D, Acquisition and Cross-Servicing Agreements, 21 May 2015

CJCS Guide 3130, Adaptive Planning and Execution Overview and Policy Framework, 5 March 2019

CJCSM 3130.06C, Global Force Management Allocation Policies and Procedures, 7 May 2021

AFI 33-322, Records Management and Information Governance Program, 23 March 2020

Prescribed Forms

None.

Adopted Form

DAF Form 847, Recommendation for Change of Publication

Abbreviations and Acronyms

ACC—Air Combat Command

AETC—Air Education and Training Command

AFAFRICA—Air Forces Africa

AFGSC—Air Force Global Strike Command

AFI—Air Force Instruction

AFMC—Air Force Materiel Command

AFRC—Air Force Reserve Command

AFSOC—Air Force Special Operations Command

AM&E—Assessment, Monitoring, and Evaluation

AMC—Air Mobility Command

ANG—Air National Guard

CCMD—Combatant Command

CJCSM—Chairman of the Joint Chiefs of Staff Manual

CSAF—Chief of Staff, US Air Force

CSO—Chief of Space Operations

DAF—Department of the Air Force

DAFPD—Department of the Air Force Policy Directive

DIA—Defense Intelligence Agency

DoD—Department of Defense

DoDD—Department of Defense Directive

DoDI—Department of Defense Instruction

DoS—Department of State

DSCA—Defense Security Cooperation Agency

FAO—Foreign Area Officer

FLDCOM—Field Command

FMS—Foreign Military Sales

GHE—Global Health Engagement

HAF—Headquarters, Department of the Air Force

IAC—International Armaments Cooperation

IEP—International Engagement Plan

JP—Joint Publication

JS-Joint Staff

MAJCOM—Major Command

MD—Mission Directive

MILDEP—Military Department

MREP—Military Reserve Exchange Program

NDS—National Defense Strategy

NGB—National Guard Bureau

OCR—Office of Collateral Responsibility

OPR—Office of Primary Responsibility

OSD—Office of the Secretary of Defense

PACAF—Pacific Air Forces

PPBE—Planning, Programming, Budgeting, and Execution

SAE—Service Acquisition Executive

SAMM—Security Assistance Management Manual

SCET—Security Cooperation Education and Training

SecAF—Secretary of the Air Force

SFA—Security Force Assistance

SPOC—Space Operations Command

SSC—Space Systems Command

STARCOM—Space Training and Readiness Command

SWAC—Space Warfare Analysis Center

US—United States

USAF—United States Air Force

USAFA—United States Air Force Academy

USAFE—Unites States Air Forces in Europe

USC—United States Code

USSF—United States Space Force

USSOCOM—United States Special Operations Command

USSPACECOM—United States Space Command

USSPACEFOR-CENT—United States Space Forces Central

USSPACEFOR-EURAF—United States Space Forces Europe-Africa

USSPACEFOR-INDOPAC—United States Space Forces Indo-Pacific

USSPACEFOR-NORTH—United States Space Forces North

USSPACEFOR-SOUTH—United States Space Forces Southern

Office Symbols

AF/A1—Deputy Chief of Staff, Manpower, Personnel and Services

AF/A2/6—Deputy Chief of Staff, Intelligence, Surveillance, Reconnaissance and Cyber Effects Operations

AF/A3—Deputy Chief of Staff, Operations

AF/A4—Deputy Chief of Staff, Logistics, Engineering and Force Protection

AF/A5/7—Deputy Chief of Staff, Strategy, Integration and Requirements (Air Force Futures)

AF/A8—Deputy Chief of Staff, Plans and Programs

AF/A10—Deputy Chief of Staff of the Air Force, Strategic Deterrence and Nuclear Integration

AF/JA—The Judge Advocate General

AF/SG—Air Force Surgeon General

CMSAF—Chief Master Sergeant of the Air Force

CMSSF—Chief Master Sergeant of the Space Force

COO or **SF/COO**—Deputy Chief of Space Operations for Operations, Cyber, and Nuclear

CSAF—Chief of Staff of the Air Force

CSO—Chief of Space Operations

JS/J7—Joint Force Development Directorate

SAF/AA—Administrative Assistant to the Secretary of the Air Force

SAF/AQ—Assistant Secretary of the Air Force, Acquisition, Technology & Logistics

SAF/CN—DAF Chief Information Officer

SAF/FM—Assistant Secretary of the Air Force, Financial Management and Comptroller

SAF/GC—Secretary of the Air Force General Counsel

SAF/IA—Deputy Under Secretary of the Air Force, International Affairs

SAF/IE—Assistant Secretary of the Air Force for Energy, Installations, and Environment

SAF/LL—Director, Legislative Liaison, Office of the Secretary of the Air Force

SAF/PA—Director, Public Affairs, Office of the Secretary of the Air Force

SAF/SA—Director of Studies and Analysis

SAF/SQ—Assistant Secretary of the Air Force for Space Acquisition and Integration

SecAF—Secretary of the Air Force

SF/CTIO—Chief Technology and Innovation Officer of United States Space Force

SF/S1—Deputy Chief of Space Operations for Personnel

SF/S2—Deputy Chief of Space Operations for Intelligence

SF/S5/8 or CSRO—Deputy Chief of Space Operations for Strategy and Resourcing

USecAF—Undersecretary of the Air Force

VCSAF—Vice Chief of Staff of the Air Force

VCSO—Vice Chief of Space Operations

Terms

Access—In security cooperation use, the condition in which partners provide the United States resources and information to territory and other contributions (see JP 3-22, *Foreign Internal Defense*).

Air Advising—A category of related activities that provides the basic operational methods used by USAF personnel to work with partner nations to develop/enhance, sustain, and employ their aviation enterprise to meet their national security needs, in support of US interests. Air advising occurs within the following six core tasks: assessing, training, advising, assisting, accompanying, and equipping (see DAFPD 10-43, *Air Advising*).

Assessment, Monitoring, and Evaluation—A DoD program developed by the Office of the Deputy Assistant Secretary of Defense for Security Cooperation in accordance with 10 USC § 383, *Assessment, Monitoring, and Evaluation of Programs and Activities*, to maintain a program of assessment, monitoring, and evaluation in support of the security cooperation programs and activities of the Department of Defense. Policy guidance is issued through DoDI 5132.14.

Building Partner Capacity—A set of programs that encompass security cooperation and security assistance activities funded with US Government appropriations and administered as cases within the FMS infrastructure (See DSCA Manual 5105.38-M).

Engagement—In the context of security cooperation, the routine contact and interaction between individuals or elements of the Armed Forces of the United States and those of another nation's armed forces, or foreign and domestic civilian authorities or agencies to build trust and confidence, share information, coordinate mutual activities, and maintain influence (see JP 3-22).

Five Eyes—A collaboration between Australia, Canada, New Zealand, the United Kingdom, and the United States to enhance coalition expeditionary capability.

Foreign Military Sales—That portion of US security assistance authorized by Title 22 USC Chapter 39, *Arms Export Control Act of 1976*, and conducted on the basis of formal contracts or agreements between the US government and an authorized recipient government or international organization. FMS includes government-to-government sales of defense articles or defense services, from DoD stocks or through new procurements under DoD-managed contracts, regardless of the source of financing (see DSCA Manual 5105.38-M).

Intelligence and Information Sharing—Intelligence and information sharing concentrates on identifying specific intelligence or information sharing requirements and collaboration opportunities that benefit the US and our partners, as appropriate. Sharing arrangements are formalized through the development of international intelligence agreements.

International Armaments Cooperation—A broad range of international activities, including development and negotiation of international agreements, in which the DoD and a foreign government(s) jointly manage efforts to satisfy common military requirements through cooperation in research, development, test, evaluation, acquisition, production, logistics support, and operations of air, space, and cyberspace technology and systems.

International Military Standardization—Programs enabling the air and spaceforces of the US, its allies, and other friendly coalition nations to operate together in the most effective manner possible. This objective is achieved through the practical cooperation among these military forces, the efficient use of resources, and the reduction of operational, logistical, technical, and procedural obstacles.

Mobile Training Team—A team of US DoD or contractor personnel on temporary duty in a foreign country for the purpose of training foreign personnel in the operation, maintenance, or other support of weapon systems and support equipment, as well as training for general military operations. Mobile training teams may be funded from either FMS, building partner capacity, or international military education and training programs. Mobile training teams are sourced using the mobile training team call-up process (see DSCA Manual 5105.38-M).

Security Assistance—Group of programs authorized by 22 USC § 2151 et seq., *Foreign Assistance Act of 1961*; 22 USC Chapter 39; or other related statutes by which the United States provides defense articles, military training, and other defense-related services by grant, lease, loan, credit, or cash sales in furtherance of national policies and objectives, and those that are funded and authorized through DoS to be administered by DoD/DSCA are considered part of security cooperation (see DSCA Manual 5105.38-M).

Security Cooperation—All DoD interactions with foreign security establishments to build security relationships that promote specific United States security interests, develop allied and partner nation military and security capabilities for self-defense and multinational operations, and provide United States forces with peacetime and contingency access to allied and partner nations (see DSCA Manual 5105.38-M).

Security Cooperation Activity—Military events that involve other nations and are intended to shape the operational environment. Activities include programs and exercises that the US military conducts with other nations to improve mutual understanding and improve interoperability with treaty partners or potential coalition partners. They are designed to support a combatant commander's theater strategy as articulated in country-specific security cooperation sections.

Security Cooperation Activity Manager—The primary point of contact or subject matter expert for their assigned security cooperation activity. Oversees all aspects of planning, programming, budgeting, execution, and assessment of assigned activity, and advocates for their activity through the Program Element Monitor. Activities that do not have a dedicated program element code with a discrete Program Element Monitor will work with SAF/IA to advocate for security cooperation resources within the DAF corporate structure.

Security Cooperation Workforce—DoD military and civilian personnel who routinely perform Security Cooperation functions—regardless of the funding source for their billet/position—and fall within one of the following categories:

- **1**—Members of the armed forces and DoD civilian employees working in the security cooperation organizations of US missions overseas.
- **2**—Members of the armed forces and DoD civilian employees in the combatant commands responsible for planning, monitoring, or conducting security cooperation activities.
- 3—Members of the armed forces and DoD civilian employees in the Military Departments and Services performing security cooperation activities, including those activities in connection with acquisition, and with the development and implementation of technology-release and foreign-disclosure policies, as well as planning, monitoring, evaluating, and conducting security cooperation activities.
- **4**—Other military and civilian DoD personnel of DoD agencies and field activities who perform security cooperation activities.
- **5**—Members of the armed forces and DoD civilian employees who perform assessments, monitoring, or evaluations of security cooperation programs and activities.
- **6**—Other members of the armed forces or DoD civilian employees who contribute significantly to security cooperation programs and activities. This includes military and civilian personnel in OSD and the Joint Staff who perform security cooperation planning, policy oversight, or program management functions.

Security Forces—Duly constituted military, paramilitary, police, and constabulary forces of a state.

Security Force Assistance—The DoD activities that support the development of the capacity and capability of foreign security forces and their supporting institutions. SFA is a subcomponent of security cooperation and is used directly and primarily for assisting a partner with improving capabilities to defend against internal and external transnational threats (see DoDI 5000.68).

Significant Security Cooperation Initiatives—Developed by the combatant commands with oversight from Office of the Deputy Assistant Secretary of Defense for Security Cooperation, the application of multiple security cooperation tools and programs, which may be overseen and managed by various DoD components and DoS, over multiple years to realize a country- or region-specific objective or functional objective. Significant security cooperation initiatives include various subcomponents, including the partnership assessment, initiative design document, and monitoring plan, aimed at assessing partner-nations' absorptive capacity and tracking progress toward high-level goals (see DoDI 5132.14).

Socium—A DoD enterprise-wide technology capability to facilitate planning, budgeting, collaboration, design, management, assessment, monitoring, evaluation and reporting in support of all US security cooperation activities.

Space Advising—A category of related activities that provides the basic operational methods used by USSF personnel to work with partner nations to develop/enhance, sustain, and employ their space enterprise to meet their national security needs, in support of US interests.

State Partnership Program—A joint DoD security cooperation program consisting of all state partnerships established in accordance with 10 USC § 341, *Department of Defense State Partnership Program*. The State Partnership Program is overseen by the Office of the Undersecretary of Defense for Policy, managed by the NGB on behalf of OSD, and supports the DoD Global Posture Plan and the combatant commands' security cooperation objectives.