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OPR: 309 MXSG/MXDS

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BY ORDER OF THE COMMANDER
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INSTRUCTION 32-1005

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INFRASTRUCTURE
PLANNING AND PROGRAMMING

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This instruction implements Air Force Policy Directive (AFPD) 32-10, *Installations and Facilities*, Department of the Air Force Manual (DAFMAN) 32-1084, *Standard Facility Requirements*, Air Force Instruction (AFI) 32-9001, *Acquisition of Real Property*, Department of Defense Instruction (DoDI) 4165.71, *Real Property Acquisition*, AFI 32-9002, *Management of Real Property*, and Department of the Air Force Instruction (DAFI) 32-9005, *Real Property Accountability*. It establishes the internal policies, procedures, and responsibilities for managing infrastructure and industrial plant equipment within the Ogden Air Logistics Complex (OO-ALC). This instruction applies to all entities within the OO-ALC. The goal of this instruction is to assure the requirements pertaining to requests for space, facilities, equipment and construction are validated and prioritized based on current and projected mission requirements, the availability and condition of existing assets, infrastructure requirements, availability of funding, and program/project scope. Ensure all records created as a result of processes prescribed in this publication are maintained in accordance with (IAW) AFI 33-322, *Records Management and Information Governance Program*, and disposed of IAW the Air Force (AF) Records Information Management System Records Disposition Schedule. Refer recommended changes and questions about this publication to the Office of Primary Responsibility using the AF Form 847, *Recommendation for Change of Publication*; route AF Forms 847 from the field through the appropriate functional chain of command.

1. Introduction.

1.1. Overview. Infrastructure and equipment are critical resources and must be carefully managed to effectively support the war fighter and Air Force mission. The OO-ALC senior staff recognizes that changes to an organization's mission, the introduction of new workload, or an increase in existing workload must be properly planned, resourced, and executed in a mission-oriented and cost-conscious manner. These changes often generate requirements to modify existing infrastructure; add new infrastructure; install, remove, or modify industrial process equipment; or make adjustments to space allocations. To meet infrastructure needs a governance process, that involves all stakeholders, is required to facilitate and execute standardized planning and programming processes to properly plan for and resource current, and future, infrastructure and equipment requirements.

1.2. OO-ALC Infrastructure Planning Framework. For the OO-ALC, a progressive governance structure and process has been developed that advances infrastructure requirements, as proposed by the various OO-ALC working groups. These working groups consider the proposals and develop courses of action (COAs) to be forwarded to the OO-ALC Infrastructure Governance Board (IGB) for vetting, prioritization, and selection of a preferred course of action (COA). Once vetted and a preferred COA has been selected, the COAs are then forwarded to the OO-ALC Infrastructure Governance Council (IGC) who selects the final COA and grants approval for the allocation of resources and execution of the proposal.

1.3. Infrastructure Requirements. The OO-ALC defines infrastructure as the basic physical systems of the OO-ALC that are vital to the facilities, functions, and success of the OO-ALC mission. Examples of infrastructure include space requirements, facilities development or modification, industrial process equipment installation and maintenance, unique power requirements, unique network/internet requirements, and unique air conditioning, pressurized air, water, and compressed or liquefied gas requirements.

1.4. Purpose. The purpose of this publication is to provide instruction and guidance to facilitate and execute standardized planning and programming processes, to effectively and efficiently resource current and future infrastructure and industrial plant equipment requirements within OO-ALC. This is accomplished while ensuring that infrastructure is utilized to conserve energy, minimize costs, and to facilitate project requirements while meeting AF standards.

1.5. Infrastructure Planning Principles. The infrastructure planning framework must include three levels of effort: developing a baseline of existing infrastructure, using configuration management to inform the most effective conduit for meeting infrastructure needs, and strategically planning for future infrastructure requirements. This framework shall promote maximum operational capability by doing the following:

1.5.1. Developing a baseline to identify the status of existing infrastructure.

1.5.1.1. Involving all stakeholders in the identification of existing infrastructure condition and using this information to plan and establish future state infrastructure.

1.5.1.2. Making the decisions required and selecting the COAs to be taken to achieve optimum future state infrastructure objectives in the evolution from existing state.

1.5.2. Using the principles of configuration management to map and document the changes in infrastructure, as they are approved and implemented, to track progress toward achieving the desired future state.

1.5.3. Providing decision-makers with timely, succinct, and quality information regarding infrastructure requirements.

1.5.4. Leveraging cross-functional teams and increasing information availability and sharing.

1.5.5. Informing quality investment decisions that link OO-ALC existing infrastructure to strategic infrastructure capability.

1.6. Policy. All organizations in the OO-ALC who require changes to infrastructure, construction, space planning, renovation, or installation and maintenance of industrial plant equipment, and the associated expenditures to support their operations, will be required to follow this approval process. All requests for new infrastructure, reallocation of infrastructure, construction, installation and maintenance of Depot Industrial Plant Equipment (DIPE) shall be evaluated by the various OO-ALC infrastructure-associated working groups who shall develop COAs for, or make recommendations to, the infrastructure governance process for consideration. COAs are further vetted and voted on via the IGB, and a preferred COA is then considered for approval through the IGC.

2. Roles and Responsibilities.

2.1. The OO-ALC Commander shall:

2.1.1. Provide strategy, policy, directive guidance, and doctrine needed to implement the infrastructure governance process.

2.1.2. Consider strategic and operational mission requirements, installation mission support effectiveness, asset conditions, risk, and lifecycle cost. These influence the strategic planning, programming, budgeting, and execution processes.

2.1.3. Serve as chair of the IGC.

2.1.4. Invite council members and technical advisors as needed to address meeting topics.

2.1.5. Ensure IGC meeting minutes are taken, published, and distributed to all stakeholders in the infrastructure governance process.

2.2. The 309th Maintenance Support Group (309 MXSG) Director shall:

2.2.1. Serve as the focal point for the OO-ALC infrastructure governance process.

2.2.2. Ensure all infrastructure requirements are vetted and approved through the infrastructure governance process.

2.2.3. Consider all aspects of the OO-ALC mission as priorities are established, keeping a complex-wide view when competing priorities arise.

2.2.4. Advise the OO-ALC Commander on all aspects of infrastructure planning, programming, budgeting and execution.

2.2.5. Serve as chairman of the IGB.

2.2.6. Ensure IGB meeting minutes are taken, published, and distributed to all stakeholders in the infrastructure governance process.

2.3. The 309 MXSG Chief of Engineering shall:

2.3.1. Ensure that the infrastructure governance process is adhered to as defined in **paragraph 3** of this guidance.

2.3.2. Accurately capture and baseline existing infrastructure and use configuration management principles to track and document progress toward future state requirements.

2.3.3. Serve as the OO-ALC Facilities Working Group (FWG) Chairman

2.3.4. Advise the OO-ALC Commander on the appointment of sub-working groups to include the Facilities Working Group, Equipment Working Group, Energy Working Group, and other working groups as shall be required to advise on infrastructure matters.

2.3.5. Assist the OO-ALC infrastructure-associated working groups, as needed, to identify and recommend infrastructure requirements in the development of COAs to be put forward to the IGB and IGC.

2.3.6. Ensure minutes of the FWG, and other associated working groups, are taken, published, and distributed to all stakeholders in the infrastructure governance process.

2.4. The OO-ALC key staff functional managers, group commanders, and directors shall:

2.4.1. Ensure compliance with all aspects of the OO-ALC infrastructure governance process.

2.4.2. Develop goals and objectives for their group in planning for infrastructure requirements.

2.4.3. Guide their assigned facility managers and facility engineers in the development of proposals to be put forward through the infrastructure governance process.

2.4.4. Serve as voting members of the IGC.

2.4.5. Consider COAs put forward by the IGB.

2.4.6. Consider all aspects of the OO-ALC mission, as COAs are considered, keeping the best interests of the overall mission paramount when competing priorities arise.

2.4.7. Select the COA that best meets the infrastructure needs of the OO-ALC.

2.5. The OO-ALC group deputy commanders and deputy directors shall:

2.5.1. Serve as voting members of the IGB.

2.5.2. Consider all COAs put forward to the IGB by the infrastructure-associated working groups.

2.5.3. Discuss COAs, select the preferred COA, or return COAs to the FWG for further development.

2.5.4. Advance the preferred COA to the IGC for consideration and final approval.

2.6. The 309 MXSG Installation Engineering Flight Shall:

2.6.1. Organize and facilitate the FWG meeting.

2.6.2. Serve in an advisory capacity to the OO-ALC facility engineers.

2.6.3. Ensure the implementation of IGC approved COAs.

2.6.4. Comply with all aspects of the infrastructure governance process as outlined in **paragraph 3** of this instruction.

2.7. OO-ALC group facility engineers shall:

2.7.1. Assist group commanders and directors in establishing infrastructure goals and objectives for their assigned group.

2.7.2. Identify infrastructure requirements for their assigned group.

2.7.3. Develop infrastructure proposals for consideration by the FWG or other infrastructure-associated working groups as applicable.

2.7.4. Present their infrastructure proposals to the applicable working group and to the IGB for the development of COAs.

2.8. OO-ALC infrastructure-associated working group technical advisors. OO-ALC technical advisors from the various infrastructure-associated working groups and management boards shall:

2.8.1. Identify infrastructure needs that are relevant to their particular working group.

2.8.2. Identify the infrastructure impacts of actions being proposed by their working group.

2.8.3. Represent the interests of their respective working group when a COA from that working group is introduced into, or to be considered by, the infrastructure governance process.

2.8.4. Integrate with other working groups technical advisors when cross-functional requirements are identified for consideration.

2.8.5. Ensure that infrastructure requirements are discussed within their working group and that leadership is thoroughly informed on those requirements that impact their organizations.

3. Infrastructure Governance Process.

3.1. Overview. The infrastructure governance process serves as the OO-ALC local decision making and approval process for all aspects of infrastructure planning, and issues related to the built and natural infrastructure supporting the OO-ALC mission. This includes the acquisition, construction, use, maintenance, modification, consolidation, development, and installation and maintenance of DIPE as it pertains to infrastructure management. This process is designed to provide the overall OO-ALC mission perspective, while performing its role in the proper stewardship of infrastructure assets in all decisions and advisory actions. The OO-ALC Commander or designated representative shall provide oversight of the governance process. The OO-ALC Commander shall also direct additional working groups, and sub working groups, as needed. The OO-ALC Commander has the authority to delegate responsibilities unless otherwise noted.

3.2. OO-ALC IGC Roles and Responsibilities.

3.2.1. Purpose. The OO-ALC IGC shall provide sustainable infrastructure to effectively support the OO-ALC mission and its personnel. The IGC will review consolidated program recommendations and COAs put forward by the IGB. The IGC provides OO-ALC-wide oversight to maximize AF value of existing built and natural infrastructure. The IGC will, as a minimum, review and approve the project priorities for all programs pertaining to OO-ALC built and natural infrastructure and industrial process equipment.

3.2.2. Frequency of the IGC meetings. The IGC shall meet at least quarterly unless otherwise directed by the chair.

3.2.3. IGC membership shall include principal members and technical advisors.

3.2.3.1. Principal voting members shall include:

3.2.3.1.1. OO-ALC Commander or equivalent (chair).

3.2.3.1.2. OO-ALC command key staff.

3.2.3.1.3. All OO-ALC group commanders and civilian leaders.

3.2.3.1.4. 309 MXSG engineering program managers (as determined by the chair).

3.2.3.1.5. The installation Civil Engineer will represent all shared built and natural infrastructure, facility energy and utility systems interests.

3.2.3.1.6. Others as determined by the IGC Chair.

3.2.3.2. Technical advisors shall include:

3.2.3.2.1. The OO-ALC Financial Management Director.

3.2.3.2.2. The OO-ALC Business Operations Director.

3.2.3.2.3. The installation Contracting Office Director.

3.2.3.2.4. Others as determined by the IGC Chair.

3.2.4. The 309 MXSG Director, shall serve as technical advisor and is responsible as overall facilitator and administrator for the IGC. The facilitator shall schedule the meeting location, notify attendees, publish an agenda, and present material. They shall prepare a record of approved and prioritized projects by the IGC for implementation. They shall publish meeting minutes and perform other duties as necessary and assigned by the chair.

3.2.5. The 309 MXSG Director will ensure the implementation of the infrastructure governance actions approved by the IGC. The IGC can reconsider, or modify, decisions if the chair determines the need to do so. Reconsideration will be based on changing mission requirements or priorities and, at the discretion of the IGC Chairman, may be referred to the appropriate level in this governance process as the chair deems necessary.

3.3. The OO-ALC IGB Roles and Responsibilities.

3.3.1. Purpose. The OO-ALC IGB shall assist the IGC with providing sustainable infrastructure to effectively support the OO-ALC mission and its personnel. The infrastructure-associated working groups will forward consolidated program recommendations and COAs to the IGB for consideration. The IGB will consider the recommendations and COAs presented. The IGB will deliberate and determine which recommendations and COAs will be forwarded to the IGC for final consideration and disposition. The IGB may also return recommendations and COAs for additional information or reconsideration.

3.3.2. Frequency of the IGB meetings. The IGB shall meet as required to support the IGC schedule.

3.3.3. The IGB shall include principal members and technical advisors.

3.3.3.1. Principal members shall include:

3.3.3.1.1. The 309 MXSG Deputy Director (chair)

3.3.3.1.2. The OO-ALC command key staff deputy directors

3.3.3.1.3. All OO-ALC group deputy directors

3.3.3.1.4. 309 MXSG Engineering Branch Chief

3.3.3.1.5. Others as determined by the IGB Chair.

3.3.3.2. Technical advisors shall include:

3.3.3.2.1. Representative from the Office of the Staff Judge Advocate (75 ABW/JA)

3.3.3.2.2. The OO-ALC Financial Management Deputy Director

3.3.3.2.3. The installation Contracting Office Deputy Director

3.3.3.2.4. The OO-ALC Business Operations Deputy Director

3.3.3.2.5. Group production operations branch chiefs

3.3.3.2.6. Group engineering branch chiefs

3.3.3.2.7. Other functional representatives as required

3.3.4. The 309 MXSG Engineering Branch Chief shall serve as technical advisor and is responsible as the overall facilitator and administrator for the IGB. The facilitator shall schedule the meeting location, notify attendees, publish an agenda, and present material. They shall prepare a record of recommendations and preferred COAs for the IGC. They shall publish meeting minutes and perform other duties as required and assigned by the chair.

3.4. The OO-ALC infrastructure-associated working groups roles and responsibilities.

3.4.1. Purpose. The OO-ALC working groups who advise on infrastructure recommendations shall assist the IGB and the IGC with providing sustainable infrastructure to effectively support the OO-ALC mission and its personnel. The working groups will develop consolidated program recommendations, and COAs, based on management and technical criteria, and on inputs and advice from appropriate on base organizations. They shall prepare a record of recommendations and proposed COAs for the IGB and IGC to consider. They shall publish meeting minutes and perform other duties as necessary and assigned by the chair.

3.4.2. Infrastructure Associated Working Groups. The FWG, the Equipment Working Group, the Energy Management Working Group, the Opportunity Review Board, the maintenance activation process teams, and all other working groups, and management boards, that propose changes to infrastructure, shall meet in accordance with their respective charters unless otherwise directed by the 309 MXSG Engineering Branch Chief. The 309 MXSG Engineering Branch Chief shall serve as the primary integrator for these working groups into the infrastructure governance process.

3.4.2.1. The FWG shall consider, make recommendations on, and develop COAs for, programs that govern such considerations as military construction, space management, facilities maintenance and repair, energy management and other programs as described in OO-ALCI 21-110, *Depot Facility Management*, Chapter 7.

3.4.2.2. The Depot Industrial Plant Equipment Working Group. The Depot Industrial Plant Equipment Working Group serves as the OO-ALC principal entity for vetting all aspects of installation and maintenance of industrial plant equipment. They shall ensure that industrial plant equipment procurement meets intended mission requirements. They shall also ensure that installed equipment is capable of timely and cost-effective maintenance to minimize adverse impacts to the production phases of the OO-ALC mission.

3.4.2.2.1. Governing Guidance. The installation and maintenance of DIPE shall be coordinated with the 309 MXSG using the procedures outlined in OO-ALCI 63-101, *Integrated Lifecycle Management*. The 309th Maintenance Support Squadron Director, or designee, will serve as technical advisor to the IGB. They will ensure proper DIPE installation and maintenance considerations, and COAs, are identified and tracked throughout the infrastructure governance process.

3.4.2.2.2. The DIPE technical advisor(s) shall:

3.4.2.2.2.1. Ensure DIPE installation and long-term maintenance requirements are identified and discussed throughout the infrastructure governance process.

3.4.2.2.2.2. Make recommendations regarding industrial plant equipment as outlined in OO-ALCI 63-101, Chapter 2.

3.4.2.2.2.3. Review and approve recommendations regarding industrial plant equipment prior to presentation to the IGC.

3.4.3. OO-ALC Financial Working Group and Financial Management Board. The OO-ALC Financial Working Group and Financial Management Board shall ensure that the strategic planning, programming, budgeting, and execution process aligns resources to infrastructure requirements. Specific infrastructure funding categories and authorizations are identified and described in OO-ALCI 21-110, *Depot Facility Management*, and associated governing guidance for the various funding mechanisms.

3.4.3.1. Infrastructure Funding Operations. The OO-ALC Financial Management technical advisors to the infrastructure-associated working groups, IGB, and IGC, shall ensure proper funds management considerations are identified and tracked throughout the infrastructure governance process.

3.4.3.1.1. Financial management technical advisors shall:

3.4.3.1.1.1. Ensure appropriate funding sources are identified and discussed throughout the infrastructure governance process.

3.4.3.1.1.2. Make recommendations regarding funding allocations.

3.4.3.1.1.3. Assist in prioritizing funding requirements.

3.4.3.1.1.4. Track expenses and report status of funds to the infrastructure-associated working groups, IGB, and IGC.

3.4.3.2. The IGC shall:

3.4.3.2.1. Prioritize funding requirements to ensure the immediate and long-term infrastructure needs of the OO-ALC are met.

3.4.3.2.2. Adjust priorities as needed to meet changing mission requirements, adjust for resource availability, and adjust for circumstances as determined appropriate by the chairman.

3.4.3.2.3. Allocate the appropriate category of resources to accomplish the OO-ALC mission and infrastructure requirements.

3.4.4. The Energy Management Working Group. The Energy Management Working Group shall consider, make recommendations on, and develop COAs for, programs that ensure sustainable energy conservation, energy security, energy sustainability and other energy management programs as described in OO-ALCI 21-110, Chapter 9, and other governing guidance related to the proper management and protection of energy resources.

3.4.4.1. The Energy Management Technical Advisor(s) shall:

3.4.4.1.1. Ensure energy sustainment and long-term energy sustainability requirements are identified and discussed throughout the infrastructure governance process.

3.4.4.1.2. Make recommendations regarding energy management.

3.4.4.1.3. Review and approve recommendations regarding energy considerations prior to presentation to the IGC. Energy considerations are to comply with International Standard for Organization 50001 standards.

3.4.5. New Workload Acceptance Systems. The infrastructure requirements for accepting a new workload must be considered, planned, and executed with the approval of the IGC.

3.4.5.1. New Workload Integration. Integrating new workload infrastructure requirements into the infrastructure governance process will be the responsibility of the OO-ALC Opportunity Review Board and depot activation process teams. The requirements for this are identified and described in OO-ALCI 21-115, *Workload Authorizations*.

3.4.5.2. New Workload Program Operations. The OO-ALC Opportunity Review Board coordinators will serve as technical advisors to the FWG, IGB, and IGC. They shall ensure proper infrastructure planning considerations for accepting new workload are identified and tracked throughout the infrastructure governance process.

3.4.5.2.1. Opportunity Review Board technical advisors shall:

3.4.5.2.1.1. Ensure appropriate infrastructure planning requirements are identified and discussed throughout the infrastructure governance process.

3.4.5.2.1.2. Make recommendations regarding the infrastructure needs of the new workload.

3.4.5.2.1.3. Assist in prioritizing new workload acceptance.

3.4.5.2.1.4. Fully integrate with the 309 MXSG, Maintenance New Workload Review Board, who shall make all recommendations on infrastructure capabilities for new workload acceptance.

3.4.5.2.2. Depot activation of workload process team technical advisors shall ensure the OO-ALC Strategic, Business Development, and Depot Action office (OBP) coordinates with the 309 MXSG Installation Engineering Flight to identify and properly plan for all infrastructure impacts in accordance with Chapter 24, Air Force Sustainment Center Manual (AFSCMAN) 21-102, OO-ALCSUP, *Depot Maintenance Management*.

3.4.5.2.3. The IGB shall:

3.4.5.2.3.1. Integrate new workload and activation planning factors into the infrastructure governance process.

3.4.5.2.3.2. Adjust new workload acceptance priorities as needed to meet changing mission requirements.

3.4.5.2.3.3. Make recommendations to the IGC Chairman for consideration before the formal acceptance of new workload.

4. Infrastructure Governance Process Operations.

4.1. Overview. The infrastructure governance process owners must coordinate efforts between multiple functions that impact the mission of the OO-ALC. As a tenant organization the OO-ALC must coordinate with the host air base wing Civil Engineering Group (CEG) and the host communications squadron to maintain effective working relationships.

4.2. The host air base wing and OO-ALC have collaborated to develop a host-tenant support agreement and memorandum of understanding to define their working relationships. These documents establish the interface necessary to support infrastructure governance.

4.3. The host air base wing Installation Support Services Listing (ISSL) shall be used by the OO-ALC to derive specific support requirements from the host CEG thus ensuring the optimization of infrastructure governance operations.

4.4. Utilization of the Infrastructure Governance Process. The utilization of the infrastructure governance process shall be required to validate, prioritize, and approve actions in the following programs at a minimum:

4.4.1. Military Construction Program involving the OO-ALC.

4.4.2. Maintenance and Repair Program when execution meets the criteria identified in AFI 32-1020, Chapter 3, and OO-ALCI 21-110, *Depot Facility Management*, Chapter 8.

4.4.3. Depot Industrial Plant Equipment Program when execution meets or exceeds the thresholds found in OO-ALCI 63-101, paragraph 1.5.7.5, and Capital Investment Program thresholds as specified in AFI 65-601, Volume 1, *Budget Guidance and Procedures.*

4.4.4. OO-ALC Facility Space Planning and Allocation Program.

4.4.5. OO-ALC Development Planning Program.

4.4.6. OO-ALC special interest programs as determined by the OO-ALC/CC or DV.

5. Ogden Air Logistics Complex Development Plan.

5.1. Overview**.** Complex development planning is the ongoing process of evaluating the factors affecting the physical development of the infrastructure required to support current and future mission requirements. The OO-ALC Development Plan will align infrastructure requirements to the Strategic Planning, Programming, Budgeting, and Execution process.

5.2. Complex Development Planning Operations.

5.2.1. Complex Development Planning is unique to the OO-ALC but will closely follow the applicable guidance found in AFI 32-1015, *Integrated Installation Planning*, Chapters 6 and 7.

5.2.2. The OO-ALC Commander shall provide the mission and complex development planning vision and commander's intent to the 309th Maintenance Support Group Director.

5.2.3. The 309th Maintenance Support Group Director shall:

5.2.3.1. Ensure coordination of the OO-ALC Development Plan with the 75th Air Base Wing CEG Director to effectively integrate planning efforts with the host unit.

5.2.3.2. Communicate commander's intent to the 309th Maintenance Support Group Engineering Branch Chief.

5.2.4. The 309th Maintenance Support Group Engineering Branch Chief shall be responsible for accomplishing the OO-ALC Development Plan using organic resources if available, and contracted resources as required, to complete the planning process.

6. Infrastructure Governance Process Evaluation.

6.1. Overview. The infrastructure governance process must be evaluated and improved using Art of the Possible (AoP) process improvement model principles. The process must be gated in its entirety and each gate evaluated for performance.

6.2. Evaluation Considerations. Integrating AoP principles into the infrastructure governance process will be the responsibility of the 309 MXSG Engineering Branch Chief. AoP principles are identified in Air Force Sustainment Center Handbook (AFSCH)-60-101, *Art of the Possible Handbook*. This model is to be used to assess the performance of each gate in the process. Metrics that accurately depict the health of the gates and associated programs will be used.

6.3. Infrastructure Governance Program Evaluation Operations. AoP management principles shall be used to evaluate the processes employed to ensure the success of the working groups, IGB, and IGC. Where data indicates constraints, they will be identified and managed to optimize the performance of the constrained gates.

6.3.1. The 309 MXSG Engineering Branch Director shall:

6.3.1.1. Utilize AoP principles to aid in the successful operation of the infrastructure governance programs.

6.3.1.2. Identify and participate in the resolution of constraints.

6.3.1.3. Refer constraints through the chain of command if assistance is needed from leadership to resolve the constraint.

6.3.1.4. Conduct wall walks to discuss the accomplishment of the infrastructure governance program components.

6.3.1.5. Identify all constraints to the IGB and IGC to ensure awareness and request assistance.

6.3.2. The IGC shall:

6.3.2.1. Support the 309 MXSG Engineering Branch Chief where senior leadership support is needed to resolve constraints.

6.3.2.2. Document constraints and resolutions in the IGC meeting minutes.

ERIC E. FOX, NH-04, DAF
Vice Director, Ogden Air Logistics Complex

Attachment 1

GLOSSARY OF REFERENCES AND SUPPORTING INFORMATION

References

DoDI 4165.71, *Real Property Acquisition,* 6 January 2005

AFI 32-9001, *Acquisition of Real Property*, 28 September 2017

AFI 32-9002, *Management of Real Property*, 18 December 2020

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DAFMAN 32-1084AFGM2020-01, *Standard Facility Requirements*, 21 December 2020

AFI 32-1015, *Integrated Installation Planning,* 30 July 2019

AFI 32-1020, *Planning and Programming Built Infrastructure Projects*, 18 December 2019

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AFPD 32-10, *Installations and Facilities*, 20 July 2020

AFPD 32-90, *Real Property Asset Management*, 6 August 2007

AFI 33-322, *Records Management and Information Governance Program*, 22 March 2020

AFI 65-601, Volume 1, *Budget Guidance and Procedures*, 24 October 2018

AFSCH 60-101, *Art of the Possible Handbook*, 5 November 2018

OO-ALCI 63-101, *Integrated Lifecycle Management,* 14 December 2020

AFSCMAN 21-102_OO-ALCSUP, *Depot Maintenance Management*, 30 July 2018

OO-ALCI 21-110, *Depot Facility Management,* 28 January 2021

OO-ALCI 21-115, *Workload Authorizations*, 19 March 2019

EO 12411, *Government Work Space Management Reforms*, 29 March 1983

Adopted Forms

AF Form 847, *Recommendation for Change of Publication*

Abbreviations and Acronyms

AF—Air Force

AFH—Air Force Handbook

AFI—Air Force Instruction

AFPD—Air Force Policy Directive

AFSCH—Air Force Sustainment Center Handbook

AFSCMAN—Air Force Sustainment Center Manual

AoP—Art of the Possible

CEG—Civil Engineering Group

COA—Course of Action

COAs—Courses of Action

DAFI—Department of the Air Force Instruction

DAFMAN—Air Force Manual

DIPE—Depot Industrial Plant Equipment

DoDI—Department of Defense Instruction

FWG—Facilities Working Group

IGC—Infrastructure Governance Committee

IGB—Infrastructure Governance Board

ISSL—Installation Support Services Listing

OO-ALC—Ogden Air Logistics Complex

309MXSG—309th Maintenance Support Group