

**BY ORDER OF THE COMMANDER  
AIR FORCE RESERVE COMMAND**

**AIR FORCE RESERVE COMMAND  
MISSION DIRECTIVE 071**



**17 JULY 2023**

**Mission Directive**

**854TH COMBAT OPERATIONS  
SQUADRON**

**COMPLIANCE WITH THIS PUBLICATION IS MANDATORY**

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(Sandra I. Vandiviere, GS-15)

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This Mission Directive implements guidance in AFI 38-101, *Manpower and Organization*. It delineates the mission, command relationships, and responsibilities of the 854th Combat Operations Squadron. This Mission Directive applies to individuals assigned to HQ AFRC. It does not apply to Regular Air Force, Space Force, or Air National Guard units. Ensure that all records created as a result of processes prescribed in this publication are maintained IAW AFI 33-322, *Records Management and Information Governance Program* and disposed of IAW the Air Force Records Information Management System Records Disposition Schedule. Contact supporting records managers as required. Refer recommended changes and questions about this publication to the OPR using DAF Form 847, *Recommendation for Change of Publication*; route DAF Forms 847 from the field through the appropriate functional chain of command. Submit requests for waivers through the chain of command to the publication OPR for non-tiered compliance items. This publication may not be supplemented or further implemented or extended.

**SUMMARY OF CHANGES**

This publication has been substantially revised to update the purpose, mission and attachment and references.

- 1. Mission.** Interface with theater and functional Air Operations Centers to establish plans, direct, coordinate, assess and command and control full-spectrum cyberspace operations and capabilities in support of Air Force & Joint war-fighting requirements. Provide well-trained, experienced, mission-ready citizen Airmen to integrate, support and perform in an operations center. Provide trained citizen Airmen ready to establish, plan, direct, coordinate, assess, Command and Control support to full spectrum cyberspace operations.
- 2. Command.** 854th Combat Operations Squadron Commander:
  - 2.1. Reports through their assigned chain of command to the 960th Cyberspace Operations Group.
  - 2.2. Exercises administrative control over assigned personnel between the 854th Combat Operations Squadron and the 616th Operations Center and, as applicable, its operations support relationship to the 16th AF, AFCYBER, and JFHQ-Cyber.
- 3. Responsibilities.**
  - 3.1. Executes commander's responsibilities as outlined in AFI 1-2, *Commander's Responsibilities*.
  - 3.2. Provides administrative support and training oversight of the assigned personnel.

JOHN P. HEALY, Lt Gen, USAF  
Commander

**Attachment 1**

**GLOSSARY OF REFERENCES AND SUPPORTING INFORMATION**

***References***

AFI 1-2, *Commander's Responsibilities*, 8 May 2014

AFI 33-322, *Records Management and Information Governance Program*, 23 March 2020

AFI 38-101, *Manpower and Organization*, 29 August 2019

***Prescribed Forms***

None

***Adopted Forms***

DAF Form 847, *Recommendation for Change of Publication*