

**BY ORDER OF THE COMMANDER
AIR FORCE RESERVE COMMAND**

**AIR FORCE RESERVE COMMAND
MISSION DIRECTIVE 021**



2 JUNE 2023

Mission Directive

FORCE GENERATION CENTER

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(Sandra I. Vandiviere, GS15)

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This Mission Directive implements guidance in AFI 38-101, *Manpower and Organization*. It delineates the mission, command relationships, and responsibilities of Force Generation Center. This Mission Directive applies to individuals assigned to HQ AFRC. It does not apply to Regular Air Force, Space Force, or ANG units. Ensure that all records created as a result of processes prescribed in this publication are maintained in accordance with IAW AFI 33-322, *Records Management and Information Governance Program*, and disposed of IAW the Air Force Records Information Management System and Records Disposition Schedule. Contact supporting records managers as required. Refer recommended changes and questions about this publication to the OPR using DAF Form 847, *Recommendation for Change of Publication*; route DAF Forms 847 from the field through the appropriate functional chain of command. Submit requests for waivers through the chain of command to the publication OPR for non-tiered compliance items. This publication may not be supplemented or further implemented or extended.

1. Mission. The Force Generation Center directs efforts to synchronize the employment and provide visibility of Reserve combat-ready forces, pursuant to DAFI 10-401, *Operations Planning and Execution*, AFI 10-402, *Mobilization Planning*, AFRCI 10-202, *Command, Control, and Communications*, and AFRCI 11-201, *AFRC Flying Operations*. Additionally, the Force Generation Center manages the full function of the Air Force Reserve Command Crisis Action Team in support of AFRC crisis response operations, pursuant to AFRCI 10-203, *Crisis Response Process*.

2. Command. The Force Generation Center Commander:

- 2.1. Reports directly to the Commander, Air Force Reserve Command.
- 2.2. Exercises administrative control over assigned personnel.
- 2.3. Exercises direct liaison authority with AFRC Wings.
- 2.4. Exercises direct liaison authority with non-AFRC organizations/agencies authorized to employ, integrate, or operate with Reserve forces.
- 2.5. Serves as coordination authority for mobilization actions with all stakeholders.

3. Responsibilities.

- 3.1. Executes AFRC's deliberate and crisis force generation processes. Implements Secretary of Defense, Department of Defense, Air Force and AFRC policy and guidance for all matters related to Air and Space Expeditionary Force management, mobilization, campaign and mission planning, personnel and aircraft sourcing, and force visibility. **Note:** Headquarters, Air Force Reserve Command, Manpower, Personnel, and Services is the OPR for force accountability.
- 3.2. In coordination with HQ AFRC staff, NAFs and Wings, manages the scheduling, planning and execution of AFRC participation in Joint exercises and Security Cooperation events supporting force readiness requirements.
- 3.3. Manages Air Force Reserve Command's Movement Request process and executes approval authority for the command's Off-Station Training missions. While missions are in execution, provides command, control, and communication, visibility, and reporting on AFRC assets.
- 3.4. Manages the preparation, training, and operation of the AFRC Crisis Action Team in support of the command's crisis response across the range of military operations. May activate Operational Planning Teams in support of the Crisis Action Team and recommend Crisis Action Team activation to the AFRC/CC or CD as needed.
- 3.5. Provides data analytics for decision support at all levels within AFRC. Produces current and historical statistical data and AFRC level of effort reporting. Executes all mobilization / demobilization actions associated with connecting Air Force Reservists with the Military Personnel Appropriation and the centralized production of mobilization orders.

JOHN P. HEALY, Lt Gen, USAF
Commander

Attachment 1

GLOSSARY OF REFERENCES AND SUPPORTIVE INFORMATION

References

AFI 10-402, *Mobilization Planning*, 8 March 2018

AFI 33-322, *Records Management and Information Governance Program*, 23 March 2020

AFI 38-101, *Manpower and Organization*, 29 August 2019

AFRCI 10-202, *Command, Control, and Communications*, 8 October 2014

AFRCI 10-203, *Crisis Response Process*, 12 January 2021

AFRCI 11-201, *AFRC Flying Operations*, 11 April 2022

DAFI 10-401, *Operations Planning and Execution*, 13 January 2021

Prescribed Forms

None

Adopted Forms

DAF Form 847, *Recommendation for Change of Publication*