

**BY ORDER OF THE COMMANDER
AIR FORCE SUSTAINMENT CENTER**

**AIR FORCE SUSTAINMENT CENTER
INSTRUCTION 90-601**



31 JULY 2025

Special Management

AFSC CORPORATE STRUCTURE

COMPLIANCE WITH THIS PUBLICATION IS MANDATORY

ACCESSIBILITY: This Publication is available for downloading on the e-Publishing website at www.e-Publishing.af.mil

RELEASABILITY: There are no releasability restrictions on this publication

OPR: AFSC/A5X

Certified by: AFSC/A5/8/9

Pages: 17

This manual implements Air Force Policy Directive (AFPD) 90-6, *Air Force Strategy, Planning, Programming, Budgeting, and Execution (SPPBE) Process*. This instruction provides guidance and procedures for the Air Force Sustainment Center (AFSC) Corporate Structure. This instruction applies to all AFSC organizations. It does not apply to the Air Force Reserve (AFR) or Air National Guard (ANG), other than specific references herein to participation by the AFSC Air Force Reserve Advisor and AFSC Air National Guard Advisor. The AFSC Corporate Structure is comprised of the AFSC Panels, AFSC Group, AFSC Board, AFSC Council, and AFSC Executive Session. Roles and responsibilities of the AFSC Corporate Structure Chairs, Members, and Secretariats are described within. Route all waiver requests through chain of command and to the instruction OPR. This publication does not include the AFSC Human Resource Corporate Board managed by AFSC/A1 for the Senior Leader Development Council, Tri-Base Senior Leader Working Group, Installation Senior Leader Working Groups and Human Resource Working Group. Refer recommended changes and questions about this publication to the office of primary responsibility (OPR) using the DAF Form 847, *Recommendation for Change of Publication*; route DAF Forms 847 from the field through the appropriate chain of command. This publication may be supplemented at any level, but all supplements must be routed to the OPR of this publication for coordination prior to certification and approval. Ensure all records generated as a result of processes prescribed in this publication adhere to Air Force Instruction (AFI) 33-322, *Records Management and Information Governance Program*, and are disposed of in accordance with Air Force Records Information Management System (AFRIMS) Records Disposition Schedule (RDS).

SUMMARY OF CHANGES

This document is an initial release and should be completely reviewed. This document has been created to mirror AFMCI 90-601, Air Force Materiel Command (*AFMC Corporate Structure*).

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1. Overview. The AFSC Corporate Structure outlines and facilitates the AFSC corporate review process. It provides the framework to review center-wide issues from a corporate viewpoint. This structure maximizes decision-making effectiveness and provides a transparent forum where AFSC leaders can apply collective judgment and experience to affect major programs, processes, policies, objectives, and resource allocations.

1.1. The goal of the AFSC Corporate Structure is to use a defensible, repeatable, and transparent method to arrive at a single center perspective on a myriad of issues. The process uses a multifunctional, cross-staff perspective on key issues; enhances responsiveness to program issues; supports corporate decision making; and removes organizational barriers.

1.2. The AFSC Corporate Structure provides a transparent methodology that enables:

1.2.1. Enterprise solutions which align with the AFSC Strategic Plan.

1.2.2. Command perspective for topics requiring AFSC/CC review, vector, and/or approval.

1.2.3. Requirements and resource positions aligned to AF, AFMC, and AFSC strategic guidance and priorities.

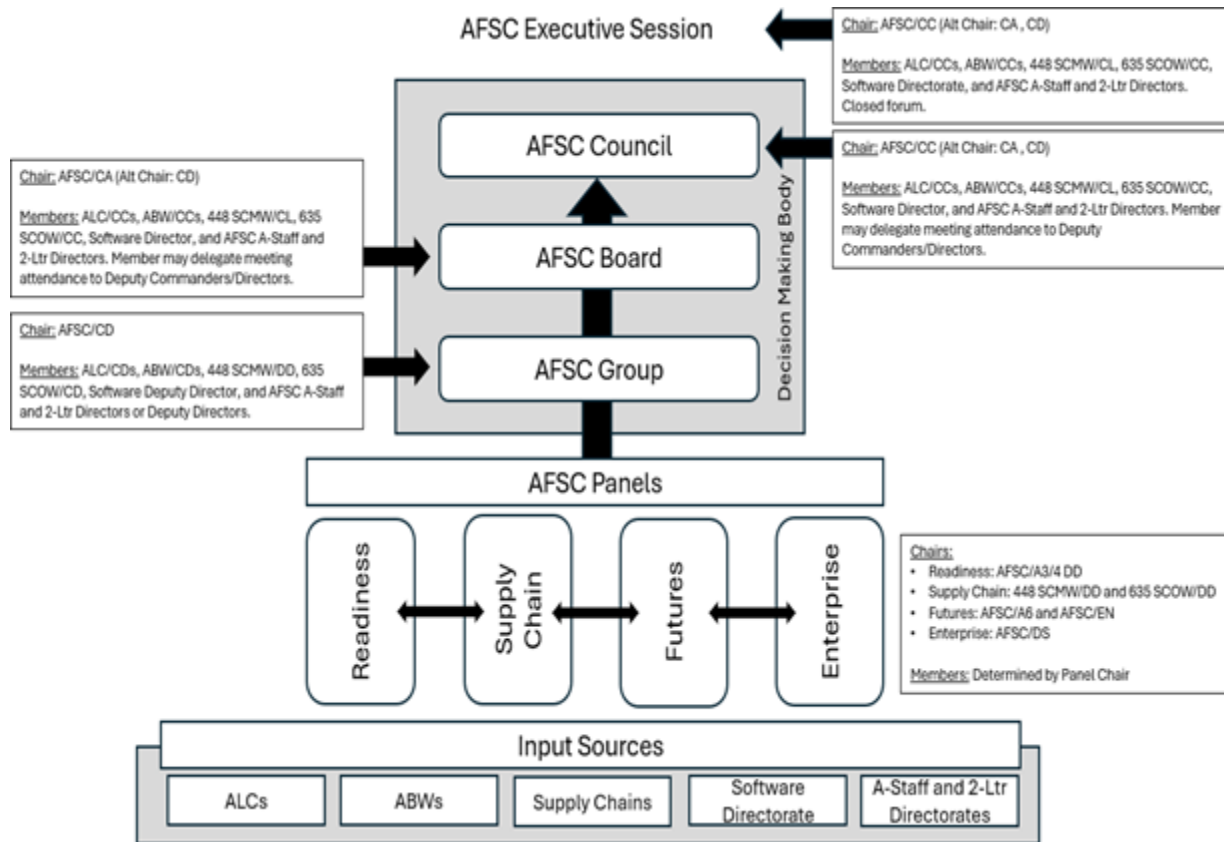
2. AFSC Corporate Structure.

2.1. The AFSC Corporate Structure is comprised of four AFSC Panels, the AFSC Group, the AFSC Board, the AFSC Council, and the AFSC Executive Session. The basic structure is illustrated in [Figure 1](#).

2.2. Topics are sequentially elevated through the AFSC Corporate Structure, which will be encapsulated in meeting minutes. Each level of the AFSC Corporate Structure will generate recommendations to be resolved at the next higher echelon. A Chair may determine that efficiency or timeline warrants a level be bypassed or finalized via electronic or other means.

2.3. It is the responsibility of the topic owner and leadership chain to determine appropriate level for decision/approval authority for topics. Panel Chairs are authorized to make decisions at the O-6/NH-04 level if voting members are unified in their decision to move forward. Approval to move forward with a decision requires majority of the vote. If the vote is tied, the Chair will be the deciding vote. For all topics moving to the next level of the Corporate Structure, the dissenting views/concerns will be captured for review at the next level.

2.4. All new software or technology programs/projects that are purchased and/or implemented, regardless of approval at other Panels, will go through the Futures Panel to determine applicability, standardization, and ensure no duplication across the Center, with the exception of AFSC/SW technology or software funded projects/programs that do not apply to AFSC operations.

Figure 1. AFSC Corporate Structure.

3. Roles and Responsibilities.

3.1. Input Sources. All input sources will advocate for resources associated with their mission.

3.2. AFSC Panels.

3.2.1. The AFSC Panels advocate for topics within their respective areas, make transparent management and resource recommendations or approvals within their authority, and present corporate positions to the AFSC Group/Board/Council Chair for decisions, as necessary.

3.2.2. There are four panels. Center-level issues are assigned and vetted through the appropriate panel.

3.2.2.1. Readiness Panel: Governs topics related to delivering combat readiness, to include but not limited to, depot maintenance, exercises, wargaming, Global Enterprise Network for Universal Sustainment (GENUS), surge capabilities, depot activations (Depot Source of Repair (DSOR), Depot Maintenance Activation Working Group (DMAWG), and Depot Maintenance Inter-Service Support Agreement (DMISA)), Public-Private Partnerships, Product Support Groups, Aircraft and Missile Requirements (AMR), and Strategic Requirements Review (SR2). Chaired by AFSC/A3/4 Deputy Director (DD).

- 3.2.2.2. Supply Chain Panel: Governs topics related to wholesale and retail supply support operations including planning, sourcing, repairing/buying, shipping/returning, and enabling and Logistics Under Attack (LUA). Chaired by the 448 Supply Chain Management Wing (SCMW/DD) and 635 Supply Chain Operations Wing (SCOW/DD).
- 3.2.2.3. Futures Panel: Governs topics related to Information Technology and Operational Technology (IT/OT), Digital Ecosystem, and Technology Insertion. Chaired by AFSC/A6 Director for IT/OT and by AFSC EN Division Chief for Technology Insertion.
- 3.2.2.4. Enterprise Panel: Governs topics related to the enterprise that do not fall within one of the other panels, to include but not limited to, Program Objective Memorandum (POM), Capital Investment Program (CIP), Human Capital, Industrial Base, Industrial Defense, Facilities, and Business Development. Chaired by AFSC Director of Staff (DS).
- 3.3. The AFSC Panel membership is comprised of the Chairs and designated representatives from the Air Logistic Complexes (ALCs), all Air Base Wings (ABWs), 448 SCMW, 635 Supply Chain Operations Wing (SCOW), AFSC/Software (SW), and the AFSC 2-Letters, A-Staff Directorates, as applicable. Membership must include A1 (Manpower), Financial Management (FM), and A5/8/9.
- 3.4. AFSC Panel Chairs will:
- 3.4.1. Serve as focal point for their respective portfolios; maintain a command-wide, corporate perspective and facilitate effective communication and collaboration.
 - 3.4.2. Establish panel structure, meeting cadence, maintain a current membership list in the AFSC Corporate Structure Teams Channel, govern decision authority within panel, and support AFSC Corporate Structure related meetings.
 - 3.4.3. Advocate and make recommendations with an enterprise perspective, while remaining consistent with AF, AFMC, and AFSC priorities.
 - 3.4.4. Ensure proper coordination is accomplished prior to advocating panel topics to the AFSC Group, and keep members and leaders apprised of topics being presented to the AFSC Corporate Structure.
 - 3.4.5. Retain final recommendation authority for presented topics, and their progression through the AFSC Corporate Structure.
 - 3.4.6. Identify a panel secretariat.
 - 3.4.7. Approve final meeting minutes.
- 3.5. AFSC Panel Members will:
- 3.5.1. Represent local organizations while maintaining an AFSC enterprise perspective in business area deliberations and panels.
 - 3.5.2. Inform next higher level organizational leadership on panel discussions and decisions.

3.6. AFSC Panel Secretariats will:

- 3.6.1. Coordinate topics and appropriate briefing times for panel chair determination.
- 3.6.2. Extend meeting invites (to include pre-brief) to all required participants and arrange appropriate meeting venue (in-person, teleconference, and/or video teleconference) for all members to participate.
- 3.6.3. Coordinate and consolidate approved topic briefings with decisional topics briefed before informational topics.
- 3.6.4. Ensure topic briefings adhere to standardized briefing format.
- 3.6.5. Ensure adherence to preparation timelines, meeting times, and adjust agenda and cadence as necessary.
- 3.6.6. Disseminate read ahead materials 48 business hours in advance in preparation for each scheduled meeting.
- 3.6.7. Manage, collect, maintain, coordinate, and publish meeting minutes documenting discussions, decisions, dissenting views, action items, and attendance within two business days of panel meeting.
- 3.6.8. Maintain all documentation on AFSC Corporate Structure Teams Channel to include applicable business rules, topic requests, briefing templates, and other administrative tools.
- 3.6.9. Coordinate with AFSC/A5X to ensure the panel recurring meeting does not conflict with another Corporate Structure (Panel, Group, Board, Council) meeting.

3.7. AFSC Group.

- 3.7.1. The AFSC Group is the first level in the AFSC Corporate Structure Decision-Making Body (**Figure 1**) for all decisions requiring AFSC/CC/CA/CD approval. The AFSC Group provides a transparent forum to vet topics requiring an AFSC corporate decision, to integrate topic recommendations for the AFSC Board/Council, and to serve as a decision-making authority, when appropriate. The AFSC Group will meet monthly or on an as-needed basis determined by the Chair. Attendees will be determined by the Chair.
- 3.7.2. The AFSC Group is chaired by the AFSC Deputy Commander (CD). The AFSC Group chair may delegate authority based on topic and necessity.
- 3.7.3. The AFSC Group is comprised of the Chair, and deputy directors or deputy commanders, mobilization assistant (MA), or civilian leader for all ALCs, all ABWs, 448 SCMW, 635 SCOW, AFSC/SW, and the AFSC 2-Letters (directors or deputy directors), A-Staff and necessary Subject Matter Experts (SMEs).
- 3.7.4. AFSC Group Chair will:
 - 3.7.4.1. Retain final recommendation authority for presented topics and for their continued progression through the AFSC Corporate Structure. The Chair may recommend a topic move directly to the AFSC Council, which requires coordination with and approval by the AFSC Board Chair.
 - 3.7.4.2. Retain final decision authority for topics requiring resolution.

- 3.7.4.3. Retain final decision authority for attendees.
- 3.7.4.4. Determine rules of engagement to capture prioritization of stakeholder equities (as applicable) using appropriate decision tools, scoring methods, or voting.
- 3.7.4.5. Approve the final meeting minutes.
- 3.7.5. The AFSC Group Members will:
 - 3.7.5.1. Consider all inputs and dissenting views when developing recommendations.
 - 3.7.5.2. Provide subject matter expertise and recommendations to the AFSC Group Chair on topics before moving them further through the AFSC Corporate Structure. Contentious and/or complex topics may require multiple meetings/discussions. Dissenting views will be subsequently presented through the dissenter's representative at the AFSC Board/Council.
 - 3.7.5.3. Ensure SMEs are available to support topic discussions.
- 3.7.6. The Topic Presenter will:
 - 3.7.6.1. Submit relevant topic(s) to the AFSC Group Secretariat as necessary.
 - 3.7.6.2. Submit read-ahead and preparatory materials to the AFSC Group Secretariat as necessary.
 - 3.7.6.3. Coordinate with the AFSC Group Secretariat to ensure proper action item assignment.
- 3.7.7. The AFSC Group Secretariat (AFSC/A5X) will:
 - 3.7.7.1. Assist in scheduling meetings, distributing agendas, submitting preparatory packages, recording attendance, documenting minutes (to include dissenting views) and action items, tracking action items, and communicating AFSC Group activity.
 - 3.7.7.2. Post meeting notifications, agendas, read-ahead materials, minutes and other communications in AFSC Corporate Structure Teams Channel.
 - 3.7.7.3. Schedule out-of-cycle AFSC Group meetings as necessary.
 - 3.7.7.4. Submit the meeting minutes to the AFSC Group Chair within three working days of the meeting.
 - 3.7.7.5. Coordinate with Group Chair to determine appropriate stakeholders and additional attendees depending on the topic.
- 3.8. AFSC Board.
 - 3.8.1. The AFSC Board is the second level in the AFSC Corporate Structure Decision-Making Body (**Figure 1**). The AFSC Board provides a transparent forum to further vet topics requiring an AFSC corporate decision, to finalize topic recommendations for the AFSC Council, and to serve as a decision-making authority, when appropriate. The AFSC Board meets quarterly or on an as-needed basis.
 - 3.8.2. The AFSC Board is chaired by AFSC/CA. The AFSC Board Chair may delegate, based on topic, to AFSC/CD.

3.8.3. The AFSC Board is comprised of the Chair, AFSC/CD, all ABW/CCs, all ALC/CCs, 448 SCMW/CC, 635 SCOW/CC, AFSC/SW Director and the AFSC 2-Letters, and A-Staff Directors. Members may delegate meeting attendance to no lower than their deputy or civilian leader.

3.8.4. The AFSC Board Chair will:

3.8.4.1. Retain final recommendation authority for presented topics and for continued progression through the AFSC Corporate Structure.

3.8.4.2. Retain final decision authority for topics requiring resolution.

3.8.4.3. Retain final decision authority for attendees.

3.8.4.4. Determine rules of engagement to capture stakeholder equities as applicable.

3.8.5. The AFSC Board Members will:

3.8.5.1. Consider all inputs and dissenting views when developing recommendations.

3.8.5.2. Provide subject matter expertise and recommendations to the AFSC Board Chair on topics before moving them to the AFSC Council. Contentious and/or complex topics may require multiple meetings/discussions. Dissenting views will be subsequently presented through the dissenter's representative at the AFSC Council.

3.8.6. The Topic Presenter will:

3.8.6.1. Submit their topic(s) to the AFSC Board Secretariat as necessary. The designated format and submission guidelines located in the AFSC Corporate Structure Teams Channel.

3.8.6.2. Coordinate with the AFSC Board Secretariat on scheduling and providing pre-briefs to the AFSC Board Chair prior to the AFSC Board meeting.

3.8.6.3. Submit read-ahead and preparatory materials to the AFSC Board Secretariat as necessary.

3.8.6.4. Coordinate with the AFSC Board Secretariat to ensure proper action item assignment.

3.8.7. The AFSC Board Secretariat (AFSC/A5X) will:

3.8.7.1. Schedule meetings, develop agendas, advise on preparatory packages and read-ahead materials, record attendance, document minutes (to include dissenting views) and action items, track action items, and communicate AFSC Board activity. AFSC/DS is the final approval authority for minutes.

3.8.7.2. Post meeting notifications, agendas, read-ahead materials, event briefs, minutes, and other communications in the AFSC Corporate Structure Teams Channel.

3.8.7.3. Ensure topics presented are prepared according to AFSC/CA direction.

3.8.7.4. Schedule out-of-cycle AFSC Board meetings as necessary.

3.8.7.5. Coordinate with Board Chair to determine appropriate stakeholders depending on the topic.

3.9. AFSC Council.

3.9.1. The AFSC Council is the third level in the AFSC Corporate Structure Decision-Making Body (**Figure 1**). The AFSC Council allows Senior Leadership the opportunity to review topic recommendations and serve as a decision-making authority. The AFSC Council meets semi-annually or at the AFSC Council Chair's direction.

3.9.2. The AFSC Council is chaired by AFSC/CC. The AFSC Council Chair may delegate, based on topic, to AFSC/CA or AFSC/CD.

3.9.3. The AFSC Council is comprised of the Chair, AFSC/CA, AFSC/CD, all ABW/CCs, all ALC/CCs, 448 SCMW/CC, 635 SCOW/CC, AFSC/SW Director, and AFSC 2-Letters and A-Staff Directors. Member may delegate meeting attendance to no lower than their deputy or civilian leader.

3.9.4. The AFSC Council Chair will:

3.9.4.1. Approve which topics are presented.

3.9.4.2. Retain final decision authority for topics requiring resolution.

3.9.4.3. Retain final decision authority for attendees.

3.9.4.4. Determine rules of engagement to capture stakeholder equities as applicable.

3.9.5. The AFSC Council Members will:

3.9.5.1. Consider all inputs and dissenting views when developing recommendations.

3.9.6. The Topic Presenter will:

3.9.6.1. Submit their topic to the AFSC Council Secretariat as necessary.

3.9.6.2. Coordinate with the AFSC Council Secretariat on scheduling and providing pre-briefs to the AFSC Council Chair prior to the AFSC Council Meeting.

3.9.6.3. Submit read-ahead and preparatory materials to the AFSC Council Secretariat as necessary.

3.9.6.4. Coordinate with the AFSC Council Secretariat to ensure proper action item assignment.

3.9.7. The AFSC Council Secretariat (AFSC/A5X) will:

3.9.7.1. Schedule meetings, develop agendas, advise on preparatory packages and read-ahead materials, record attendance, document minutes (to include dissenting views), and communicate AFSC Council activity. AFSC/DS is the final approval authority for minutes.

3.9.7.2. Post meeting notifications, agendas, read-ahead materials, event briefs, minutes, and other communications in the AFSC Corporate Structure Teams Channel.

3.9.7.3. Ensure topics presented are fully vetted and prepared according to AFSC/CC direction.

3.9.7.4. Track action items to ensure timely accomplishment.

- 3.9.7.5. Work with the Council Chair to determine appropriate stakeholders depending on the topic.
- 3.10. AFSC Executive Session.
 - 3.10.1. The AFSC Executive Session is a closed forum and meets semi-annually or at AFSC/CC's direction.
 - 3.10.2. The AFSC Executive Session is comprised of the Chair (AFSC/CC) and the subordinate Commanders, Directors, or Mobilization Assistant. Attendance will not be delegated unless approved by the Chair.
 - 3.10.3. The AFSC Executive Session Chair will:
 - 3.10.3.1. Approve which topics are presented.
 - 3.10.3.2. Retain final decision authority for topics which require resolution.
 - 3.10.3.3. Retain final decision authority for approved attendees.
 - 3.10.3.4. AFSC/DS is the final approval authority for minutes.
 - 3.10.4. The AFSC Executive Session Members will:
 - 3.10.4.1. Consider all inputs and dissenting views
 - 3.10.5. The Topic Presenter will:
 - 3.10.5.1. Submit relevant topic(s) to the AFSC Executive Session Secretariat as necessary.
 - 3.10.5.2. Submit read-ahead and preparatory materials to the AFSC Executive Session Secretariat as necessary.
 - 3.10.5.3. Coordinate with the AFSC Executive Session Secretariat to ensure proper action item assignment.
- 3.11. The AFSC Executive Session Secretariat (AFSC/A5X) will:
 - 3.11.1. Schedule meetings, develop agendas, advise on preparatory packages and read-ahead materials, record attendance, document minutes, and communicate AFSC Executive Session activity.
 - 3.11.2. Distribute meeting notifications, agendas, read-ahead material, event briefs, minutes, and other communications to AFSC Executive Session attendees.
 - 3.11.3. Distribute approved agenda topics and read-ahead materials to AFSC Executive Session Members prior to the meeting.

3.11.4. Ensure topics presented to the AFSC Executive Session are fully vetted and prepared according to the AFSC/CC direction.

3.11.5. Track action items to ensure timely accomplishments.

STACEY T. HAWKINS
Lieutenant General, USAF
Commander

Attachment 1**GLOSSARY OF REFERENCES AND SUPPORTING INFORMATION*****References***

AFPD 90-6, *Air Force Strategy, Planning, Programming, Budgeting, and Execution (SPPBE) Process*, 26 June 2019

DAFMAN 90-161, *Publishing Processes and Procedures*, 18 October 2023

AFI 33-322, *Records Management and Information Governance Program*, 23 March 2020

AFMCI 90-601, *AFMC Corporate Structure*, 19 March 2020

Adopted Forms

AF Form 847, *Recommendation for Change of Publication*

URLs

AFSC Corporate Structure Teams Channel: [AFSC Corporate Structure | General | Microsoft Teams](#)

Abbreviations and Acronyms

ABWs—Air Base Wings

AF—Air Force

AFI—Air Force Instruction

AFMC—Air Force Materiel Command

AFPD—Air Force Policy Directive

AFR—Air Force Reserve

AFRIMS—Air Force Records Information Management System

AFSC—Air Force Sustainment Center

ALCs—Air Logistics Complexes

ANG—Air National Guard

BMA—Business Mission Area

CA—Executive Director

CC—Commander

CD—Deputy Commander

CIP—Capital Investment Programs

DAF—Department of the Air Force

DD—Deputy Director

DMAWG—Depot Maintenance Activation Working Group

DMISA—Depot Maintenance Inter-Service Support Agreement

DS—Director of Staff

DSOR—Depot Source of Repair

EIEMA—Enterprise Information Environment Mission Area

FIAR—Financial Improvement and Audit Remediation

FM—Financial Management

FMA—Financial Management Analysis

IDMF—Integrated Decision-Making Framework

IT/OT—Information Technology and Operational Technology

ITIPS—Information Technology Investment Portfolio Suite

MA—Mobilization Assistant

O&M—Operation and Maintenance

OIB—Organic Industrial Base

OPR—Office of Primary Responsibility

POM—Program Objective Memorandum

RDS—Records Disposition Schedule

SCMW—Supply Chain Management wing

SCOW—Supply Chain Operations Wing

SME—Subject Matter Expert

SPPBE—Strategy, Planning, Programming, Budgeting, and Execution (SPPBE) Process

SR2—Strategic Requirements Review

SW—Software Directorate

WCF—Working Capital Funds

WMA—Warfighting Mission Area

USAF—United States Air Force

Attachment 2**AFSC READINESS PANEL CHARTER**

A2.1. Objective. Intra-business area forum to fully vet topics related to delivering combat readiness and cultivating the warfighter ethos.

A2.2. Chair. AFSC/A3/4 DD

A2.3. Voting Members. OC-ALC, OO-ALC, WR-ALC, 635 SCOW, 448 SCMW, 72 ABW, 75 ABW, 78 ABW, AFSC/AS, AFSC/DS, AFSC/EN, AFSC/FM, AFSC/IG, AFSC/IP, AFSC/JA, AFSC/PA, AFSC/PK, AFSC/SB, AFSC/SE, AFSC/SW, AFSC/A1, AFSC/A2, AFSC/3/4, AFSC/A5/8/9, and AFSC/A6 are the designated voting members having the responsibility to attend meetings, prepare sufficiently, and be prepared to vote on behalf of their represented organizations. The chair will accept one vote per voting member. It is up to the voting member to determine which office has the preponderance of equity based on topic to cast the vote. The organization presenting the topic is excluded from voting. It is understood that the presenting organization supports advancing the topic.

A2.4. Cadence. Monthly

A2.5. Topics. Including but not limited to: Depot maintenance, exercises, wargaming, GENUS, surge capabilities, depot activations (DSOR, DMAWG, and DIMSA), Public-Private Partnerships, Product Support Groups, Aircraft and Missile Requirements (AMR), and Strategic Requirements Review (SR2).

A2.6. Secretariat. AFSC/A3/4

Attachment 3**AFSC SUPPLY CHAIN PANEL CHARTER**

A3.1. Objective. Intra-business area forum to fully coordinate Center – wide approaches for Supply Chain Management (SCM); ensure collaboration on strategic priorities, roles, and responsibilities, and agility to assure the Commander that the AFSC SCM is end to end, collaborative, resilient, managing its risks and coordinated in meeting the warfighter needs. Direct collaboration to resolve SCM integration issues.

A3.2. Chairs. 448 SCMW/DD and 635 SCOW/CD

A3.3. Voting Members. OC-ALC, OO-ALC, WR-ALC, 635 SCOW, 448 SCMW, 72 ABW, 75 ABW, 78 ABW, AFSC/AS, AFSC/DS, AFSC/EN, AFSC/FM, AFSC/IG, AFSC/IP, AFSC/JA, AFSC/PA, AFSC/PK, AFSC/SB, AFSC/SE, AFSC/SW, AFSC/A1, AFSC/A2, AFSC/3/4, AFSC/A5/8/9, and AFSC/A6 are the designated voting members having the responsibility to attend meetings, prepare sufficiently, and be prepared to vote on behalf of their represented organizations. The chair will accept one vote per voting member. It is up to the voting member to determine which office has the preponderance of equity based on topic to cast the vote. The organization presenting the topic is excluded from voting. It is understood that the presenting organization supports advancing the topic.

A3.4. Cadence. Quarterly or out-of-cycle as needed

A3.5. Topics. Including but not limited to: Governs topics related to wholesale and retail supply support operations including planning, sourcing, repairing/buying, shipping/returning, enabling and LUA.

A3.6. Secretariat. 448 SCMW and/or 635 SCOW

Attachment 4

AFSC FUTURES PANEL CHARTER

A4.1. Objective. Technology Area/Functional-level forum to fully vet integrated approaches addressing multiple organizations' interests and synchronization issues for: achieving Information Technology (IT), Operational Technology (OT), Technology Insertion Strategy, Small Business Innovative Research (SBIR) Oversight, Technology Capability Strategy, IT/OT resource allocation, IT/OT process guidance and progress toward strategy goals and objectives.

A4.2. Chair. AFSC/A6 (IT/OT) and AFSC/EN (Technology Insertion)

A4.3. Voting Members. OC-ALC, OO-ALC, WR-ALC, 635 SCOW, 448 SCMW, 72 ABW, 75 ABW, 78 ABW, AFSC/AS, AFSC/DS, AFSC/EN, AFSC/FM, AFSC/IG, AFSC/IP, AFSC/JA, AFSC/PA, AFSC/PK, AFSC/SB, AFSC/SE, AFSC/SW, AFSC/A1, AFSC/A2, AFSC/3/4, AFSC/A5/8/9, and AFSC/A6 are the designated voting members having the responsibility to attend meetings, prepare sufficiently, and be prepared to vote on behalf of their represented organizations. The chair will accept one vote per voting member. It is up to the voting member to determine which office has the preponderance of equity based on topic to cast the vote. The organization presenting the topic is excluded from voting. It is understood that the presenting organization supports advancing the topic.

A4.4. Cadence. Monthly

A4.5. Topics. Including but not limited to: IT/OT and Technology Insertion Portfolio Management, Requirements, Strategy, Enterprise Architecture, Enterprise Data Analytics, Data Governance, and unresolved capability development. Scope includes: All AFSC IT/OT and Technology Insertion investments. all AFSC investments (Working Capital Funds (WCF) and Operation & Maintenance (O&M) funded) in the Business Mission Area (BMA), Warfighting Mission Area (WMA), Enterprise Information Environment Mission Area (EIEMA), and Tech Insertion investments (WCF, CIP or sustainment). Source of investments could be derived from the Information Technology Investment Portfolio Suite (ITIPS) tool, WCF Command Standard Systems managed within AFMC/A4 portfolios, AFSC systems under consideration for consolidation within the HAF/A4 Strike Teams, Attribute 11 IT Infrastructure requirements, Non-AFNET enclaves, and all AFSC integration issues related to IT/OT transformation initiatives and Tech Insertion projects (e.g. ATHENA, MRO, MRO-S, PLM, AFWCFi, ESCAPE, Item Master, and CON-IT) and IT-related process and procedural impacts.

A4.6. Secretariat. AFSC/A6 (for IT/OT) and AFSC/EN (for Tech Insertion)

Attachment 5**AFSC ENTERPRISE PANEL CHARTER**

A5.1. Objective. Intra-business area designed to provide Wing/Complex/Functional Area forum to address organizational cross-cutting issues and interests. The Enterprise Panel solidifies an integrated approach to achieving desired enterprise level strategic goals while clearly defining sustainment priorities. This panel provides guidance for integrated process planning and execution.

A5.2. Chair. AFSC/DS

A5.3. Voting Members. OC-ALC, OO-ALC, WR-ALC, 635 SCOW, 448 SCMW, 72 ABW, 75 ABW, 78 ABW, AFSC/AS, AFSC/EN, AFSC/FM, AFSC/IG, AFSC/IP, AFSC/JA, AFSC/PA, AFSC/PK, AFSC/SB, AFSC/SE, AFSC/SW, AFSC/A1, AFSC/A2, AFSC/3/4, AFSC/A5/8/9, and AFSC/A6 are the designated voting members having the responsibility to attend meetings, prepare sufficiently, and be prepared to vote on behalf of their represented organizations. The chair will accept one vote per voting member. It is up to the voting member to determine which office has the preponderance of equity based on topic to cast the vote. The organization presenting the topic is excluded from voting. It is understood that the presenting organization supports advancing the topic.

A5.4. Cadence. Monthly

A5.5. Topics. Including but not limited to: Governs topics related to the enterprise that do not fall within one of the other panels; POM, CIP, Human Capital, Industrial Base, Industrial Defense, Facilities, and Business Development.

A5.6. Secretariat. AFSC/CCX.