

**BY ORDER OF THE SECRETARY
OF THE AIR FORCE**

AIR FORCE INSTRUCTION 16-106

13 AUGUST 2025

Operations Support

**RESERVE ALLIES
AND PARTNERS PROGRAM**



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This instruction implements Department of the Air Force Policy Directive 16-1, *Security Cooperation*. It provides guidance and procedures on the prioritization, coordination, execution, and assessment of Air Force Reserve security cooperation activities through the Reserve Allies and Partners Program (RAPP). This publication applies to the Regular Air Force and the Air Force Reserve. This publication does not apply to the Air National Guard and the United States Space Force. The authorities to waive requirements external to the Air Force in this publication are identified with T-0 following the compliance statement. See Department of the Air Force Manual (DAFMAN) 90-161, *Publishing Processes and Procedures*, for a description of the authorities associated with the tier numbers. Submit requests for waivers through the chain of command to the appropriate tier waiver approval authority, or alternately, to the requestor's commander for non-tiered compliance items. Ensure all records generated as a result of processes prescribed in this publication adhere to AFI 33-322, *Records Management and Information Governance Program*, and are disposed in accordance with the Air Force Records Disposition Schedule, which is located in the Air Force Records Information Management System. Refer recommended changes and questions about this publication to the office of primary responsibility (OPR) using the DAF Form 847, *Recommendation for Change of Publication*; route DAF Forms 847 from the field through the appropriate functional chain of command. This publication may be supplemented at any level, but all supplements must be routed to the OPR of this publication for coordination prior to certification and approval.

Chapter 1

GENERAL INFORMATION

1.1. Purpose. This instruction outlines procedures for coordinating Air Force Reserve (AFR) Security Cooperation (SC) activities in conjunction with SAF/IA and with international allies and partners through the Reserve Allies and Partners Program (RAPP), as prescribed in DAFPD 16-1, *Security Cooperation*.

1.1.1. Security Cooperation is an important national security and foreign policy tool and an integral part of the Department of the Air Force (DAF) mission. Security Cooperation enables the DAF to engage with allies and partners to advance U.S. security objectives and support campaign and contingency plans. To meet these goals, the DAF will pursue mutually beneficial engagement with allies and partners that is strategically informed and tailored to allies' and partners' capabilities and projected roles. Security Cooperation encompasses all Department of Defense (DoD) interactions with foreign security establishments to build relationships that promote specific U.S. security interests, develop ally and partner capabilities for self-defense and multinational operations, and facilitate U.S. access, basing, and overflight.

1.1.2. The RAPP synchronizes AFR activities and messaging across four lines of effort (LOE) to implement a deliberate and strategically aligned engagement framework in support of broader DoD and DAF SC objectives.

1.1.3. The RAPP's purpose is to develop, maintain, and enhance mutually beneficial relationships with priority allies and partners to improve collaboration and advance strategic objectives. The program is the mechanism by which the AFR prioritizes and coordinates international engagements in order to build strategic depth and integrated deterrence across the ally and partner network. The program's focus areas are as follows:

1.1.3.1. Reserve-to-reserve interoperability. Promote interoperability with ally and partner reserve forces to hone operational skillsets.

1.1.3.2. Reserve growth and development. Educate and support interested allies and partners in the development of air reserve forces.

1.1.3.3. Functionally aligned engagement. Engage with allies and partners in areas of common interest, functional alignment, or shared capability, regardless of component (regular or reserve).

1.2. Objectives. The RAPP supports the following objectives:

1.2.1. Promote integrated deterrence by building and maintaining interoperable capabilities and networks, information sharing, and partnerships with the forces of key allies and partners.

1.2.2. Develop, maintain, and enhance senior leadership relationships with allies and partners, with a focus on air reserve forces, where applicable.

1.2.3. Strengthen and expand international alliances and partnerships.

1.2.4. Support U.S. strategic access, basing, and overflight, and retain global freedom of action.

1.3. Lines of Effort. The RAPP is implemented through four lines of effort: Key Leader Engagements (KLE), Exercises, Military-to-Military Engagements, and Force Development. Designated LOE Leads are responsible for the coordination and reporting of AFR international engagement within their portfolio.

1.3.1. Key Leader Engagements. KLEs establish the direction for cooperative relationships and are intended to facilitate AFR senior leaders' furtherance of DoD and DAF objectives. KLEs may be conducted directly, such as face-to-face meetings, or indirectly, such as keynote addresses, to engage allies and partners across the spectrum of capabilities and relationships. When feasible, AFR KLEs will be conducted in conjunction with other DAF fora to promote synergy and reduce costs.

1.3.1.1. AFR senior leader KLEs are comprised of Counterpart Engagements (CPE), to include visits and phone/video calls.

1.3.1.1.1. Counterpart Engagements are in-person meetings, either multilaterally or bilaterally, that are conducted on the periphery of planned Area of Responsibility (AOR) travel, through targeted travel to specific countries, or by participation in select international fora, to include social events. CPEs are effective for both improving relationships and strengthening shared capabilities.

1.3.1.1.2. Counterpart Phone/Video Calls are bilateral phone or video calls typically prioritized for countries with little to no opportunity to meet in-person. If requested by a partner, CPCs are generally accepted. CPCs are moderately effective at improving bilateral relations but have limited capacity to improve a partner's military capability.

1.3.1.2. In the AFR, KLEs are typically conducted by General Officers (GO) from AF/RE, HQ AFRC, and Numbered Air Forces, and the Command Chief Master Sergeant of Air Force Reserve Command. KLEs may be delegated to AFR GOs, O-6s, and chief master sergeants at lower echelons, when appropriate.

1.3.1.3. When planning and executing AFR KLEs, planners should prioritize allies and partners who have specific capabilities that enhance DAF and AFR objectives. Planners should also account for the expected return on engagement, especially when expending DAF and AFR resources. Key Leader Engagements are coordinated and executed to align with strategic goals and prioritized outcomes. They are influenced by current events, regional developments, and invitations from foreign dignitaries.

1.3.2. Exercises. Includes seminars, war games, competitions, and large force exercises. The primary purpose of exercises is to increase the combat readiness and interoperability of U.S., ally, and partner forces. Participation in regional or U.S.-hosted exercises permit U.S. and partner personnel to meet training requirements, assess individual, collective, and combined readiness, and strengthen human-centric aspects of multinational interoperability for contingency operations. It also provides allies and partners exposure to U.S. doctrine and policy. Additionally, participation of allies and partners in exercises serves to enhance trust and interoperability. Invitations to participate in exercises should consider ally/partner capability and the benefits of enhanced interoperability with U.S. forces.

1.3.3. **Military-to-Military (Mil-to-Mil) Engagements.** Include, but are not limited to, bilateral and multilateral working groups and subject-matter expert exchanges, and typically occur at the action officer or unit level. The purpose and anticipated outcome of the event is dependent upon the specific focus of the engagement. Mil-to-mil engagements can be a single event, or a series of events (i.e., Airman-to-Airman Talks) scheduled to occur at regular intervals. Mil-to-mil engagements that center on technical standards, intelligence sharing, or treaty implementation are more likely to strengthen the military capability of an ally/partner, strengthen interoperability, and/or improve relations.

1.3.4. **Force Development.** Includes professional development and military education opportunities for AFR members, allies, and partners. Force development opportunities help establish a rapport between the U.S. military and the partner's military to build alliances for the future. At the senior levels, force development enhances interoperability and capabilities for combined joint operations. The RAPP Force Development LOE does not encompass the career management of Air Force Reserve Foreign Affairs Officers and Political-Military Affairs Strategists.

1.4. Strategic Guidance. The RAPP supports the strategic guidance, goals, and criteria established by the DoD, DAF, and Combatant Commands (CCMD). Each of these organizations outline their goals and objectives for building lasting relationships with global partners. To facilitate effective international engagements, RAPP stakeholders must be knowledgeable of the following documents, and related program efforts must be coordinated with relevant subject matter experts.

1.4.1. National Security Strategy (NSS).

1.4.2. National Defense Strategy (NDS).

1.4.3. DAF International Engagement Plan.

1.4.4. DAF International Key Leader Engagement Framework.

1.4.5. Combatant Command Theater Campaign Plans.

1.5. AFR Priority Partner List

1.5.1. The Chief of Air Force Reserve (CAFR)/Commander, Air Force Reserve Command (AFRC/CC) approves the AFR Priority Partner List, which provides guidance for the prioritization of international engagement opportunities in accordance with existing or future campaign plans.

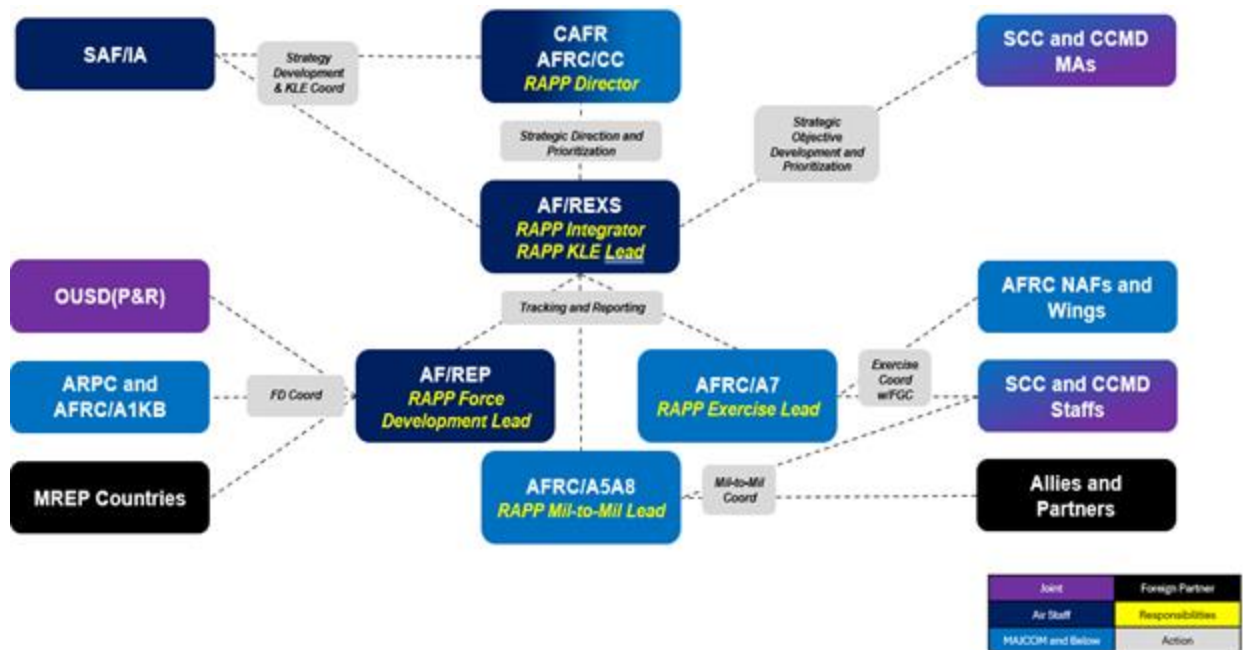
1.5.2. The AFR Priority List identifies partners based on their air reserve force's composition, propensity for past cooperation or potential for future cooperation with the AFR, and alignment with DAF, CCMD, and SCC strategic priorities.

Chapter 2

ROLES AND RESPONSIBILITIES

2.1. RAPP Coordination and Implementation. Effective implementation of RAPP requires collaboration and communication across numerous organizations. **Figure 2.1** depicts the key stakeholders, relationships, and actions within the AFR international engagement enterprise.

Figure 2.1. RAPP Relationships.



2.2. Chief of Air Force Reserve (AF/RE) and Commander, Air Force Reserve Command (AFRC/CC):

2.2.1. The Chief of Air Force Reserve is dual-hatted and also serves as the Commander, Air Force Reserve Command. For brevity, when both roles are referenced, they will be abbreviated as CAFR/AFRC/CC.

2.2.2. Establishes the overall RAPP direction.

2.2.3. Approves the AFR Priority Partner List and AFR International Engagement Plan.

2.2.4. As required, coordinates and deconflicts AFR international engagement efforts with appropriate authorities, including but not limited to, the office of the Chief of Staff of the Air Force, SAF/IA, and the National Guard Bureau.

2.3. Directorate of Plans, Programs and Requirements (AF/REX):

2.3.1. Provides oversight of AFR international engagement strategy and ensures alignment to DAF guidance and strategic objectives.

2.3.2. Advocates for security cooperation and partner engagement resources within the DAF corporate structure to support RAPP activities.

2.4. Strategy and Plans Division (AF/REXS):

2.4.1. Serves as the RAPP Integrator, providing CAFR/AFRC/CC with a focal point for international engagement strategy, implementation, and oversight.

2.4.2. Liaises with AF/A2/6, AF/A3, AF/A4, AF/A5/7, AF/A8, SAF/IA, HQ AFRC Staff, Service Component Commands (SCC), CCMDs, NGB/J53, and Embassy personnel to ensure AFR efforts are aligned with broader DAF and Combatant Commander priorities.

2.4.3. Serves as the LOE Lead for facilitation of AFR KLEs with international partners. AF/REXS provides information and develops products concerning strategic context, AFR equities, talking points, and desired outcomes, while duties related to scheduling, travel, and protocol are executed by the AF/RE front office staff, the AFRC Commander's Action Group, and AFRC/PA.

2.4.4. In conjunction with HQ AFRC, coordinates with AF/A3OE to include AFR participation in Operator Engagement Talks (OET) when appropriate and advocates for the inclusion of AFR equities in international partner discussions.

2.4.5. Develops and maintains the AFR Priority Partner List and staffs to CAFR/AFRC/CC for approval. AF/REXS will conduct an annual review of the list and make updates as required.

2.4.6. Collects input from other RAPP LOE Leads to build and maintain an international engagements calendar, providing a two-year outlook of relevant activities with nations on the AFR Priority Partner List.

2.4.7. Develops, maintains, and conducts an annual review of the AFR International Engagement Strategy, detailing the AFR's objectives and activities for priority allies and partners.

2.4.8. Synchronizes data collection by RAPP LOE Leads to produce a consolidated database of AFR international engagement activities within the Command and Control of the Information Environment (C2IE) system on Secret Internet Protocol Router Network (SIPRNet).

2.4.9. Collects inputs from RAPP LOE Leads and produces the RAPP Annual Report, assessing AFR contributions to DAF, CCMD, and SCC objectives. AF/REXS will coordinate with relevant stakeholders to collect initiatives and accomplishments related to each line of effort utilizing the format in [Attachment 2](#), or a similar template.

2.4.10. Chairs the RAPP Working Group and RAPP Board.

2.5. Directorate of Reserve Personnel (AF/REP):

2.5.1. Serves as the LOE Lead for AFR force development opportunities with international partners.

2.5.2. Manages the AFR's Military Reserve Exchange Program (MREP) IAW AFI 36-2631, *Military Reserve Exchange Program*.

2.5.2.1. Advocates for and prioritizes MREP participation based on the AFR Priority Partner List.

2.5.2.2. Tracks MREP participation with allies and partners and provides inputs for C2IE, the RAPP Annual Report, and the AFR International Engagement Strategy.

2.5.3. Coordinates force development opportunities with allies and partners through selection opportunities including, but not limited to, inclusion in the Reserve School Selection Board (RSSB), Reserve Developmental Education Designation Board (RDEDB), and Enlisted Developmental Education Board (EDEB).

2.5.4. Liaises with SAF/IAPA to identify Overseas Developmental Education opportunities for Reservists.

2.5.5. Advocates for and prioritizes international force development opportunities based on the AFR Priority Partner List that strengthen bonds with priority allies and partners and promote interoperability in coalition environments.

2.5.6. Coordinates with AFRC/A1KB to address force development offerings and prioritization, and to obtain inputs for inclusion in C2IE, the RAPP Annual Report, and the AFR International Engagement Strategy.

2.5.7. Assists AF/REXS in the development of the AFR International Engagement Strategy.

2.5.8. Attends the RAPP Working Group and RAPP Board.

2.6. Directorate of Training and Exercises (AFRC/A7)

2.6.1. Serves as the LOE Lead for AFR exercises with international partners.

2.6.2. Ensures alignment with DoD, DAF, and CCMD Security Cooperation objectives, and the AFR Priority Partner List when coordinating exercise participation.

2.6.3. Coordinates with AFRC's Force Generation Center Security Cooperation and Exercises Division (FGC/FGX) for exercise planning and execution.

2.6.4. Assists AF/REXS in the development of the AFR International Engagement Strategy.

2.6.5. Maintains a prioritized two-year outlook for upcoming exercises with AFR equity and provides inputs for inclusion in C2IE, the RAPP Annual Report, and the AFR International Engagement Strategy.

2.6.6. Attends the RAPP Working Group and RAPP Board.

2.7. Directorate of Strategic Plans, Programs, and Requirements (AFRC/A5A8)

2.7.1. Serves as the LOE Lead for AFR military-to-military engagements with international partners, coordinating across the AFRC Staff for feasibility assessments, sourcing, planning, and execution.

2.7.2. Ensures alignment with DoD, DAF, and CCMD Security Cooperation objectives, and the AFR Priority Partner List when coordinating mil-to-mil engagements.

2.7.3. Assists AF/REXS in the development of the AFR International Engagement Strategy.

2.7.4. Maintains a prioritized two-year outlook for mil-to-mil engagement activities with AFR equity and provides inputs to for inclusion in C2IE, the RAPP Annual Report, and the AFR International Engagement Strategy.

2.7.5. Ensures all foreign national visits and information exchanges are conducted in accordance with AFI 16-201, *Air Force Foreign Disclosure and Technology Transfer Program*, Air Force Manual (AFMAN) 16-101, *International Affairs and Security Assistance Management*, and other appropriate directives.

2.7.6. Attends the RAPP Working Group and RAPP Board.

2.8. Other AFRC Staff Directorates.

2.8.1. Assist AF/REXS, AF/REP, AFRC/A7, and AFRC/A5A8 in the forecasting, coordination, and execution of RAPP activities related to their respective functional areas.

2.8.2. Attend the RAPP Board and the RAPP Working Group, as required.

2.9. CCMD/SCC Mobilization Assistants and Reserve Advisors:

2.9.1. Liaise with CCMD staff, SCC staff, and regional partners to coordinate RAPP activities, as required.

2.9.2. Advise AF/REXS and AFRC Staff on international engagement opportunities.

2.9.3. Assist in developing the AFR Priority Partner List and establishing country-specific objectives in the AFR International Engagement Strategy.

2.10. AFRC Numbered Air Force (NAF) Commanders:

2.10.1. Ensure subordinate units notify and, if necessary, secure approval from FGC/FGX and/or AFRC/A5A8 for all engagements with allies and partners.

2.10.2. Provide subject matter expertise to assist in the forecasting, coordination, and execution of RAPP activities.

2.10.3. Establish procedures for the collection of data on subordinate unit engagements with allies and partners.

2.10.4. Report staff and subordinate unit engagements with allies and partners in accordance with established procedures and timelines outlined in [paragraph 3.2](#).

2.10.5. Provide inputs to the RAPP Annual Report, as necessary.

2.11. AFRC Wing Commanders:

2.11.1. Ensure subordinate units notify and, if necessary, secure approval from FGC/FGX and/or AFRC/A5A8 for all engagements with allies and partners.

2.11.2. Report engagements with allies and partners in accordance with internal NAF procedures.

2.11.3. Provide inputs to the RAPP Annual Report, as necessary.

2.12. Other Stakeholders:

2.12.1. SAF/IA. Serves as the focal point for Air Force-level Security Cooperation activities and provides country-specific expertise in the development of DAF talking points, objectives, and desired outcomes.

2.12.1.1. SAF/IA is available to support RAPP lines of effort with regional expertise, ensuring activities are consistent with DAF engagement policies and objectives.

2.12.1.2. Evaluates DAF KLEs for AFR equities, and if appropriate, invites the Chief of Air Force Reserve to relevant events, such as regional air chief symposiums.

2.12.2. AF/A3OE. Manages the HAF OET program, the mechanism for U.S. and partner nation air force senior leaders to develop, maintain, and enhance mutually beneficial operational relationships.

2.12.2.1. The OET program shares lessons learned, improves interoperability, strengthens alliances, and explores opportunities for increased engagements, activities, and programs.

2.12.2.2. Provides AF/RE and HQ AFRC the opportunity to submit topics for upcoming OETs.

2.12.2.3. Evaluates OETs for AFR equities, and if appropriate, invites the Chief of Air Force Reserve to relevant events.

2.12.3. AF/A5/7. Engages allies and partners across the full spectrum of activities to include strategy development and analysis, concept and capability development, force design, interoperability, wargaming, global posture, and strategic competition.

2.12.4. SCC/A5s. Provide expertise on the strategic environment and regional/country-specific objectives, aiding the deconfliction and coordination of engagement with allies and partners.

2.12.5. National Guard Bureau (NGB) International Affairs Division (NGB/J53). Responsible for day-to-day management and oversight the State Partnership Program, the National Guard's international affairs and security cooperation initiative.

Chapter 3

GUIDANCE AND PROCEDURES

3.1. Strategic Alignment. RAPP activities will remain consistent with Combatant Command Theater Campaign Plans, Component Campaign Support Plans, the DAF International Engagement Plan, and the DAF Key Leader International Engagement Framework. RAPP activities are not forums for international negotiations. Participants will not make any unilateral commitment to any foreign government or international organization (either orally or in writing), tender to a prospective party any draft proposed international agreement, nor initial or sign an international agreement, before obtaining appropriate approval to negotiate or conclude an international agreement as cited in DAFI 51-403, *International Agreements*. (T-0)

3.2. International Engagement Reporting and Tracking.

3.2.1. Air Force Reserve engagements with allies and partners will be forecasted and tracked via C2IE. The AFR will comply with CCMD, SCC, and Service requirements for providing visibility of international engagement activities.

3.2.2. Pre-event documentation. No later than 30 days prior to execution, LOE Leads will document all upcoming activities within their portfolio in C2IE. For military-to-military engagements and exercises, AFRC/A5A8 and AFRC/A7, as the LOE Lead for these functions, may delegate documentation responsibilities to AFRC NAF Directorates of Plans, Programs, and Requirements (NAF/A5s) and FGC/FGX, respectively.

3.2.3. Post-event documentation. No later than 30 days after execution, LOE Leads, or delegees, will update C2IE submissions to include relevant details, event outcomes, and an assessment of how the activity advanced DAF, CCMD, and/or SCC objectives.

3.3. RAPP Working Group.

3.3.1. The RAPP Working Group will meet monthly to discuss policy, develop strategy, review and coordinate upcoming international engagements, and track activity execution.

3.3.2. The action officer-level working group is chaired by AF/REXS and consists of representatives from the following offices: AF/REP, AFRC/FGC, AFRC/A1, AFRC/A2, AFRC/A3/10, AFRC/A4, AFRC/A5A8, AFRC/A6, AFRC/A7, and AFRC/SG.

3.3.3. If further coordination or subject matter expertise is necessary, AF/REXS may invite other offices to participate, such as SAF/IA Regional Division Leaders and Country Desk Officers, SCC/A5s, other AFRC Staff representatives, AFRC NAF/A5s, and Staff Judge Advocates (SJAs).

3.4. RAPP Board.

3.4.1. The RAPP Board will meet annually to adjudicate policy issues, solidify strategy, review forecasted AFR international engagements, and conduct cross-functional coordination to facilitate activity execution.

3.4.2. The board will annually review and endorse the AFR Priority Partner List, AFR International Engagement Strategy, and RAPP Annual Report prior to submission to CAFR/AFRC/CC for final approval.

3.4.3. The board is chaired by AF/REX and consists of representatives from the following offices: SAF/IA, AF/A5/7, AF/REP, SCC Mobilization Assistants and Reserve Advisors, AFRC/FGC, AFRC/A1, AFRC/A2, AFRC/A3/10, AFRC/A4, AFRC/A5A8, AFRC/A6, AFRC/A7, and AFRC/SG.

3.4.4. If further coordination or subject matter expertise is necessary, AF/REXS may invite other offices to participate, such as representatives from CCMDs, NAFs, and SJAs.

JOHN P. HEALY
Lieutenant General, USAF
Chief of Air Force Reserve

Attachment 1**GLOSSARY OF REFERENCES AND SUPPORTING INFORMATION*****References***

DAFPD 16-1, *Security Cooperation*, 9 May 2023

AFI 16-201, *Air Force Foreign Disclosure and Technology Transfer Program*

AFI 33-322, *Records Management and Information Governance Program*, 23 March 2020

AFI 36-2631, *Military Reserve Exchange Program*, 15 January 2025

AFMAN 16-101, *International Affairs and Security Assistance Management*

DAFI 51-403, *International Agreements*, 8 February 2019

DAFMAN 16-201, *Department of The Air Force Foreign Disclosure and Technology Transfer Program*, 19 January 2021

Prescribed Forms

None

Adopted Forms

DAF Form 847, *Recommendation for Change of Publication*

Abbreviations and Acronyms

AFI—Air Force Instruction

AFMAN—Air Force Manual

AFPD—Air Force Policy Directive

AFR—Air Force Reserve

AFRC—Air Force Reserve Command

C2IE—Command and Control of the Information Environment

CCMD—Combatant Command

DAF—Department of the Air Force

DoD—Department of Defense

EDEB—Enlisted Developmental Education Board

KLE—Key Leader Engagement

LOE—Line of Effort

MREP—Military Reserve Exchange Program

NDS—National Defense Strategy

NSS—National Security Strategy

OET—Operator Engagement Talks
OPR—Office of Primary Responsibility
RAPP—Reserve Allies and Partners Program
RDEDB—Reserve Developmental Education Designation Board
RSSB—Reserve School Selection Board
SC—Security Cooperation
SCC—Service Component Command
SIPRNet—Secret Internet Protocol Router Network
SJA—Staff Judge Advocate

Office Symbols

AF/A3—Air Force Deputy Chief of Staff, Operations
AF/A3OE—Office of Operator Engagement Talks
AF/A5/7—Air Force Deputy Chief of Staff, Air Force Futures
AF/A8—Air Force Deputy Chief of Staff, Plans and Programs
AF/RE—Chief of Air Force Reserve
AF/REP—Directorate of Personnel
AF/REX—Directorate of Plans Programs, and Requirements
AF/REXS—Strategy and Plans Division
AFRC/A1—Directorate of Manpower, Personnel, and Services
AFRC/A2—Directorate of Intelligence, Surveillance, and Reconnaissance (ISR)
AFRC/A3/10—Directorate of Operations, Strategic Deterrence, and Nuclear Integration
AFRC/A4—Directorate of Logistics, Engineering, and Force Protection
AFRC/A5A8—Directorate of Strategic Plans, Programs, and Requirements
AFRC/A6—Directorate of Cyberspace and Technology
AFRC/A7—Directorate of Training and Exercises
AFRC/FGC—Force Generation Center
AFRC/FGC/FGX—Security Cooperation (SC) & Exercises Division
AFRC/SG—Directorate of Health Services
NAF/A5—Numbered Air Force, Directorate of Plans, Programs, and Requirements
OUSDP&R—Office of the Under Secretary of Defense for Personnel & Readiness
SAF/IA—Deputy Under Secretary of the Air Force, International Affairs
SAF/IAPA—International Airmen and Guardians Division, International Affairs

Terms

AFR Priority Partner List—The CAFR/AFRC/CC-approved list of allies and partners with which the Air Force Reserve will prioritize engagement opportunities. Exclusion of a particular nation on this list does not preclude collaboration if resources allow.

AFR International Engagement Strategy—Product that details the overall direction of Reserve Security Cooperation activities, with specific objectives outlined for priority allies and partners.

Military Engagement—Contact and interaction between individuals or elements of the Armed Forces of the United States and those of another nation’s armed forces, or foreign and domestic civilian authorities or agencies, to build trust and confidence, share information, coordinate mutual activities, and maintain influence. (JP 3-0)

Military Reserve Exchange Program (MREP)—DoD program for the mutually-beneficial exchange of Reserve Component officers, warrant officers, and enlisted Service members with allied governments for the enhancement of participants’ ability to perform assigned mobilization duties.

Operator Engagement Talks (OET)—HAF instrument by which the USAF builds, sustains, and expands international relationships that are critical enablers for our air and cyberspace forces. The talks are administered by the Deputy Chief of Staff for Operations (AF/A3), on behalf of the Chief of Staff of the Air Force (CSAF), and are chaired by the AF/A3 or appointee to provide direct operational interface between HAF and the headquarters air force staff of partner nations.

Reserve Allies and Partners Program (RAPP)—The mechanism by which the AFR prioritizes and coordinates international engagements to develop, maintain, and enhance mutually-beneficial relationships for the furtherance of interoperability and strategic objectives.

Security Cooperation (SC)—DoD interactions with foreign security establishments to build relationships that promote specific United States security interests, develop allied and partner military and security capabilities for self-defense and multinational operations, and provide United States forces with peacetime and contingency access to allies and partners. (JP 3-20)

Attachment 2

RESERVE ALLIES AND PARTNERS PROGRAM (RAPP) ANNUAL REPORT

Figure A2.1. Sample Reserve Allies and Partners Program (RAPP) Annual Report.

RAPP Annual Report – 20XX
<p>EXECUTIVE SUMMARY: <i>Provide an overview of accomplishments in the preceding calendar year. In CYXX, the Air Force Reserve executed the following activities in support of the RAPP:</i></p>
<p>SENIOR LEADER ENGAGEMENTS</p> <ul style="list-style-type: none"> • Action: <i>Title of the effort, exercise, or program</i> <ul style="list-style-type: none"> ○ Description: <i>Brief description of the activity</i> ○ Strategic Alignment: <i>Detail how the initiative aligns with DoD, DAF, CCMD, SCC, or AFR strategy, plans, and objectives</i> ○ Impact: <i>Detail how the initiative furthers DoD, DAF, CCMD, SCC, or AFR strategy, plans, and objectives</i>
<p>EXERCISES</p> <ul style="list-style-type: none"> • Action: <ul style="list-style-type: none"> ○ Description: ○ Strategic Alignment: ○ Impact:
<p>MILITARY-TO-MILITARY ENGAGEMENTS</p> <ul style="list-style-type: none"> • Action: <ul style="list-style-type: none"> ○ Description: ○ Strategic Alignment: ○ Impact:
<p>FORCE DEVELOPMENT</p> <ul style="list-style-type: none"> • Action: <ul style="list-style-type: none"> ○ Description: ○ Strategic Alignment: ○ Impact:
<p>OPPORTUNITIES FOR FUTURE ENGAGEMENT: <i>Summarize future initiatives and opportunities for international engagement.</i></p>