BY ORDER OF THE SECRETARY OF THE AIR FORCE

AIR FORCE POLICY DIRECTIVE 10-21

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Operations

RAPID GLOBAL MOBILITY



COMPLIANCE WITH THIS PUBLICATION IS MANDATORY

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(Lt Gen Mark D. Kelly)

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This publication implements Department of Defense Directive (DoDD) 5100.01, Functions of the Department of Defense and Its Major Components. The purpose of this publication is to ensure effective operation of air mobility forces through Rapid Global Mobility. It applies to all military and civilian Air Force personnel, members of the Air Force Reserve and Air National Guard, and individuals or activities authorized by an appropriate government official to conduct air mobility operations. Ensure all records created as a result of processes prescribed in this publication are maintained in accordance with Air Force Manual 33-363, Management of Records, and disposed of in accordance with the Air Force Records Disposition Schedule located in the Air Force Records Information Management System. Refer recommended changes and questions about this publication to the Office of Primary Responsibility (OPR) using the AF Form 847, Recommendation for Change of Publication; route AF Forms 847 from the field through the appropriate functional chain of command. This publication may be supplemented at any level, but all Supplements must be routed to the OPR of this publication for coordination prior to certification or approval. Only the United States Air Force Deputy Chief of Staff, Operations or any authority above the Air Force Deputy Chief of Staff, Operations may grant waivers to this directive.

SUMMARY OF CHANGES

This document has been substantially revised and must be reviewed completely. Major changes include administrative updates, clarification of existing language, and updates to the Glossary of References and Supporting Information at **Attachment 1**.

1. Overview. Rapid Global Mobility (RGM) is a core mission of the United States Air Force (USAF). The Air Mobility Command mission is Rapid Global Mobility... Right Effects, Right Place, Right Time. This publication establishes policy and provides directive guidance for Air Mobility Command (AMC) lead command roles and responsibilities. RGM requires coordination and cooperation across USAF Major Commands (MAJCOMs). This means commands with an air mobility mission must work together to reach consistent standardization and synchronization of air mobility operations.

2. Policy.

- 2.1. Critical processes and systems associated with any particular mission area must be interoperable and compatible. The lead command for a mission area will coordinate, manage, and direct the development and maintenance of concepts, processes, and force structure associated with that mission area.
- 2.2. Air Mobility Command is the Air Force-designated lead command for RGM, including airlift, air refueling, aeromedical evacuation, and air mobility support functions.
- **3. Roles and Responsibilities.** This directive establishes the following authorities and responsibilities to enable the interoperability of air mobility forces.

3.1. The AMC Commander will:

- 3.1.1. Coordinate with all USAF Mobility Air Force commands to ensure representation of USAF-wide air mobility requirements in the development of Department of Defense component and joint doctrine, guidance, standards, and other issuances. This includes, but is not limited to coordination on the efforts described below:
 - 3.1.1.1. Develop tactics, techniques, procedures, and mission essential task lists necessary for air mobility force integration. Include complimentary and interoperable command relationships and command and control procedures.
 - 3.1.1.2. Establish, in coordination with the other MAJCOMs, the command and control processes for RGM, including airlift, air refueling, aeromedical evacuation, and air mobility support. Coordinate with United States Transportation Command, Air Force Special Operations Command, and Air Operations Centers.
 - 3.1.1.3. Develop publications supporting this directive, with the participation and coordination of MAJCOM's with air mobility mission capabilities and Headquarters Air Force two-letter office(s) with functional or oversight responsibilities.
 - 3.1.1.4. Formulate and manage air mobility inspection and evaluation standards applicable to all Mobility Air Forces.
 - 3.1.1.5. Formulate and manage air mobility training events and employment tactics applicable to all Mobility Air Forces.
 - 3.1.1.6. Maintain clear, detailed, and measurable standards in this mission area to ensure efficient employment and interoperability of forces.
- 3.1.2. Establish periodic Air Mobility MAJCOM conferences to discuss and resolve issues of mutual concern.
- 3.1.3. Create standardized organizational templates for RGM force structure.

- 3.1.4. Ensure all air mobility commands fully participate in leadership development programs and commander selections.
- 3.1.5. Establish and maintain programs and curricula at the USAF Expeditionary Center that satisfy advanced mobility and combat support training and educational needs of all Mobility Air Forces.
- 3.1.6. Identify future RGM requirements and modernization demands. Incorporate them into the Air Force and joint modernization planning processes, to include the Joint Capabilities Integration and Development System. This process includes modifications for fleet-wide interoperability and commonality on airlift-type airframes currently employed in mission areas other than air mobility.
- 3.1.7. Act as the RGM advocate within the Air Force planning, programming, budgeting, and execution process. Respond to issues addressing RGM significance and proper use. Advocacy includes planning, programming, and budgeting inputs for system-wide equipment and personnel.
- 3.1.8. Establish and maintain logistics program standards to support fleet-wide configuration control efforts, and ensure worldwide supportability and interoperability. Include operational logistics for planned and future military engagements. If necessary, the other air mobility commands may supplement due to validated, component-unique operational requirements.
- 3.1.9. Advocate for RGM integrated data standards and systems to effectively plan operations, manage cargo and passengers, and provide in-transit visibility across the Services, defense agencies, and combatant commands.
- 3.1.10. Manage the RGM process to formulate destination airport analysis supporting global air mobilization operations. Include foreign terminal instrument procedure review, airfield suitability, and landing zone assessment processes and products. Other MAJCOMs with unique air mobility mission requirements may supplement analysis products as required.
- 3.2. MAJCOM Commanders with air mobility mission capabilities will:
 - 3.2.1. Fully participate in the activities listed under 3.1.1. to ensure needs are identified and policies are thoroughly formulated.
 - 3.2.2. Retain responsibility for accomplishing the activities outlined in 3.1.1. for command- and mission-unique equipment, modifications, and missions.
 - 3.2.3. Set up peacetime and wartime theater air mobility command and control in coordination with AMC.

MATTHEW P. DONOVAN Acting Secretary of the Air Force

Attachment 1

GLOSSARY OF REFERENCES AND SUPPORTING INFORMATION

References

DoDD 5100.01, Functions of the Department of Defense and Its Major Components, 21 December 2010

Air Force Manual 33-363, Management of Records, 1 March 2008

Adopted Forms

AF Form 847, Recommendation for Change of Publication, 22 September 2009

Abbreviations and Acronyms

AFPD—Air Force Policy Directive

AMC—Air Mobility Command

OPR—Office of Primary Responsibility

Terms

Airlift—Operations to transport and deliver passengers, cargo, and forces through the air in support of strategic, operational, or tactical objectives.

Aeromedical Evacuation—The movement of patients under medical supervision to and between medical treatment facilities by air transportation.

Air Mobility—The rapid movement of personnel, materiel and forces to and from or within a theater by air. For this publication, it encompasses all mission areas, to include airdrop and airland delivery, air refueling, cargo and passenger airlift, nuclear mission support, operational support airlift, special operations, defense support to civil authorities, aeromedical evacuation, air base opening, and the associated air mobility support missions and functions.

Air Mobility Support—The capability, concept, and entity to provide responsive command and control and ground support to air mobility forces, worldwide.

Air Refueling—The refueling of an aircraft in flight by another aircraft.

In—Transit Visibility - The ability to track the identity, status, and location of Department of Defense units, and non-unit cargo (excluding bulk petroleum, oil, and lubricants) and passengers; patients; and personal property from origin to consignee or destination across the range of military operations.

Joint Capabilities Integration and Development System—Supports identifying, assessing, validating, and prioritizing joint military capability requirements while considering the full range of materiel and non-materiel solutions (i.e., doctrine, organization, training, materiel, leadership and education, personnel, facilities and policy [DOTmLPF-P]).

Mobility Air Forces—Air components and Service components assigned air mobility forces, or routinely exercise command authority over mobility operations.

Operational Support Airlift—Operational support airlift missions are movements of high-priority passengers and cargo with time, place, or mission-sensitive requirements. Operational support airlift aircraft are those fixed-wing aircraft acquired or retained exclusively for operational support airlift missions, as well as any other Department of Defense-owned or controlled aircraft, fixed or rotary-wing, used for operational support airlift purposes.

Rapid Global Mobility—The capability of timely movement, positioning, and sustainment of military forces and mission sets across the range of military operations.