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OF THE AIR FORCE**

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This instruction implements AFD 10-2, *Readiness*; Department of Defense Directive (DODD) 2000.12, *Antiterrorism (AT) Program*; Department of Defense Instruction (DODI) 2000.16, *Antiterrorism (AT) Standards*. It establishes responsibilities and guidance for the Air Force (AF) Antiterrorism (AT) Program and integrates security precautions and defensive measures. This Air Force Instruction (AFI) applies to all military and civilian Air Force personnel, Air Force Reserve Command and Air National Guard units and other individuals or organizations as required by binding agreement or obligation with the Department of the Air Force. Ensure that all records created as a result of processes prescribed in this publication are maintained in accordance with Air Force Manual (AFMAN) 33-363, *Management of Records*, and disposed of in accordance with the Air Force Records Disposition Schedule (RDS) located at <https://www.my.af.mil/gcss-af61a/afrims/afrims/rims.cfm>. Refer recommended changes and questions about this publication to the Office of Primary Responsibility (OPR) using the AF IMT 847, *Recommendation for Change of Publication*; route AF IMT 847s from the field through the appropriate functional's chain of command.

(354FW) This supplement applies to all units and personnel assigned to, attached to, or transiting Eielson Air Force Base, Alaska. The installation commander is issuing this directive in accordance with the Internal Security Act of 1950 (50 U.S. C 797) and pertains to one of the subjects listed in the act. Ensure that all records created as a result of processes prescribed in this publication are maintained in accordance with Air Force Manual (AFMAN) 33-363, Management of Records, and disposed of in accordance with Air Force Records Information Management System (AFRIMS) Records Disposition Schedule (RDS) located at <https://www.my.af.mil/gcss-af61a/afirms/>. Additionally, if the publication generates a report(s), alert readers in a statement and cite all applicable Reports Control Numbers in accordance with AFI 33-324. Refer recommended changes and questions about this publication to the Office of Primary Responsibility (OPR) using the AF Form 847, Recommendation for Change of Publication; route AF Form 847s from the field through the appropriate functional chains of command.

SUMMARY OF CHANGES

This document is substantially revised and must be completely reviewed. It incorporates revisions to DODD 2000.12 and DODI 2000.16 including the requirement for an AT level II certified Antiterrorism Officer; the applicability of AT Standards to non-DoD tenants on DoD property; and updated DoD AT Standards. AF functional roles and responsibilities were added or updated to align with the A-staff construct; and several FPCON measures have been revised or updated, to include measures addressing Biological Select Agents and Toxins (BSAT) and Chemical, Biological, Radiological and Nuclear CBRN). Attachment 2-- References to DOD O-2000.12-H, Attachment 4-- AOR-Specific Training, and Attachment 8-- Antiterrorism Resource Allocation Template were removed and replaced with Attachment 4-- Risk Management and Resourcing processes. The following Report Control Symbol (RCS) requirements were removed: HAF-SFC(AR)0126, Training Reports for Antiterrorism Level I and Level II Training, and HAF-SFC(SA)0125, Status of Antiterrorism Report.

(354FW) This document is substantially revised and must be completely reviewed. It incorporates revisions in order to comply with AFI 10-245, *Antiterrorism*. This supplement directs commanders to support for the overall AT Program, establish unit antiterrorism (AT) operating instruction, develop unit specific FPCON measures, support the wing’s Random Antiterrorism Measures (RAMs) Program, appoint unit antiterrorism officers (ATOs) or representatives (ATRs), and outlines the ATO/ATR duties and responsibilities.

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Chapter 1

AIR FORCE ANTITERRORISM PROGRAM

1.1. Air Force Antiterrorism Program. This instruction establishes guidance and procedures for the Air Force (AF) Antiterrorism (AT) Program supporting the Department of Defense (DOD) AT Program. The program seeks to deter or limit the effects of terrorist acts against the AF by giving guidance on collecting and disseminating timely threat information, providing training to all AF members, developing comprehensive plans to deter and counter terrorist incidents, allocating funds and personnel and implementing AT measures.

1.1.1. AT Responsibility. AT is a command responsibility and must be thoroughly integrated into every unit mission. Commanders must continually review their AT posture to keep current with changing policies and threat levels. Risk management is the key when determining vulnerabilities and resource prioritization. Any threat or potential vulnerability with risk that cannot be controlled to an acceptable level must be forwarded to the next level in the chain of command for resolution. AT also requires every individual's participation to maintain awareness, practice personal security measures and report suspicious activity.

1.1.1. (354FW) The purpose of Eielson's AT Program is to deter, defend, and strengthen the installation against terrorist plans and operations in order to preserve the fighting strength of 354 FW and tenant forces to execute assigned wartime missions. The 354 FW Antiterrorism Officer (354 FW/CCW) is the executive agent for the wing Antiterrorism Program. The Commander's intent for AT is as follows:

1.1.1.1. (Added-354FW) Accomplish this by mitigating or eliminating Eielson's vulnerability to terrorist attacks, leveraging and fusing intelligence and counterintelligence assets to identify threats, training our forces, complying with established standards, and promoting community awareness. Establish a system of protective measures and provide guidance and policy that demonstrates a strong AT posture. The desired end state is a secure and stable operating environment and the protection of Eielson's fighting force, families, installation, and critical infrastructure from terrorist acts in order to ensure mission readiness.

1.1.2. Countering the Threat. Countering the terrorist threat requires a fully integrated and coordinated AT approach with a number of key areas that include at a minimum: Civil Engineers (Readiness and Emergency Management, Facilities Engineering, Explosive Ordnance Disposal (EOD) and Fire Emergency Services), chemical, biological, radiological, nuclear and high-yield explosives (CBRNE) defense, Services (food), Public Affairs, Communications, Intelligence, Operations, Security Forces, Surgeon General, Judge Advocate, Comptroller and Air Force Office of Special Investigations (AFOSI). AT programs should be coordinated with overarching efforts to achieve protection, such as Force Protection (FP), critical infrastructure protection and continuity of operations, as described in Joint Publication (JP) 3-07.2, *Antiterrorism*.

1.1.2. (354FW) Coordination among various elements of Force Protection is critical. At a minimum, the following major programs will be synchronized and units will support the AT Program to ensure overarching protection:

1.1.2.1. **(Added-354FW)** Integrated Defense (ID). OPR: 354 SFS.

1.1.2.2. **(Added-354FW)** Critical Infrastructure Protection (CIP). OPR: 354 FW/CCW.

1.1.2.3. **(Added-354FW)** Medical Contingency Response Plan (MCRP) and Disease Containment Plan (DCP). OPR: 354 MDG.

1.1.2.4. **(Added-354FW)** Emergency Management (EM) and Contingency Response Planning. OPR: 354 CES.

1.1.2.5. **(Added-354FW)** In-Garrison Expeditionary Support Planning (IGESP). OPR: 354 LRS

1.1.3. DOD Policy. DODD 2000.12, *DOD Antiterrorism (AT) Program*, establishes the DOD policies and responsibilities for the implementation of the DOD AT Program. It establishes DODI 2000.16, *DOD Antiterrorism (AT) Standards*, and DOD O-2000.12-H, *Antiterrorism Handbook*. The DOD AT Program is a sub-element of Combating Terrorism (CbT). Combating Terrorism is a pillar of FP.

1.1.3.1. An active AT program utilizes DOD AT Standards prescribed in DODI 2000.16 as baseline standards. AF AT Standards in Chapter 2 of this document incorporate and supplement the DoD AT Standards and provide AF specific guidance.

1.1.3.1.1. Geographic Combatant Commander AT policy precedence. In accordance with the Unified Command Plan (UCP) and DODD 2000.12, the Geographic Combatant Commander (GCC) AT policies take precedence over the AT policies and programs of any other DOD Component operating or existing in the GCC area of responsibility (AOR) except for those under the security responsibility of a Chief of Mission (CoM), to include exercising tactical control (TACON) for FP. TACON for FP is in addition to a Combatant Commander's normal exercise of operation control (OPCON) over assigned forces. All DOD personnel traveling into a GCC's AOR shall familiarize themselves and comply with all AOR-specific AT policies. AF Components to GCCs bridge gaps between GCC and AF policies. In the application of AT policy the more restrictive guidance will be applied.

1.1.4. Non-DOD Tenants on AF Property. Commanders shall ensure that there is a host tenant agreement with all non-DOD tenants on AF property and that it specifically obligates the non-DOD tenant to comply with the AT requirements in this AFI. Non-DOD tenants on an AF installation, facility or other AF property will be incorporated into, comply with and support installation security and AT Program requirements. Non-DOD tenants on AF property must comply with all aspects of the AT Program addressed in this Instruction and other AT guidance documents unless the facility is outside of the installation controlled perimeter; DOD personnel occupy less than 25% of the facility's net interior useable area in accordance with Unified Facilities Criteria (UFC) 4-010-01, *DOD Minimum Antiterrorism Standards for Buildings*; and the installation commander determines AT compliance is not required for that facility.

1.1.4. **(354FW)** 354 LRS will ensure that there is a host tenant agreement with all non-DoD tenants on AF property and that it specifically obligates the non-DoD tenants to comply with the AT requirements in this AFI.

1.1.5. Overseas Travel. All AF military personnel, civilians, dependent family members and contractors when supporting DOD operations in accordance with contract provisions and outside of the United States shall comply with theater, country and special clearance requirements (AFI 24-405, *Department of Defense Foreign Clearance Guide*, and DOD 4500.54-M, *DOD Foreign Clearance Manual*) before traveling outside the continental United States (OCONUS).

1.1.5. **(354FW)** Individual Antiterrorism Travel Plans (IATP) for DoD personnel traveling or deploying to foreign countries will be in accordance with USPACOM AT foreign travel policies. DoD civilians and family members will abide by USPACOM AT policies and procedures when working and/or traveling in an official capacity. Travel plan requirements and procedures are available on <https://iatp.pacom.mil/>, which contains specific instructions for completing a plan, training, briefing, approval levels, and disposition IAW Air Force and Combatant Commander Policy. NOTE: Advanced planning is essential as most countries requiring country clearance also require 30 days lead time for clearance requests.

1.1.5.1. **(Added-354FW)** 354 FSS will verify an approved IATP, when required, is accomplished prior to an individual's TDY or PCS travel.

1.1.6. Eagle Eyes. The Eagle Eyes program is an Air Force AT defensive program created to enhance the collection of threat information by educating members of the Total Force and off-base citizens on the nature of terrorist attack-planning activities. Eagle Eyes is a command responsibility and requires every individual's participation to maintain awareness, practice personal security measures and report suspicious behavior. Every AF installation will establish procedures to receive reports of suspicious behavior or indications of terrorist activity.

1.1.6. **(354FW)** Det 632, AFOSI is the OPR for the installation Eagle Eyes Program. All personnel are encouraged to report suspicious activity to the servicing Security Forces or AFOSI detachment. Eagle Eyes reports will be identified as such in the Security Forces blotter and appropriate agencies notified for investigation and follow-up. Unit commanders are responsible to ensure their personnel participate to maintain awareness, practice personal security measures and report suspicious behavior. Personnel must report suspicious activity or possible terrorist acts to 354 SFS Emergency Communication Center (ECC) "Crime Stop" (377-2142 or 377-5130) immediately (Use 911 in cases of emergency). 354 SFS ECC will promptly notify AFOSI and other appropriate agencies as required.

1.2. Roles and Responsibilities.

1.2.1. General. AF commanders or civilian equivalent directors assigned AT responsibility shall establish active AT programs using DOD AT Standards prescribed in DODI 2000.16 as baseline standards to reduce vulnerability to terrorism. AF unique requirements contained in this Instruction supplement DOD AT Standards.

1.2.1. **(354FW)** 354 FW/CC will establish an active AT program using DoD AT Standards prescribed in DoDI 2000.16 as baseline to reduce Eielson AFB's vulnerabilities to terrorism. 354 FW AT Program, outlined in 354 FW AT Plan, is tailored to local mission, conditions, terrorist threat and national security environment. 354 FW AT requirements are contained in this supplement.

1.2.1.1. Major commands (MAJCOMs), field operating agencies (FOAs), direct reporting units (DRUs), AF Components to the GCC, component-numbered AFs (C-NAFs), numbered AFs (NAFs), wings, installation and self-supported separate facilities and commanders or civilian equivalent directors assigned AT responsibility shall have an AT program tailored to the local mission, conditions, terrorist threat and national security environment.

1.2.1.2. Supplements to this instruction by AF activities, such as MAJCOM or installation supplements, shall identify AT specific operational responsibilities. Responsibilities shall include the scope of AT programs for facilities and operations that do not meet the legal definition of an installation, e.g. recruiting offices, Rapid Engineer Deployable Heavy Operations Repair Squadron (RED HORSE) at Guam and other geographic separated units (GSUs).

1.2.1.2. **(354FW)** AT specific operational responsibilities at Eielson AFB is defined as follows:

1.2.1.2.1. **(Added-354FW)** The 354th Fighter Wing Commander has overall AT operational responsibility for Eielson AFB installation and all tenant units not specifically identified below. The overall Installation AT Program is managed by the 354th Fighter Wing Antiterrorism Officer (ATO). It is DoD policy that non-DoD tenants must comply with the installation AT Program and guidance documents per DoDI 2000.16, para, 4.6. and subordinate elements of DoD components coordinate their AT programs with the host installation per para, E3.8.3.

1.2.1.2.2. **(Added-354FW)** Unit/tenant commanders will immediately notify the next higher level in their chain of command and the wing ATO (354 FW/CCW) of any AT threat or potential vulnerability with risk that cannot be controlled to an acceptable risk level. The 354 FW/CCW will coordinate with ATWG, advise 354 FW/CC and notify HQ PACAF/A7/A7S on all identified hazards. AT awareness is everyone's responsibility and the program success is dependent upon everyone following procedures, practicing personal security measures, detecting and reporting suspicious incidents promptly.

1.2.1.3. AF activities and action to combat terrorism shall support the GCC as they exercise overall responsibility for AT within their respective AOR. Ensure such activities and actions comply with applicable status of forces agreements (SOFA) and the *DOD Foreign Clearance Manual*.

1.2.1.4. All commanders have the authority and responsibility to enforce appropriate security measures to ensure the protection of DOD elements and personnel subject to their control while pursuing mission accomplishment and shall ensure the AT awareness and readiness of all DOD elements and personnel assigned or attached.

1.2.1.4. **(354FW)** Commanders must maintain full working knowledge of AT policies and standards.

1.2.1.4.1. **(Added-354FW)** Commanders may use the Installation Antiterrorism Executive Committee (ATEC) as a forum to initiate discussion on any AT awareness or readiness concerns.

- 1.2.1.4.2. **(Added-354FW)** Group, squadron, tenant commanders, and staff agency chiefs will:
- 1.2.1.4.2.1. **(Added-354FW)** Ensure their unit is in compliance with all AT measures and Installation Control Center (ICC) command directives. Note: When a facility is occupied by more than one unit, the senior commander is responsible for ensuring the facility as a whole is in compliance.
 - 1.2.1.4.2.2. **(Added-354FW)** Publish a unit antiterrorism operating instruction for areas under their control. This instruction will detail the “How to,” in implementing AT measures contained in the Eielson AT Plan. Unit OIs will address unit specific implementation of Force Protection Conditions (FPCONs), Random Antiterrorism Measures (RAMs), describe the duties and responsibilities of unit ATO, mail handling procedures, travel plan approval process, and unit AT awareness and training program. Unit plans should be routed to 354 FW/CCW for review prior to publication. Units with contingency response plan requirements (e.g., Security Forces, Medical, and Civil Engineer) may incorporate this into existing plans as long as all elements are addressed.
 - 1.2.1.4.2.3. **(Added-354FW)** Include AT awareness periodically at Commander’s Calls.
 - 1.2.1.4.2.4. **(Added-354FW)** Ensure all DoD personnel under their command complete an Individual Antiterrorism Travel Plan prior to OCONUS travel as required.
 - 1.2.1.4.2.5. **(Added-354FW)** Ensure assigned personnel are trained and tested on their unit’s emergency action procedures.
 - 1.2.1.4.2.6. **(Added-354FW)** Develop unit procedures for bomb threat, suspicious packages, and building/area evacuation procedures. Evacuation diagrams should be available for each manned facility. Evacuation procedures must address internal notification actions.
 - 1.2.1.4.2.7. **(Added-354FW)** Establish procedures to compensate for vulnerabilities affecting the unit resources. Pursue long-term mitigation solutions for vulnerabilities and coordinate efforts with 354 FWCCW (wing ATO).
- 1.2.1.5. For more effective host nation (HN) support commanders shall, as appropriate:
- 1.2.1.5.1. Ensure HN and/or civil support agreements for AT mutual support are established and exercised with HN/civil support.
 - 1.2.1.5.1.1. **(354FW)** First responder agencies (Fire, Medical, Security) with the support of 354 LRS and advice from 354 FW/JA, will engage with local off-base counterparts to establish mutual aid agreements to the extent practicable.
 - 1.2.1.5.1.2. If required HN/civil support agreements to support AT are not established and implemented, up-channel notification of the situation to MAJCOMs and/or AF Components to GCCs, who shall determine if the GCC has agreements established. If not, document the shortfall and inform the AF/A7S.

1.2.1.5.3. Ensure procedures for information sharing are established and implemented within the commander's span of control in accordance with GCC or CoM guidance or agreements (SOFA, Mutual Aid Agreement (MAA), etc.) and ensure appropriate personnel under their authority, who are responsible for supporting the classification and declassification of records, receive appropriate training.

1.2.1.5.4. Adopt the following key elements to enhance HN support and ensure this information is in AT policy and training: HN support agreements, resources and benefits provided by the United States, working groups and informal outreach activities, training and exercises with HN officials, threat information sharing and positive human capital attributes of key AF personnel, such as right skills, training and duty tour length.

1.2.1.5.4. **(354FW)** Formal outreach activities at Eielson AFB include but are not limited to the Alaska Interior Chief of Police Meetings chaired by Fairbanks Police Department (FPD), Security Forces and Contract Guard exercises coordinated by 354 SFS, and periodic emergency response exercises hosted by 354 FW/XPI.

1.2.1.5.5. For OCONUS permanent or expeditionary assignments, identify qualified interpreters or provide language and cultural training for those personnel filling key positions interacting with HN personnel; consider improving cultural training for all OCONUS permanent party and for pre-deployment.

1.2.2. Financial Management (FM). The FM shall:

1.2.2.1. Advise commanders, the AT Working Group (ATWG) and AT Executive Committee (ATEC) on financial processes and procedures to effectively resource AT program requirements through the planning, programming, budgeting and execution (PPB&E) and Combating Terrorism Readiness Initiative Fund (CbT-RIF) processes in conjunction with other staff offices.

1.2.2.1. **(354FW)** 354 CPTS (Finance) will appoint a financial POC to 354 FW/CCW in writing. The POC will possess a full understanding of Combating Terrorism Readiness Initiative Fund (CbT RIF) and Combatant Command Initiative Fund (CCIF) processes and advise/coordinate on AT funding matters.

1.2.2.2. Provide long range financial planning for the AT Program.

1.2.3. Inspector General (IG). The Inspector General will evaluate the commander's ability to execute an AT program and the overall AT program effectiveness will be recorded in accordance with AFI 90-201, *Inspector General Activities*.

1.2.3. **(354FW)** 354 FW/XPI will evaluate Eielson AFB's ability to execute an AT program and the overall AT program effectiveness.

1.2.4. Judge Advocate (JA). The JA will provide legal advice on AT matters.

1.2.4. **(354FW)** 354 FW/JA (Legal) will provide legal advice on Eielson AFB AT matters.

1.2.5. Public Affairs (PA). The PA shall:

1.2.5.1. Incorporate communication activities to combat terrorism in the public affairs program.

1.2.5.1. **(354FW)** Support the antiterrorism program through appointed membership in the Threat Working Group (TWG), support to Force Protection Condition action sets, and direct liaison with 354 FW/CCW (wing ATO) for periodic AT awareness initiatives.

1.2.5.2. Coordinate all terrorist incident/threat report releases to the media with the commander's Threat Working Group (TWG) prior to the unit commander's approval for release.

1.2.5.2. **(354FW)** Coordinate AT articles through the wing ATO and AFOSI prior to publishing.

1.2.5.3. In response to a possible or real terrorist threat, the PA representative, after coordination with the commander's TWG and the Office of the Assistant Secretary of Defense (OASD)/PA, may acknowledge that increased security measures have been taken. Requests for coverage of counter-terrorism forces will not be approved.

1.2.5.3. **(354FW)** Prepare 354 FW/CC pre-approved canned press releases for individual AT Threat Planning scenarios outlined in Table 2.1 of AFI 10-245.

1.2.5.4. **(Added-354FW)** Use Eielson Community Television (ECTV) information channel to televise notifications and awareness updates upon changes or implementation of increased FPCON(s) and Homeland Security advisories as required. Use ECTV, audio override (industrial area only) of base cable channels, electronic marquee, and Polar Press (base newspaper) to disseminate threat information, awareness articles, protection measures, and homeland defense advisories when requested by wing ATO, 354 SFS/CC, AFOSI, 354 MSG/CC, or higher authority.

1.2.6. Surgeon General (SG). The SG shall:

1.2.6. **(354FW)** 354 MDG (Bio-environmental, Medical Readiness, chemical, biological, radiological, and nuclear and high-yield explosives CBRNE defense) will:

1.2.6.1. Serve as the OPR for Force Health Protection (FHP) and the Public Health Emergency Officer (PHEO) in accordance with AFI 10-2603, *Emergency Health Powers on Air Force Installations*.

1.2.6.1. **(354FW)** Support the antiterrorism program through appointed membership in the TWG and Antiterrorism Working Group (ATWG).

1.2.6.2. Participate in the food and water protection programs as outlined in AFI 10-246, *Food and Water Protection Program*.

1.2.6.2. **(354FW)** Provide Force Health Protection/Public Health support to the 354 FW TWG.

1.2.6.3. Ensure food and water vulnerabilities and toxic industrial chemical/toxic industrial material (TIC/TIM) vulnerabilities related to terrorism are entered in the Core Vulnerability Assessment Management Program (CVAMP), through the Antiterrorism Officer (ATO), and are tracked to the commander's risk acceptance or resolution.

1.2.6.3. **(354FW)** Ensure an annual food/water vulnerability assessment is conducted and coordinated with the wing ATO and ensure vulnerabilities are entered into CVAMP.

1.2.6.4. **(Added-354FW)** Ensure the 354th Medical Contingency Response Plan (MCRP) supports the wing's antiterrorism plan and is reviewed/updated annually.

1.2.7. Safety (SE). SE shall assist functional areas in ensuring safety is observed during AT operations and incident management contingencies.

1.2.7. **(354FW)** 354 FW/SE (Safety) will assist functional areas in ensuring safety is observed during AT operations and incident management contingencies.

1.2.8. Manpower, Personnel and Services (A1). The A1 shall:

1.2.8. **(354FW)** 354 FSS (Manpower, Personnel, and Services) will support the wing AT Program by documenting AT training for personnel/dependants change of station, deployments, AT processes concerning food handling/distribution, and determining manpower requirements for AT positions. 354 FSS will provide support to the antiterrorism program through appointed membership in the ATWG.

1.2.8.1. Provide AT policy and guidance for personnel issues.

1.2.8.2. Provide specific policy and guidance for documenting pre-deployment AT training and special position or duty qualifications on deployment orders.

1.2.8.3. Ensure a system exists for tracking formal AT training (Standard 24).

1.2.8.4. Serve as the OPR for incorporating and utilizing AT processes concerning food handling and distribution.

1.2.8.5. Assist in the review of Capability Based Manpower Standards and manpower determinant tools for appointed AT positions, e.g. ATOs, as described in AFI 38-201, *Determining Manpower Requirements*.

1.2.8.6. Notify AF/A7S when a deficiency is identified in manpower standards supporting appointed AT positions.

1.2.9. Intelligence, Surveillance and Reconnaissance (A2). The A2 shall provide Intelligence support as directed in AFI 14-119, *Intelligence Support to Force Protection*.

1.2.9. **(354FW)** 354 OG/OGI (Intelligence) will support the antiterrorism program through appointed membership in the TWG and ATWG.

1.2.10. Operations (A3). The A3 shall:

1.2.10. **(354FW)** 354th Maintenance Group (354 MXG), 354th Operations Group (354 OG), 354th Operations Support Squadron (354 OSS) (Air Field Operations), 354th Combat Training Squadron (353 CTS) (RED FLAG-AK), 168th Air Refueling Wing (168ARW) (Tanker Operations), and other unit/tenant units will provide subject matter experts and will provide support to the antiterrorism program through appointed membership in the ATWG.

1.2.10.1. Identify AT requirements and desired effects for mission operations.

1.2.10.2. Ensure operational reporting procedures for AT associated events are established and exercised.

1.2.10.3. AF/A3/5 is the OPR for Air Force AT matters and policies and approves all AF-wide AT programs.

1.2.11. Logistics Readiness (A4). The A4 shall:

1.2.11. (354FW) 354 LRS (Supply/ Fuel) will:

1.2.11.1. Provide Supply Chain Management to fulfill AT requirements.

1.2.11.1. (354FW) Ensure Logistic Plans Office verifies commanders deploying outside the United States and its territories and possessions have a primary and alternate ATO assigned to their deployment team as required.

1.2.11.2. Monitor logistics readiness AT program support.

1.2.11.2. (354FW) Ensure the 354 LRS Logistic Plans Office (LGRX) provides a copy of all MOAs/MOUs that may affect the overall AT Program to the wing ATO. The 354 LRS/LGRX will maintain a copy and an overall listing of the installation's MOAs/MOUs. All units with MOAs/MOUs that affect the AT Program will conduct an annual review and route it through the wing ATO. When support agreements cannot be obtained due to agency declination a written memorandum concerning the specifics of the declination will be maintained by the tasked unit.

1.2.11.3. Manage Airmen support requirements (protective equipment, weapons, etc).

1.2.11.3. (354FW) Support antiterrorism program through appointed membership in the ATWG.

1.2.11.4. Incorporate AT considerations in the expeditionary support planning program.

1.2.12. Operational Plans and Requirements (A5). The A5 shall ensure AT is factored into operational plans, pre-deployment site surveys, airfield, work center, billets and recreation site selections.

1.2.13. Communication (A6 or XC). The A6 or XC shall:

1.2.13. (354FW) 354 CS (Command, Control, Communications, Computer C4) will:

1.2.13.1. Ensure net-centric communications and information (C&I), to include wireless, radio and satellite communications, identifies and links Information Operations capabilities that support AT and provides routine AT communications management and command and control.

1.2.13.1. (354FW) Support the antiterrorism program through liaison with the TWG and appointed membership in the ATWG.

1.2.13.2. Assist in the identification of C&I requirements for the AT Program and provide technical solution and rough order of magnitude costings.

1.2.13.2. (354FW) Develop a communication outage plan to meet AFI 10-208, *Continuity of Operations (COOP) Program*, paragraph 1.9.1.1.1., requirements for the installation C2 operations. Alternate facilities should be capable of supporting primary command and control functions when activated, which may be up to 30 days. Equipment required includes secure-capable DSN/commercial phone access, UHF/VHF frequency radios, computer systems, classified/unclassified local area network access, and other systems required to support the unit's C4 ISR requirements.

1.2.13.3. Ensure C&I vulnerabilities in information systems that support AT Programs are entered into CVAMP, through the ATO, and documented in the system security certification and accreditation package. The vulnerability should be documented as a

plan of action and milestone (POA&M) as defined in AFI 33-202, vol 1 *Network and Computer Security*.

1.2.13.4. Provide AT policy and guidance for mail handling and management.

1.2.14. Installation and Mission Support (A7). The A7 shall:

1.2.14.1. Ensure installation capabilities and resources support the AT Program and are incorporated in appropriate aspects of air, space and information operations, plans and requirements.

1.2.14.2. Ensure appropriate capabilities of the AT Program are integrated with the Emergency Management (EM) Program as defined in AF Policy Directive (AFPD) 10-25, *Emergency Management*, and AFI 10-2501, *Air Force Emergency Management (EM) Program, Planning and Operations*.

1.2.14.3. Implement terrorism incident planning for response, consequence management and recovery within AT Programs.

1.2.14.3. **(354FW)** 354 CES (Readiness and Emergency Management (R&EM), Explosive Ordnance Disposal (EOD), Fire Emergency Services (FES), and Facilities Engineering) will support the antiterrorism program through appointed membership in the TWG and ATWG. 354 CES will ensure emergency management plans to include response, consequence management, and recovery are fully coordinated and synchronized with the AT program.

1.2.14.4. Provide engineering infrastructure protection expertise to counter terrorist threats.

1.2.14.4. **(354FW)** 354 CES will:

1.2.14.4.1. **(Added-354FW)** Appoint an installation AT project POC in writing per PACAF/A7 policy memo dated 5 Mar 08. The designated POC will work within CES and be responsible for cradle-to-grave management of AT projects. The AT project POC may be the same person appointed to the ATWG, but will also work closely with the ATO on an individual project basis. A minimum Secret clearance is required. Completion of the Security Engineering course is highly recommended for the designated POC.

1.2.14.4.2. **(Added-354FW)** Ensure construction projects, to include Army Corps of Engineer projects, are coordinated with the wing ATO and other appropriate base agencies. Ensure all construction packages requiring coordination include a force protection annex or section. If AT enhancements are not needed then document as required. Designers will include design analysis, AT criteria, references, considerations, and solutions to expedite project review and submission to higher headquarters.

1.2.14.4.3. **(Added-354FW)** Ensure alarm and Protection Level (PL) 4 controlled areas and PL1, PL2, and PL3 physical security/restricted area issues are coordinated through 354 SFS Plans and Programs.

1.2.14.5. Ensure installation programmers and engineers are trained in FP and AT and incorporating the latest DOD and UFC standards in all designs.

1.2.14.5. **(354FW)** At least one programmer or engineer within CE will be formally trained in Security Engineering as required by USPACOM OPORD 5050-08, Appendix 2 to Annex D.

1.2.14.6. Contracting officers, in coordination with program managers and requirement officials, ensure AT clauses required by Defense Federal Acquisition Regulation (DFAR) and supplements and local AT measures provided as part of the requirement are incorporated into AF contracts (Standard 18).

1.2.14.6. **(354FW)** 354 CONS (Contracting) will:

1.2.14.6.1. **(Added-354FW)** Support the antiterrorism program through appointed membership in the ATWG and assist the ATO in developing local contract considerations as well as coordination of AT-specific mitigation projects.

1.2.14.6.2. **(Added-354FW)** Incorporate AT measures during the contracting requirements, award, execution, and evaluation process.

1.2.14.6.3. **(Added-354FW)** Ensure contractors have appropriate clearance and citizenship validation as required.

1.2.14.6.4. **(Added-354FW)** Ensure cleaning contracts address access for cleaning crews to ensure these crews do not have unmonitored access to key or critical facilities.

1.2.14.7. Provide physical security and provost service capabilities to support AT.

1.2.14.8. Ensure appropriate capabilities of the AT Program are integrated with Integrated Defense as defined in AFPD 31-1, *Integrated Defense*.

1.2.14.8. **(354FW)** 354 SFS (Force Protection, Resource Protection, Physical Security and Integrated Defense) will support the antiterrorism program through appointed membership in the TWG and ATWG. 354 SFS will ensure Integrated Defense plans are fully coordinated and synchronized with the AT program.

1.2.14.9. Ensure engineering infrastructure, installation and/or facility design, physical security, resource protection, fire emergency services, EOD, expeditionary engineering, and readiness and emergency management vulnerabilities related to terrorism are entered in CVAMP, through the ATO, and the Automated Civil Engineering System (ACES).

1.2.14.10. AF/A7S drafts and coordinates AF-wide AT matters, policies and programs.

1.2.15. Strategic Plans and Programs (A8). The A8 shall:

1.2.15.1. Provide long-term planning and programming for AT programs and processes.

1.2.15.2. Develop, integrate and analyze AT initiatives for AF Future Years Defense Program (FYDP) and long range plan to support the National Military Strategy for Combating Terrorism.

1.2.15.3. Ensure AT programming initiatives are considered for operational impact during PPB&E processes.

1.2.16. Air Force Office of Special Investigations (AFOSI). Provides the Air Force a capability to conduct Counterthreat Operations (CTO) to detect and assess – *find, fix, track*

and neutralize the enemy threat as described in AF Tactics, Techniques, and Procedures (AFTTP) 3-10.3, *Integrated Defense Counterthreat Operations (CTO)*. AFOSI is the lead Air Force agency for collection, investigation, analysis and response for threats arising from terrorists, criminal activity and foreign intelligence and security services as described in AFPD 71-1, *Criminal Investigations and Counterintelligence* and AFI 14-119, *Intelligence Support to Force Protection (FP)*.

1.2.16. **(354FW)** The Commander, Detachment 632, AFOSI will:

1.2.16.1. Provides personal protective services for High-Risk Personnel (HRP) based on threats and in accordance with DODI O-2000.22, *Designation and Physical Protection of DOD High Risk Personnel* and AFI 71-101, vol 2, *Protective Service Matters*.

1.2.16.1. **(354FW)** Support the antiterrorism program through appointed membership in the TWG and Vulnerability Assessment Teams.

1.2.16.2. **(Added-354FW)** Advise 354 FW/CC, 354 MSG/CC, 354 SFS/CC, and TWG regularly and during periods of increased FP CON(s) on existence, targeting, capability, intentions, and history of person(s) or organization(s) that may pose a threat to 354 FW mission or personnel.

1.2.16.3. **(Added-354FW)** Manage Eielson AFB High-Risk Personnel (HRP) requirements.

1.2.16.4. **(Added-354FW)** Complete an annual Threat Assessment (TA). Coordinate assessment with 354 FW/CCW. Distribute the TA to key base AT functional organizations.

1.2.16.5. **(Added-354FW)** Assist installation's annual vulnerability assessment as outlined in AT Standard 26. The wing ATO will coordinate, organize, and facilitate inspectors for assessment.

1.2.16.6. **(Added-354FW)** Assist wing ATO with AT Level I training for base newcomer's orientation and assist in other AT training as required.

1.2.16.7. **(Added-354FW)** Assist in the development of a standardized AT Level I briefing that includes a local threat assessment; United States Northern Command (USNORTHCOM) Instruction 10-222, *USNORTHCOM Force Protection Mission and Antiterrorism Program*, Chapter 8, Blue Dart reporting procedures.

1.2.17. Antiterrorism Officers (ATOs). The ATO is the commander's military or civilian advisor charged with managing the AT Program. Responsibilities are outlined in Standard 9.

1.2.18. Unit AT Representative. Unit AT representatives are appointed in writing for units and DOD elements and personnel not required to have an ATO as stipulated in Standard 9. Unit AT representatives are charged with managing the AT Program for their unit or DOD element and personnel. Responsibilities are further described in paragraph 2.9.5.

Chapter 2

ANTITERRORISM STANDARDS

2.1. Standard 1: AT Program Elements. The minimum required elements of an AT program shall be: risk management (Standard 3); planning (including development of the AT Plan) (Standard 7); training and exercises (Standard 23); resource application (Standard 30); and comprehensive program review (Standard 31). The development and maintenance of the AT Program elements should be ongoing and continuously refined to ensure the relevance and viability of all measures employed to reduce vulnerabilities to terrorist capabilities.

2.2. Standard 2: Intelligence Support to the AT Program.

2.2.1. The Defense Intelligence Agency (DIA) sets the DOD Terrorism Threat Level (TTL). This threat level identifies the potential threat to DOD interests in a particular country, including the United States. The DOD TTL applies whether or not U.S. personnel are present in the country. GCCs may also set terrorism threat levels for specific personnel, family members, units, installations or geographic regions in countries within the GCC AOR. See Attachment 3 for more information on TTLs.

2.2.2. Commanders of MAJCOMs, AF Components to the GCC, C-NAFs, NAFs, wings, installations or self-supported separate facilities or deployed commanders assigned AT responsibility shall:

2.2.2.1. Task the appropriate officials under their command or control to gather, analyze and circulate appropriate terrorism threat information. When local information indicates gaps, commanders shall forward timely requests for information via appropriate intelligence collection and production channels.

2.2.2.2. Identify Intelligence (A2) as the lead force protection intelligence (FPI) representative to develop Priority Intelligence Requirements (PIRs) for integration into the Commander's Critical Information Requirements (CCIRs) to focus collection and analysis efforts.

2.2.2.2. (354FW) 354 OG/OGI is lead force protection intelligence (FPI) and will assist the TWG in the development of the Commander's Critical Information Requirements (CCIRs) and the integration of Priority Intelligence Requirements (PIRs) focus on collection and analysis efforts.

2.2.2.2.1. The AFOSI has the lead for continental United States (CONUS) related PIRs.

2.2.2.2.1. (354FW) TWG will develop PIRs for Eielson AFB.

2.2.2.3. Provide units in transit with tailored terrorist threat information.

2.2.2.3. (354FW) Det 632, AFOSI will provide tailored terrorist threat briefs as required.

2.2.2.4. Integrate countersurveillance, surveillance detection, counterintelligence (CI) and other specialized skills into AT programs.

2.2.2.4. (354FW) AFOSI and 354 SFS will integrate counter-surveillance (CS), surveillance detection (SD), counterintelligence (CI) and other specialized skills into AT programs. These procedures are outlined in the installation AT Plan.

2.2.2.5. Identify an AFOSI official as the focal point for local or host-nation law enforcement intelligence, CI and criminal intelligence (CRIMINT) information.

2.2.2.5. (354FW) AFOSI will appoint an agent in writing to 354 FW/CCW to be the focal point for local or local law enforcement intelligence, CI and criminal intelligence (CRIMINT) information. The appointed individual may be the same as the primary TWG representative.

2.2.2.6. Incorporate proactive techniques to detect and deter terrorists, particularly in support of assets or activities conducted in areas designated with SIGNIFICANT or HIGH TTLs. These activities shall include, but are not limited to: in-transit forces, HRP, special events and high-value military cargo shipments.

2.2.2.7. Ensure that subordinate commanders at all levels forward up and down the chain of command all information pertaining to suspected terrorist threats or acts of terrorism involving DOD elements and personnel or assets for which they have responsibility, including the provisions of such information to appropriate interagency officials.

2.2.2.8. Ensure subordinate commanders and key staff members are trained to maximize the use of information derived from law enforcement liaison from intelligence and CI processes and procedures. This includes intelligence procedures for handling PIR for in-transit units and the implementation of procedures to conduct intelligence preparation of the battle space and mission analysis.

2.2.3. Air Force intelligence, CI and law enforcement elements will coordinate the dissemination of information on U.S. persons to the Air Force as appropriate in support of the AT Program and within the provisions of AFD 71-1, *Criminal Investigations and Counterintelligence*, AFI 71-101, Vol 1, *Criminal Investigations*, and DOD 5240.1-R, *Procedures Governing the Activities of DOD Intelligence Components that Affect United States Persons*.

2.3. Standard 3: AT Risk Management.

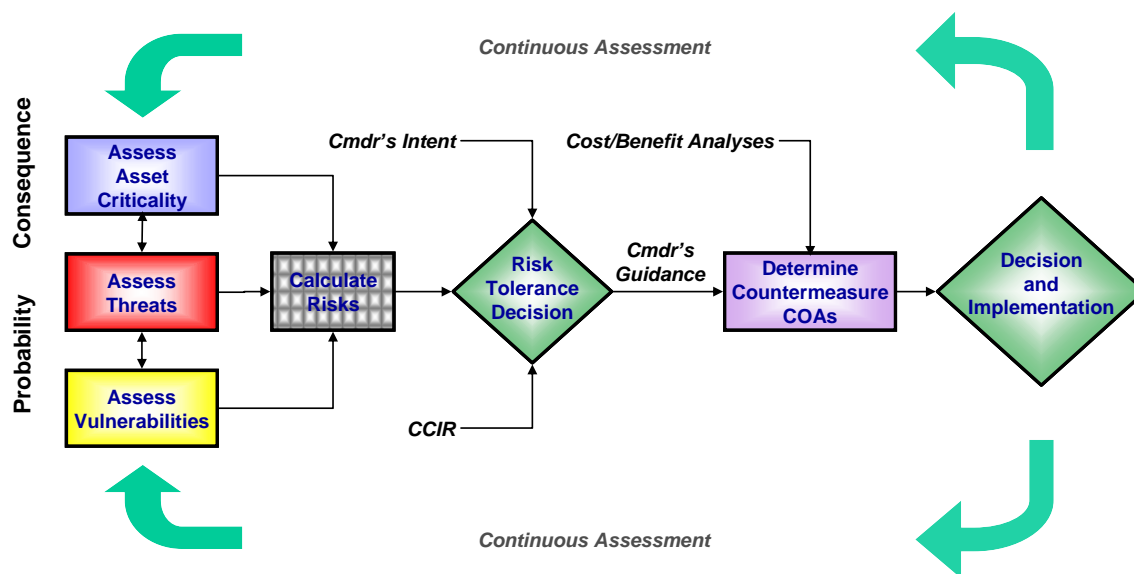
2.3.1. The AT risk management process is modeled upon the principles described in DOD O-2000.12-H and Integrated Defense Risk Management described in AFD 31-1. It should be applied in all aspects of AT program implementation and planning, including operational plans and decisions, development of risk mitigation measures and the prioritization and allocation of resources. The essential components of AT risk management include: determining the criticality of assets (criticality assessment); assessing the terrorist threats (threat assessment); identifying the vulnerabilities of facilities, programs and systems to an attack, including the use of CBRNE or similar capabilities (vulnerability assessment); assessing risk based on a holistic understanding of the criticality, threat and vulnerability of the asset (risk assessment); and implementing the capabilities needed to correct or mitigate the risk (countermeasures) and reevaluating risk after countermeasures are employed; and/or accepting risk.

2.3.1.1. The AT risk management process and procedures shall be reviewed at least annually. An AT Program Review, a Higher Headquarters Assessment (HHA) or a Joint Staff Integrated Vulnerability Assessment (JSIVA) visit satisfies this requirement.

2.3.1.1. (354FW) Eielson AFB AT Risk Assessment (RA) process is contained within the AT Plan and is the cornerstone of AT Risk Management. The Integrated Defense Risk Management Process (IDRMP) will be used when a manual method for conducting a risk assessment is required. ForcePRO automated version of this tool will be used to conduct the IDRMP.

2.3.1.2. AT risk management is a continuous process of conducting operations. See Figure 2.1 for a graphical depiction.

Figure 2.1. AT Risk Management Process.



2.3.1.3. For deployments, AT risk management begins with the warning order.

2.4. Standard 4: Terrorism Threat Assessment.

2.4.1. Through the AFOSI and with support from the A2 and ATO a threat assessment process shall be established consistent with the principles outlined in DOD O-2000.12-H to identify the full range of known or estimated threat capabilities (including the use or threat of use of CBRNE). These assessments shall be updated on an annual basis or more frequently as the threat environment dictates or whenever the DIA or GCC TTL changes. Assessments shall be tailored to local conditions. For each group that may be a threat the assessment shall provide information on the group's intent, tactics, techniques and procedures (TTP), capability, probable course of action (COA) and history, as well as any specific targeting information that may be available. AFOSI is the AF agency responsible for preparing the DOD Threat Assessment (DTA) as prescribed in DODI 5240.18, *Counterintelligence Analysis and Production*.

2.4.1. (354FW) Upon completion of the annual AFOSI Threat Assessment (TA), the Eielson AFB TWG will review the local Design Basis Threat and Threat Priority Matrix for needed changes and provide to the Antiterrorism Executive Committee (ATEC) for approval.

2.4.2. Specific threat assessments are also prepared to support operational planning and risk decisions for unique mission requirements or special events including, but not limited to, in transit forces, training and exercises, and operational deployments.

2.4.3. Effective processes should be implemented to integrate and fuse all sources of available threat information from local, State, Federal and host-nation law enforcement agencies; the appropriate local, State, Federal and host-nation intelligence community activities; other local community officials and individuals; the applicable U.S. country team; port authority officials and husbanding contractors, as appropriate, to provide for a continuous analysis of threat information to support the threat warning process in accordance with Standard 2.

2.4.4. Threat assessments are integrated into the AT risk management process as a major source of analysis and justification for recommendations and implementation of Random Antiterrorism Measures (RAMs); AT enhancements including physical security, emergency management or FHP changes; program and budget requests; and when conducting AT vulnerability assessments (VAs).

2.5. Standard 5: Criticality Assessment.

2.5.1. Criticality assessment processes shall be established consistent with the principles described in DOD O-2000.12-H and AFD 31-1 to identify, classify and prioritize mission-essential personnel, assets and information. Criticality assessments shall also be conducted for non-mission essential assets such as high-occupancy buildings, mass gathering activities, energy infrastructure and any other facility, equipment, service or resource deemed important by the commander warranting protective measures to ensure continued efficient operation; protection from disruption, degradation or destruction; and timely restoration.

2.5.1.1. Criticality assessments should be coordinated with affected Defense Critical Infrastructure Program (DCIP) and Air Force Critical Infrastructure Programs (AF CIP), which follow the principles in DODD 3020.40, *Defense Critical Infrastructure Program (DCIP)*, and AFD 10-24, *Air Force Critical Infrastructure Program*, and identify defense critical infrastructure and critical assets.

2.5.1.1. (354FW) The 354th Fighter Wing Defense Critical Infrastructure Protection (DCIP) Manager OPR is 354 FW/CCW.

2.5.2. Criticality assessments will be updated at least annually to determine the degree of asset criticality based upon the following factors: relative importance, effect of loss, recoverability, mission functionality, substitutability and repairability. Criticality assessments shall provide the basis for identifying those assets that require specific protective measures and priorities for resource allocation when developing and updating AT-related contingency plans, e.g., AT Plan, Comprehensive Emergency Management Plan (CEMP) 10-2, Medical Contingency Response Plan (MCRP), Integrated Defense Plan (IDP), etc.

2.5.2. (354FW) The AT Criticality Assessment will be reviewed annually by the ATWG and updated as needed.

2.6. Standard 6: Terrorism Vulnerability Assessment.

2.6.1. Vulnerability assessment processes shall be established consistent with the principles described in DOD O-2000.12-H and AFD 31-1 to provide a vulnerability-based analysis of

personnel (mission essential, mass gatherings, etc.) and mission essential assets (energy infrastructure, etc.) and information that are susceptible to terrorist threats. Incorporate food and water vulnerabilities according to the guidance in AFI 10-246. Incorporate other assessments, such as assessments made through the DCIP and AF CIP, or coordinate schedules so teams visit the installation during the same time frame to reduce the impact on operational units.

2.6.1. **(354FW)** Agencies sponsoring vulnerability assessments outside the scope of a comprehensive installation assessment (i.e., food, water, CBRN, communications, DCIP, CNOIVA) will coordinate with 354 FW/CCW to avoid duplication of effort, ensure an integrated approach, and assist in populating CVAMP with assessment information.

2.6.1.1. AF VA benchmarks provided by the AF Vulnerability Assessment Team (AFVAT), which include the JSIVA benchmarks, will be used. Within 90 days of a completed assessment, prioritize identified vulnerabilities, develop a plan of action to mitigate or eliminate the vulnerabilities and/or assume risk and report assessment results to the first general officer, flag officer or civilian equivalent director in the chain of command, to include the NAF.

2.6.1.2. CVAMP shall be populated with assessment results, vulnerabilities as a minimum, within 120 days from completion of the assessment, i.e. assessment outbrief.

2.6.1.2. **(354FW)** 354 FW/CCW (wing ATO) shall have SIPRNet connectivity established for access to CVAMP and classified threat and vulnerability assessment information.

2.6.1.3. A VA will be conducted at least annually or more frequently if the VA or mission requirements dictate. The VA will be conducted by a HHA team at least triennially. VAs shall be conducted at a minimum for, but not limited to:

2.6.1.3. **(354FW)** The Installation Local Integrated Vulnerability Assessment (LIVA) process is contained within the AT Plan and will include all elements required by AFI 10-245/PACAF supplement. The wing ATO will organize the 354 FW LIVA team and schedule the LIVA dates. The team will be comprised of AFOSI, 354 OG/OGI, 354 CES (EOD, Readiness, Infrastructure and Structural Engineers), 354 SFS (physical security, resource and force protection), and 354 MDG (Readiness and Bioenvironmental). Additional team members will be added as required.

2.6.1.3.1. Any AF installation or AF owned or leased facility populated daily by 300 or more DOD personnel.

2.6.1.3.1. **(354FW)** LIVA team members will submit a written assessment to 354 FW/CCW (wing ATO) who will compile the LIVA report for 354 FW/CC review/approval and distribution to appropriate commanders. The wing ATO will track and update 354 FW/CC on LIVA assessment findings until issues are resolved. Commanders with open LIVA items will provide the wing ATO updates on open vulnerabilities until resolution.

2.6.1.3.2. Any AF installation or facility thereon bearing C2 responsibility for emergency response or physical security plans and programs, or determined to host

defense critical infrastructure or critical assets identified through the DCIP or AF CIP, or use, possess, transfer, or receive biological select agents and toxins (BSAT).

2.6.1.3.3. Any AF installation or AF owned or leased facility or activity possessing authority to interact with local non-military or host-nation agencies or having agreements with other agencies or host-nation agencies to procure these services.

2.6.1.3.4. AF hosted air ports of embarkation (POE) and debarkation (POD); movement routes (air, ground and rail); and assembly, staging, reception and final bed down locations in support of any battalion, squadron, ship, or equivalent operational deployment; and similar sized in-transit movement or training exercise. AF movement or shipment of military cargo shall be coordinated with the designated senior DOD Component with AT responsibility.

2.6.1.3.5. Any AF personnel designated as HRP (Standard 16). These assessments are referred to as Personal Security Vulnerability Assessments (PSVAs). PSVAs will conform to the formats of servicing Protection Providing Organizations (PPO) as identified in DODI O-2000.22. AFOSI is a designated PPO.

2.6.1.3.6. Any AF event or activity determined to be a special event or activity involving a gathering of 300 or more DOD personnel.

2.6.1.3.6. (354FW) Units coordinating any event involving a gathering of 300 or more will notify 354 FW/CCW at least 90 days in advance of the expected event for AT planning.

2.6.1.3.7. AF owned or leased off-installation housing, schools, daycare centers, commissaries, transportation systems and routes used by DOD personnel and their dependent family members when the TTL is SIGNIFICANT or higher, consistent with Standard 3. At locations where there are multiple DOD components or locations that are not AF owned or leased, VA requirements shall be coordinated with the designated senior DOD Component with AT responsibility.

2.6.1.4. Information derived from AT VAs shall be classified pursuant to the requirements outlined in the *Defense Threat Reduction Agency (DTRA) Joint Staff Integrated Vulnerability (JSIVA) Security Classification Guide*.

2.6.2. MAJCOMs and AF Components to the GCC will support the GCCs in scheduling assessments and prescribing policies for no-notice or short-notice movements to locations where a VA has not been accomplished or is not current. MAJCOMs should receive copies of reports on all VAs completed based on Standard 6.

2.7. Standard 7: AT Plan.

2.7.1. Commanders will develop and maintain a comprehensive AT plan for all DOD elements and personnel that the AF has AT responsibility. Use of the Joint Antiterrorism (JAT) Guide, when used in its entirety, satisfies all minimum planning elements prescribed in this instruction. These AT plans will not be considered complete unless signed by the commander and exercised. If applicable, synchronize the AT Plan with any existing CEMP and IDP. At a minimum, AT plans shall be developed at the installation and separate or leased facility or space levels and for AF operational deployments, training exercises or events, and special events.

2.7.1. (354FW) The 354 FW/CCW (wing ATO) is OPR for the installation AT Plan.

2.7.2. AT principles are incorporated into all operational plans and risk decisions using the standards prescribed by this instruction as a baseline to develop and implement AT policies in support of the AF's unique roles and mission requirements. Table 2.1. incorporates the Homeland Security Presidential Directive (HSPD) 8, *National Preparedness*. The OPR will recommend the appropriate planning parameters regarding the scale for AF operations and civil support operations based on the threat. Where A7C (CE) is designated the OPR, refer to AFI 10-2501.

Table 2.1. AT Threat Planning Scenarios.

Scenario	Title	OPR
1	Nuclear Detonation – 10-Kiloton Improvised Nuclear Device	A7C (CE)
2	Biological Attack – Aerosol Anthrax	A7C (CE)
4	Biological Attack – Plague	A7C (CE)
5	Chemical Attack – Blister Agent	A7C (CE)
6	Chemical Attack – Toxic Industrial Chemicals	A7C (CE)
7	Chemical Attack – Nerve Agent	A7C (CE)
8	Chemical Attack – Chlorine Tank Explosion	A7C (CE)
11	Radiological Attack – Radiological Dispersal Devices	A7C (CE)
12	Explosive Attack – Bombing Using Improvised Explosive Devices	A7C (CE)
13	Biological Attack – Food Contamination	SG3 (Medical)
15	Cyber Attack	XC or A6
16 (AF)	Armed Attack – Small Arms: Individual to Squad (10 pax)	A7S (SF)
17 (AF)	Aircraft Attacks in the Take-off and Landing Footprint	A7S (SF)
18 (AF)	Stand-off Indirect Fire	A7C (CE)
19 (AF)	Sniper Attack	A7S (SF)
20 (AF)	Hostage Crisis	A7S (SF)
21 (AF)	Contamination of Drinking Water System	SG3 (Medical)
22 (AF)	Extended Loss of Energy Supply	A7C (CE)
Note: Scenarios are numbered to correspond to the national scenarios, except for AF added scenarios		

2.7.3. Tailor AT plans to the level of command or activity for which the AT principles were developed. AT plans may reference information from installation contingency response plans. At a minimum AT plans shall address:

2.7.3.1. The minimum essential AT program elements (AT Standard 1) and standards prescribed by this instruction.

2.7.3.2. Specify risk correction or mitigation measures to establish a local baseline defensive posture. The local baseline defensive posture shall facilitate systematic movement to and from elevated security postures, including the application of RAMs.

2.7.3.3. AT physical security measures (Standard 13).

2.7.3.4. AT risk mitigation measures for AF off-installation facilities, housing and activities (Standard 15).

2.7.3.5. AT risk mitigation measures for HRP (Standard 16).

2.7.3.6. AT construction and building considerations (Standard 17).

2.7.3.7. AT risk mitigation measures for logistics and other contracting (Standard 18).

2.7.3.8. AT risk mitigation measures for critical asset security (Standard 19).

2.7.3.9. AT risk mitigation measures for in-transit movements.

2.7.3.10. AT incident response measures (Standard 20).

2.7.3.11. Terrorism consequence management measures, including CBRNE and weapons of mass destruction (WMD) mitigation planning (Standard 21 and CEMP 10-2).

2.7.3.12. FPCON implementation measures, including site-specific AT measures (Standard 22).

2.7.4. GCCs provide AT planning information (e.g., airfield, port and movement route information and criticality, threat and VA data) to deploying DOD units; and, directs the execution of advance site reviews to facilitate the AT planning process in areas where the assessed TTL is SIGNIFICANT or HIGH or where a specific Terrorism Warning is in effect.

2.7.4.1. At the discretion of the GCC, such security efforts may be waived for deployments or visits to controlled locations such as existing military installations. Augmentation of assessment personnel may be necessary to enable subordinate AF Component commanders to discharge their responsibility to provide security, surveys, assessments, CI and countersurveillance support, and to act as the liaison with the country team, host-nation security force, contractors and port authority.

2.7.5. In countries where available, AFOSI special agents are assigned to FP Detachments (FPD) and provide FP and CI services to in-transit DOD personnel. FPDs are mandated to provide surveys, assessments, CI and countersurveillance support, and act as the liaison with the country team, host-nation security forces, contractors and port authority.

2.7.6. Coordinate AFOSI support for large exercises, contingencies and special events in foreign countries.

2.7.7. Ensure plans include procedures to expedite off-base first and emergency responders onto the installation during increased FPCON.

2.8. Standard 8: AT Program Coordination.

2.8.1. GCCs coordinate AT and security matters with the appropriate CoM and host-nation authorities for countries within their AOR and with the Heads of the other DOD Components whose personnel are stationed in or transit the respective GCC AOR.

2.8.2. AF Component commanders of personnel who will be stationed in or transit the AOR of a GCC shall:

2.8.2.1. Initiate coordination of AT matters with the appropriate GCC pursuant to the requirements established by DODD 2000.12. The senior deployed commander with AT responsibility will designate an ATO in writing to coordinate with the AF Component to the GCC and provide this information through the Unit Deployment Centers with Unit Type Codes (UTCs) assigned for the deployment. AF elements of in-transit forces with less than 300 personnel and not deploying as a larger troop movement will comply with the GCC operation order (OPORD) and file an in-transit AT plan. File in-transit AT plans with their ATO and commander for approval. Coordinate with AF Components to GCCs or MAJCOMs to determine in-transit AT plan filing requirements. The plan will cover travel from permanent station to the initial assembly or embarkation point, where it becomes the responsibility of the senior officer of a larger movement, such as a troop commander. If the movement does not join a larger force where AT responsibility is transferred, the AT plan must include transit to the deployed location where a commander is designated as having AT responsibility by orders. For countries where the AF will be performing temporary duty, commanders will immediately contact the AFOSI unit or ATO responsible for that AOR. AFOSI will provide a specific, tailored threat briefing prior to departure.

2.8.2.1. (354FW) When a wing deployment exceeds 300 personnel, the designated deployment ATO will be responsible for preparing an in-transit AT plan.

2.8.2.2. To support AT planning and implementation, AT matters are coordinated with local, State, Federal and host-nation authorities pursuant to existing law, and AF and DOD policy.

2.8.3. Subordinate elements of the DOD Components on AF installations or self-supported separate facilities and AF tenant units on installations or self-supported separate facilities shall coordinate AT program and plan requirements with the host installation or self-supported separate facility commander or civilian equivalent director. Tenant units shall participate fully in installation and self-supported separate facility AT programs. At locations where there are multiple DOD components, such as DOD-leased facilities or other facilities where DOD occupies space, the designated senior DOD Component, unless otherwise stipulated by the applicable GCC, shall be responsible for integrating and coordinating individual DOD component security plans into a comprehensive installation, self-supported separate facility or area-wide AT program.

2.8.3. (354FW) Host-Tenant agreements will include provisions to ensure both DoD and non-DoD tenants comply with installation AT program requirements. 354 LRS is OPR for support agreements.

2.9. Standard 9: AT Officer (ATO).

2.9.1. Commanders will designate ATOs in writing (see Standard 26 for certification criteria). The ATO is the commander's military or civilian advisor charged with managing the AT Program. The ATO advisory role does not replace a functional manager's or commander's responsibility to execute programs in support of the operational commander's mission. Security clearance requirements will be established by the commander. ATOs shall be assigned to:

2.9.1.1. Installations or self-supported separate facilities with inherent responsibility for emergency response functions.

2.9.1.2. Wings and higher.

2.9.1.3. Squadrons having 100 or more personnel.

2.9.1.3. **(354FW)** 354 FW assigned squadrons and tenant units will appoint a primary and alternate AT Level II certified ATO in writing to 354 FW/CCW (wing ATO). Unit ATOs must be E-5 or above and possess a minimum Secret clearance and be AT Level II certified within 90 days of appointment. Unit ATOs will provide functional level assistance to the 354 FW/CCW.

2.9.1.4. Deploying squadrons and higher with potential perimeter security and access control responsibilities.

2.9.1.5. Deploying units under the operational control of a designated commander having 300 or more personnel (both civilian and military) assigned.

2.9.1.5. **(354FW)** The senior deployed commander will designate an AT Level II trained individual as the ATO. The designated individual will report to 354 FW/CCW (wing ATO) for additional training prior to deployment.

2.9.1.6. **(Added-354FW)** 354 FW units and tenants not required to have an ATO, as stipulated in DoD Standard 9 and paragraph 2.9.1.3, will support the antiterrorism program through a primary and alternate Antiterrorism Representative (ATR) appointed in writing to 354 FW/CCW. The ATR does not have to be Level II certified. The ATR will coordinate unit efforts with the Installation ATO. For the purposes of this supplement, the terms ATO and ATR are interchangeable.

2.9.2. All ATOs shall:

2.9.2. **(354FW)** Squadron commanders and major tenant organizations will appoint a primary and alternate ATO or ATR (commissioned officer, noncommissioned officer (E-5 or above), or civilian staff officer) in writing to 354 FW/CCW. For smaller units where rank requirements cannot be met, priority for selecting an ATO or ATR should be based on AT expertise and certification (i.e., AT Level II). The unit ATO is the primary point of contact to interface with the installation ATO, receives threat and policy information, assist in executing AT policies within the unit, and advocate unit AT resource needs. ATOs for their respective group/tenant organization will participate as core members of the ATWG.

2.9.2.1. Assist the commander in implementing Joint, DOD, GCC and Air Force AT-related doctrine, policy and TTPs. Make recommendations to the commander if supplemental policy and guidance is necessary to execute the commander's AT Program.

- 2.9.2.1. (354FW) ATOs should have at least 1 year of on-station retainability when appointed.
- 2.9.2.2. Provide guidance, priorities and resourcing strategies for the correction or mitigation of AT vulnerabilities utilizing CVAMP.
- 2.9.2.2. (354FW) Complete a new appointment letter prior to ATO PCS or TDY/TDA in excess of 4 months.
- 2.9.2.3. Recommend CbT-RIF submissions to correct or mitigate emergency or emergent AT vulnerabilities through the AF Component to the GCC in accordance with Chairman of the Joint Chiefs of Staff Instruction (CJCSI) 5261.01F, *Combating Terrorism Readiness Initiatives Fund*.
- 2.9.2.4. Provide AT considerations, to include real-world and exercise lessons learned, into appropriate concept of operations and other procedural guidance.
- 2.9.2.5. Collaborate with the TWG to determine if action through warnings, policy and guidance or organize, train and equip functions are necessary based on worldwide terrorism incidents or threats.
- 2.9.2.6. Work closely with AFOSI and Security Forces to support and advocate the Air Force Eagle Eyes program.
- 2.9.3. The following are additional responsibilities for ATOs appointed based on paragraphs 2.9.1.1 (installation or self-supported separate facilities) and 2.9.1.2 (wings and higher):
- 2.9.3.1. The minimum grade of these ATOs shall be O-3, E-7, GS-12 or YA-02. At small units or deployed locations, where the rank requirements cannot be met, the priority for selecting an ATO should be based on AT expertise and certification.
- 2.9.3.2. ATOs will be assigned to the commander's immediate staff for unfettered access to the commander or a senior officer on the commander's immediate staff. For expeditionary units, the ATO is assigned to the headquarters staff of the senior commander assigned AT responsibility.
- 2.9.3.2. (354FW) The installation ATO assigned to the wing staff, 354 FW/CCW, will report directly to the installation wing or vice commander per AFI 10-245, PACAF Sup 1, para 2.9.1.9., and is charged with overall management responsibility for the installation AT program.
- 2.9.3.3. Ensure CVAMP is used to identify and track AT resourcing actions and appropriate vulnerabilities are submitted to the GCCs for funding assistance.
- 2.9.3.4. Ensure CVAMP is populated with AT-related assessment vulnerabilities in accordance with this instruction. Additional functional databases may be used for follow-on project information and tracking, but a reference note must be documented in the vulnerability observation within CVAMP. Coordinate with functional commanders to ensure AT-related vulnerabilities are entered in and decisions or actions are tracked in CVAMP. **Note:** Other databases may be used to manage the follow up action(s), but the initial vulnerability and the project identification code or numbers must be recorded and tracked in CVAMP.

2.9.3.5. Monitor Program Element Code (PEC) 28047 and coordinates funding for AT initiatives.

2.9.3.6. Facilitate the ATWG and ATEC.

2.9.3.7. Coordinate with FPI representatives to develop the commander's CCIRs and PIRs.

2.9.3.8. Coordinate with Exercise Evaluation Teams (EETs) or the ATWG for integrated multifunctional, interagency (local, state, federal), OCONUS – multinational, installation-wide AT exercises involving AT, EM and/or Medical response per functional guidance to test capabilities against adversary COA, e.g., force on force, TTPs. The ATO assists functional leads in executing required exercises and evaluation of AT-related capabilities.

2.9.3.8. **(354FW)** The wing ATO will be designated Trusted Agents for the purpose of developing and exercising AT scenarios as part of the installation exercise and evaluation process. Ensure AT exercises are integrated into the wing/base exercise schedule and tested at least annually.

2.9.3.9. Coordinate multifunctional teams of Subject Matter Experts (SMEs) when conducting AT assessments. In conjunction with functional commanders, provide countermeasure(s) solutions to correct or mitigate risk or recommend where the commander may assume risk.

2.9.3.10. Assist CE in determining the design basis threat to meet AT construction standards based on local threats.

2.9.3.11. A full-time multi-functional staff shall be designated, trained and resourced to support these ATOs in administering their respective AT programs. As a minimum, functional representatives will be designated in writing. **Note:** AT programs should be integrated with other FP programs and overarching efforts to achieve protection, such as critical infrastructure protection and continuity of operations; however AF CIP is a separate AF program and restraint should be exercised if these program responsibilities are added to ATO responsibilities without appropriate SME staff support.

2.9.4. The following are additional responsibilities for ATOs appointed based on paragraph 2.9.1.1 (installation or self-supported separate facilities):

2.9.4.1. In conjunction with other ATOs, unit AT representatives, functionals and SMEs, facilitate interaction for developing and implementing plans and programs that allows seamless capability application and resource deconfliction for contingency response and incident management. As a minimum, this includes the AT, CEMP 10-2, MCRP, IDP and Disease Containment Plan (DCP).

2.9.4.2. Provide oversight to wing/installation RAM programs.

2.9.4.3. **(Added-354FW)** In addition, the wing ATO (354 FW/CCW) will:

2.9.4.3.1. **(Added-354FW)** Disseminate AT advisories, warnings, training information, and policy guidance.

2.9.4.3.2. **(Added-354FW)** Advise the Installation Facilities Board, Integrated Defense Council, and Emergency Management Working Group.

- 2.9.4.3.3. **(Added-354FW)** Represent the wing commander at various meetings and forums (e.g., Antiterrorism Committee, Threat Working Groups, etc.)
- 2.9.4.3.4. **(Added-354FW)** Lead AT Criticality Assessments and prepare a prioritized listing of assets for 354 FW/CCW review.
- 2.9.4.3.5. **(Added-354FW)** Schedule and coordinate a higher headquarters assessment or conduct a local vulnerability and risk assessment annually per DoDI 2000.16.
- 2.9.4.3.6. **(Added-354FW)** Coordinate AT Plan with local law enforcement agencies to extent possible.
- 2.9.4.3.7. **(Added-354FW)** Ensure the installation commander reviews the AT plan at least annually to approve and assess the plan's adequacy.
- 2.9.4.3.8. **(Added-354FW)** Maintain a roster of AT Level II certified Unit ATOs. Coordinate and facilitate annual AT Level II training allocations.
- 2.9.4.3.9. **(Added-354FW)** Review unit AT awareness programs as necessary.
- 2.9.4.3.10. **(Added-354FW)** Ensure installation AT awareness program provides TDY personnel briefing on threat information and planning procedures as required by DoD and USPACOM directives.
- 2.9.4.3.11. **(Added-354FW)** Provide periodic terrorism awareness briefings upon request.
- 2.9.4.3.12. **(Added-354FW)** Ensure the installation commander and key staff officers have an understanding of AT preventive measures and considerations, as outlined in Joint Pub 3-07.2.
- 2.9.4.3.13. **(Added-354FW)** Conduct "NO NOTICE" area/site visits as necessary to observe operational processes and procedures, assess potential vulnerabilities, conduct assessments, surveys, and inspections.
- 2.9.4.3.14. **(Added-354FW)** Ensure the AT Office and unit ATOs have access to current versions of appropriate directives, instructions, regulations, and other pertinent documents.
- 2.9.5. The following are additional responsibilities for ATOs appointed based on paragraphs 2.9.1.3 (squadrons over 100 personnel) and 2.9.1.4 (deploying squadrons) and responsibilities of Unit AT Representatives:
- 2.9.5. **(354FW)** Group/Squadron/Tenant ATOs and Unit ATRs will:
- 2.9.5.1. Ensure FPCONs are implemented and report status to the installation or self-supported separate facility ATO as prescribed in the installation or self-supported separate facility AT plan.
- 2.9.5.1. **(354FW)** Advise their commander and monitor their unit for FPCON implementation. The unit ATO/ATR should work closely with their Unit Control Center to ensure directed FPCON measures are fully executed within unit areas and status is reported to the Installation Control Center.

- 2.9.5.2. Participate in the ATWG and TWG.
- 2.9.5.3. Ensure functional TTPs and guidance are integrated with the installation or self-supported separate facility AT program.
- 2.9.5.4. Arrange for Level I - AT Awareness Training and pre-deployment country threat briefs if not provided through the Unit Deployment Center.
- 2.9.5.4. **(354FW)** Ensure all assigned military and civilian employees are provided a localized AT Level I briefing within 90 days of arrival on station, and that they obtain AT Level I Awareness refresher training annually. NOTE: Localized AT Level I briefing is conducted at Newcomers and First Term Airman Center. Annual refresher training must be conducted through the Advanced Distributed Learning System (ADLS) available through Air Force Portal at <https://www.my.af.mil/faf/FAF/fafHome.jsp> for AF military/civilians and the Defense Technical Information Center at <https://atlevel1.dtic.mil/at/> (DTIC) for dependents and contractors.
- 2.9.5.5. Assist in scheduling and tracking RAM implementation and provide this information to the installation or self-supported separate facility ATO as prescribed in local guidance.
- 2.9.5.5. **(354FW)** Coordinate the conduct of RAMs at the unit level and comply with local reporting procedures to the Installation ATO.
- 2.9.5.6. Assist in developing and tracking in-transit AT plans (Standard 8).
- 2.9.5.7. **(Added-354FW)** Report to the installation ATO (354 FW/CCW) for initial training and program overview within 30 calendar days of appointment.
- 2.9.5.8. **(Added-354FW)** Communicate/disseminate timely/relevant AT information to unit personnel.
- 2.9.5.9. **(Added-354FW)** Prepare a unit AT operating instructions that address these procedures.
- 2.9.5.9.1. **(Added-354FW)** Unit specific checklists for FPCON measures.
 - 2.9.5.9.2. **(Added-354FW)** Formalized barrier plan as required.
 - 2.9.5.9.3. **(Added-354FW)** Shelter-in place procedures.
 - 2.9.5.9.4. **(Added-354FW)** Emergency HVAC shut-off procedures for each facility with HVAC.
 - 2.9.5.9.5. **(Added-354FW)** Personnel accountability procedures.
 - 2.9.5.9.6. **(Added-354FW)** Procedures on conducting RAMs.
 - 2.9.5.9.7. **(Added-354FW)** Unit facility/area physical security procedures.
- 2.9.5.10. **(Added-354FW)** Provide unit commander approved prioritized listing of unit facilities/assets to the installation ATO for inclusion in the Installation Criticality Assessment. Note: Unit ATO's should maintain a list of their unit specific facilities/assets and list updated annually.
- 2.9.5.11. **(Added-354FW)** Provide a prioritized listing of unit unfunded and CbT RIF AT resource needs to the installation ATO.

2.9.5.12. **(Added-354FW)** Initiate work orders, recommend policy, or otherwise assist in mitigating identified unit vulnerabilities as required. Coordinate 332s with unit FMs as needed.

2.9.5.13. **(Added-354FW)** Review proposed renovations and new construction within the unit for compliance with AT standards per UFC 4-010-01.

2.9.5.14. **(Added-354FW)** Assist the installation ATO in review and update of the AT plan and this supplement. Provide functional area and unit expertise to assist the wing ATO in the development of localized FPCON procedures for the installation.

2.9.5.15. **(Added-354FW)** Maintain a unit AT continuity book that includes:

2.9.5.15.1. **(Added-354FW)** Appointment letter(s) and a copy of the AT Level II training certificate.

2.9.5.15.2. **(Added-354FW)** AFI 10-245 and supplements. DoD, JCS, and applicable program instructions can be accessed at HQ PACAF website <https://www.hqpacaf.af.mil/sf/publicat.htm>.

2.9.5.15.3. **(Added-354FW)** AT Plan (can use reference link).

2.9.5.15.4. **(Added-354FW)** Completed RAM logs for last six months.

2.9.5.15.5. **(Added-354FW)** Copy of the unit's AT self inspection and AT program review report and along with corrective actions.

2.9.5.16. **(Added-354FW)** Ensure a self-inspection of the unit's AT program is conducted annually.

2.10. Standard 10: AT Working Group (ATWG).

2.10.1. Multi-functional ATWGs shall be established at installations and self-supported separate facilities and higher (stationary and deployed) that meet at least semi-annually or more frequently, depending upon the level of threat activity. ATWGs oversee the implementation of the AT Program, develop and refine AT plans and address emergent or emergency AT program issues. The ATWG recommends COAs to the ATEC; develops AT-related policy, TTP and guidance; clarifies AT roles and responsibilities; conducts long-range planning and recommends resourcing requirements; and addresses emergent or emergency requirements through CbT-RIF.

2.10.1. **(354FW)** Eielson AFB Antiterrorism Working Group (ATWG) will be chaired by the designated 354th Mission Support Group Commander (354 MSG/CC), meet semi-annually or as needed, be the installation focal point for identifying installation vulnerabilities, and develop plans, policy, and physical methods of mitigating or eliminating vulnerabilities. The ATWG will also identify and prioritize funding requirements for projects or equipment needed in support of the installation's AT program. The ATWG will report installation vulnerabilities, mitigation or elimination recommendations, and funding requirements to the ATEC.

2.10.1.1. **(Added-354FW)** Specialized ATWGs may be called at the wing ATO's discretion and will meet as needed to address specialized or unique AT issues, concerns, or requirements. Examples of issues where such working groups may be formed include, but are not limited to, Force Protection Condition checklists, Consolidated Vulnerability

Assessment Management Program, Barrier Planning, and Combating Terrorism Readiness Initiative Fund proposals. When formed, subject matter experts (SMEs), from appropriate disciplines, will be added to or substituted for the core ATWG identified in paragraph 2.10.2. These personnel do not require formal appointment and will participate only as long as the working group is needed.

2.10.2. ATWG membership shall include the ATO, the commander (or a designated representative), representatives of the principal staff, including persons with CBRNE expertise, tenant unit representatives and other representatives as required to support AT planning and program implementation. The chair and mandatory members of the ATWG will be designated in writing by the commander. Security clearance requirements for members will be established by the commander. An ATWG charter or similar document should be developed to describe member responsibilities and minimum functional and SME participation.

2.10.2. **(354FW)** The standing ATWG is chaired by 354 MSG/CC with a core consisting of the following primary units/functional areas: 354 SFS; AFOSI/Det 632; 354 OG/OGI; 354 CES (Explosive Ordinance Disposal, Fire Department, Emergency Management, Operations, and Engineering or Programming); 354 FSS; 354 MDOS/SGOA and 354 MDOS/SGOAM; 354 CONS; 354 CS; 354 LRS (Supply, Fuels, and Log Plans); 354 CPTS, 354 FW/JA; 354 FW/PA; 354 FW/XP, and 354 FW/CP, and tenant unit representatives from 168 ARW and Det 460.

2.10.2.1. **(Added-354FW)** The ATWG will conduct deliberate planning to address all aspects of force protection to include antiterrorism, combating terrorism, counter terrorism, physical security, communications, operations security contingency response, and ensure the Critical Infrastructure Protection (CIP) program is coordinated with the AT program to ensure the two programs are mutually supportive. The ATWG must maintain a broad, program-wide, long-term perspective.

2.10.2.2. **(Added-354FW)** The ATWG may assign individuals or units to form AT teams as necessary to address specific program requirements and test program effectiveness. AT team members may be tasked to complete program projects and/or assist with vulnerability assessments.

2.10.2.3. **(Added-354FW)** The ATWG will address the following issues:

2.10.2.3.1. **(Added-354FW)** Review program status and compliance with directives.

2.10.2.3.2. **(Added-354FW)** Review the risk and terrorism threat assessments at least annually.

2.10.2.3.3. **(Added-354FW)** Review FPCON measures semi-annually, or when the threat warrants a review, to ensure threat mitigation measures are appropriate.

2.10.2.3.4. **(Added-354FW)** Review operations, i.e. in-transit forces, special events, exercises, and operations to be conducted by the command during the following six months and determine appropriate force protection actions.

2.10.2.3.5. **(Added-354FW)** Review vulnerabilities and determine appropriate mitigation efforts.

2.10.2.3.6. **(Added-354FW)** Assign responsible agencies to resolve procedural vulnerabilities.

2.10.2.3.7. **(Added-354FW)** Review options for mitigating non-procedural vulnerabilities and recommend courses of action to the ATEC.

2.10.2.3.8. **(Added-354FW)** Recommend project prioritization to the ATEC using the Core-Vulnerability Assessment Management Program (CVAMP) prioritization as a baseline.

2.10.3. AF/A7SO chairs the Headquarters AF (HAF) FP Working Group.

2.11. Standard 11: Threat Working Group (TWG).

2.11.1. A multi-functional TWG shall be established at the installation and self-supported separate facilities and higher (stationary or deployed) that meet at least quarterly or more frequently, depending upon the level of threat activity. TWGs develop and refine terrorism threat assessments and coordinate and disseminate threat warnings, reports and summaries. The TWG reviews, coordinates and disseminates threat warnings, reports and summaries. They should consider terrorist threats and their asymmetrical methods of organization, intelligence, planning and operations that could pose a threat to the installation or operations in the Base Boundary and/or Base Security Zone (BSZ). They also track CBRN active defense warnings and intelligence community threat alerts and advisories regarding terrorist groups and analyze the applicability to the installation and its operations.

2.11.1. **(354FW)** Eielson AFB Threat Working Group (TWG) is organized IAW the TWG Charter. The TWG is the installation commander's primary focal point for identifying immediate threats to the installation and will meet at least quarterly. The TWG will gather, analyze, and disseminate terrorist threat information and develop recommended courses of action to mitigate or counter the threat. The Installation ATO presents recommended courses of action to the installation commander on behalf of the TWG.

2.11.2. TWG membership shall include the ATO, the commander (or a designated representative), members of the staff, and appropriate representatives from tenant units, direct-hire, contractor, local, State, Federal, host-nation law enforcement agencies and the intelligence community. The chair and mandatory members of the TWG will be designated in writing by the commander. Security clearance requirements for members will be established by the commander. A TWG charter or similar document should be developed to describe member responsibilities and minimum functional and SME participation.

2.11.2. **(354FW)** The TWG consists of core representatives from the following agencies: 354 FW/CCW, 354 OG/OGI, AFOSI/Det 632, 354 SFS, 354 CES/CEX, 354 CS, 354 MDOS/SGOA and 354 MDOS/SGOAM. Other functional expertise may be assembled as needed when requested by the Chair in order to recommend courses of action to counter specific threats. The TWG will meet per Charter and review local FPCON measures at least semi-annually.

2.11.2.1. **(Added-354FW)** AFOSI, Det 632 will:

2.11.2.1.1. **(Added-354FW)** Present real-time local threat information and analysis on potential terrorist activity (liaison with the local FBI and Joint Terrorism Task Force), protestor and criminal activity, and Eagle Eyes reports.

2.11.2.1.2. **(Added-354FW)** Coordinate with federal, state, local, and/or host nation law enforcement and security agencies.

2.11.2.1.3. **(Added-354FW)** Provide counterintelligence information.

2.11.2.2. **(Added-354FW)** 354 SFS will:

2.11.2.2.1. **(Added-354FW)** Advise group on SF operational manning issues to include integrated base defense, protection level resource security, and police services.

2.11.2.2.2. **(Added-354FW)** Coordinate with local law enforcement agencies concerning mutual support for contingency and daily law enforcement operations (installation only).

2.11.2.2.3. **(Added-354FW)** Develop SF activities and procedures to counter identified threats (installation only).

2.11.2.2.4. **(Added-354FW)** Recommend security enhancements to be conducted by other units in response to changes in the threat (installation only).

2.11.2.3. **(Added-354FW)** 354 OG/OGI (Intelligence Flight) will:

2.11.2.3.1. **(Added-354FW)** Analyze and present information regarding the foreign terrorist threat and information concerning terrorist tactics, techniques, and procedures.

2.11.2.3.2. **(Added-354FW)** Present local threat information for forces deploying outside the United States.

2.11.2.3.3. **(Added-354FW)** Provide national level threat information.

2.11.2.3.4. **(Added-354FW)** Have access to JWICS to facilitate information gathering.

2.11.2.4. **(Added-354FW)** 168 OG/OGI and 168 SFS will participate in the TWG when available.

2.11.3. Based on threat information, appropriate SMEs shall be assembled to provide information needed to develop predictive intelligence and recommend COA to counter threats or otherwise reduce risk. If resources are available, especially at high threat locations or at MAJCOM or higher levels, members of the TWG may be further organized to form the basis of an Intelligence Fusion Cell as described in AFTTP 3-10.2, *Integrated Base Defense Command and Control*.

2.12. Standard 12: AT Executive Committee (ATEC).

2.12.1. An AT executive-level committee or similarly structured corporate body will be established at the installation and self-supported separate facility level and higher (stationary or deployed) that meets at least semi-annually. ATECs develop and refine AT program guidance, policy and standards; act upon recommendations of the ATWG and TWG; and determine resource allocation priorities to mitigate or eliminate terrorism-related vulnerabilities. The chair and mandatory members of the ATEC will be designated in writing. Security clearance requirements for members will be established by the commander.

An ATWG charter or similar document should be developed to describe member responsibilities and minimum functional and SME participation.

2.12.1. **(354FW)** The Eielson AFB Antiterrorism Executive Committee (ATEC) will consist of the following members as a minimum: 354 FW/CV, 354 FW Group/CCs, and 168 ARW/CC. The ATEC will be chaired by the 345 FW/CC, meet semi-annually, and guide and approve policy in support of the Eielson AB Antiterrorism Program as outlined in the ATEC Charter.

2.12.2. AF/A7S chairs the HAF FP Steering Group.

2.12.2.1. **(Added-354FW)** 354 CES will provide information on installation emergency management, explosive ordnance disposal, fire protection, physical infrastructure, and security engineering capabilities, requirements, and measures.

2.13. Standard 13: AT Physical Security Measure.

2.13.1. Principles of AFTTP 3-10.1, *Integrated Base Defense*, AFI 31-101 and DOD 5200.08-R, *Physical Security Program*, are applied and fully integrated into AT plans to ensure employment of a holistic security system to counter terrorist capabilities. Well-designed physical security measures are multi-layered and include the integration and synchronization of the following essential elements, as further described in DOD AT Standard 13: detection, assessment, delay or denial, communication and response. The development of comprehensive physical security measures requires the integration of facilities, physical security equipment, trained personnel, biometrics entry control equipment, when established, and procedures oriented at a minimum in support of perimeter and area security, access and egress control, protection against CBRNE attacks (including those using the postal system), HRP protection, barrier plans and facility standoff distances.

2.13.2. AOR or other mission-specific security policies are developed to guide subordinate development of local physical security systems and the purchase of physical security equipment.

2.13.2. **(354FW)** COCOM policy is contained within HQ USPACOM OPORD 5050-08 and USNORTHCOM Instruction 10-222.

2.13.3. Tenant command and unit security plans and measures are coordinated and integrated into the AT Plan.

2.13.3. **(354FW)** Commanders of squadron level units will prepare individual unit physical security plans and measures as part of the unit AT Plan IAW the Unit Antiterrorism Program Operating Instruction template and submit to 354 FW/CCW for review on an annual basis. Units with contingency response plan requirements (e.g., Security Forces, Medical, and Civil Engineer) may incorporate this into existing plans as long as all elements are addressed.

2.13.3.1. **(Added-354FW)** Major tenant units (168 ARW, AAFES, DeCA) will prepare plans IAW agency guidance and provide an updated copy to 354 FW/CCW annually.

2.13.4. Ensure barrier plans include measures to prevent reverse entry through exit lanes. Ensure the barrier plan affords personnel time to recognize a possible threat and employ the final barrier(s) while minimizing risk to vehicle occupants, e.g. placing a serpentine between the integrated defense (ID) check point and the final denial barrier. The purpose of the final

denial barrier is to prevent an attack but planners must factor that most instances requiring barrier employment are because of mistakes in judgment by vehicle operators.

2.13.4.1. Barrier plans should protect facilities listed in the AT plan from vehicle attacks. Installations will ensure proper standoff through UFC and DOD O-2000.12-H recommended passive barriers. Barriers plans should also identify owner/users tasked with erecting barriers and specified time periods. See JP 3-07.02 for additional guidance on establishing barriers plans.

2.13.4.1. **(354FW)** The Installation Barrier Plan is contained within the AT Plan.

2.14. Standard 14: Random Antiterrorism Measure.

2.14.1. The RAM program is developed and implemented as an integral component of the overall AT program and guided by the principles outlined in DOD O-2000.12-H. To maximize the effectiveness and deterrence value, RAMs should be implemented without a set pattern, either in terms of the measure selected, time, place or other variables. Lessons learned have highlighted unpredictability in security activities as one of the best and most cost effective deterrents available to a commander. Randomly changing AT TTPs enable integrated defenses to appear formidable and prevent threats from easily discerning and predicting patterns or routines that are vulnerable to attack. RAMs, at a minimum, shall consist of the random implementation of higher FPCON measures, to include MAJCOM or locally developed site-specific measures, in consideration of the local terrorist capabilities. Random use of other security measures should be used to supplement FPCON measures. The RAM program shall be included in AT plans.

2.14.1.1. **(Added-354FW)** The wing ATO will manage the base-wide RAM Program.

2.14.1.2. **(Added-354FW)** Unit commanders will ensure their unit conducts RAMs as scheduled. Document RAMs and report status to 354 FW/CP noting security deficiencies, incidents, and RAM completion times. Unit ATOs will maintain RAM documentation on file for six months.

2.14.1.3. **(Added-354FW)** 354 FW/CP will annotate RAMs completion in RAM log. Individuals conducting RAMs will immediately report any unusual or suspicious activities to 354 FW/CP who will in-turn notify 354 SFS/ECC at 377-5130.

2.14.1.4. **(Added-354FW)** The wing ATO will review RAM logs and provide information to the AT Working Groups as required.

2.14.2. When developing and implementing an effective installation RAM process:

2.14.2.1. Include tenant units and tenant commands.

2.14.2.2. Implement daily RAMs to include weekends and holidays. The frequency will be increased as the threat increases. At least three RAMs chosen from higher FPCONs are required daily.

2.14.2.3. Use RAMs to mitigate vulnerabilities impacting facilities and nearby areas.

2.14.2.4. RAM implementation should be compatible and coordinated with ongoing law enforcement or CI surveillance detection and ID measures.

2.14.2.5. Consider methods to make RAMs visible to confuse or expose surveillance attempts and preoperational planning.

2.14.2.6. Implement dynamic and proactive RAMs to communicate unit resolve to detect, deter, prepare for and counter threats.

2.14.2.7. Make efforts to include, as appropriate local, State, Federal and host nation law enforcement patrols and first responders.

2.14.2.8. Implement RAMs installation wide or target specific types of facilities, functions or activities.

2.14.2.9. RAM implementation efforts shall be monitored, tracked and analyzed.

2.15. Standard 15: AT Measures for AF Off-Installation Facilities, Housing and Activities.

2.15.1. For AF owned or leased off-installation facilities, housing, transportation services, daycare centers and other activities used by or involving a mass-gathering of DOD personnel and their family members, specific AT measures shall be developed in overall AT programs. At locations where there are multiple DOD components or locations, AT measures shall be coordinated with the designated senior DOD Component with AT responsibility.

2.15.1. (354FW) AT measures for off-installation personnel are contained within the AT Plan.

2.15.1.1. Risk mitigation measures shall include, but are not limited to: emergency notification and recall procedures, guidance for selection of off-installation housing, temporary billeting and other facility use (including compliance with UFC 4-010-01 for leased, newly constructed and expeditionary buildings), physical security measures, CBRNE defensive measures and shelter-in-place, relocation and evacuation procedures.

2.15.2. Mutual Aid Agreements or other similarly structured protocols are developed with the appropriate local, State, Federal and host-nation authorities to coordinate security measures and assistance requirements.

2.16. Standard 16: AT Measures for High-Risk Personnel (HRP).

2.16.1. AT measures are developed pursuant to the principles outlined in DOD O-2000.12-H, DODI O-2000.22 and AFI 71-101, vol 2, *Protective Service Matters*, for personnel designated as HRP.

2.16.1.1. SAF/IGX is the HAF focal point for policy development and coordination with the OASD for Special Operations and low-Intensity Conflict and Interdependent Capabilities (OASD (SO/LIC&IC)) to implement DODI O-2000.22.

2.16.1.2. AFOSI is designated a PPO and is the AF lead for Protective Service Details (PSDs) and PSVAs.

2.16.2. Designation of positions as High-Risk Billets (HRB) and HRP shall be in accordance with DODI O-2000.22 and AFI 71-101, vol 2.

2.16.2.1. SAF/IGX shall staff nomination packages for the Secretary of the Air Force (SECAF), who will make the decision to nominate AF officials to the Office of the Secretary of Defense (OSD).

2.16.2.2. SAF/AA shall staff nomination packages for the AF Top-4 as appropriate.

2.16.2.3. Nomination packages shall be staffed through the appropriate MAJCOM or AF Component to a GCC.

2.16.3. AFOSI will complete a PSVA for each person occupying an HRB who is nominated for HRP in accordance with DODI O-2000.22 and AFI 71-101, vol 2. PSVAs will be initiated within 90 days of an individual's assignment to an HRB and nomination for HRP. PSVA will be revalidated annually and updated if the TTL changes, but no less than every 3 years.

2.16.4. HRP and family members, as appropriate, shall complete appropriate high-risk training (personal protection, evasive driving, AT awareness and hostage survival); shall be properly cleared for assignment to positions, facilities or countries requiring such protection; and shall be thoroughly indoctrinated on the duties and responsibilities of protective service personnel.

2.16.5. HRP designees and their family members shall be familiar with treaty, statutory, policy, regulatory and local constraints on the application of supplemental security measures for certain high-ranking DOD officials who are provided additional protection due to their position.

2.16.6. HRP security measures shall be reviewed within 60 days of changes to the TTL for the affected country and HRP.

2.16.7. The provisions of AFI 23-302, *Vehicle Management*, shall be complied with for the acquisition and use of non-tactical armored vehicles.

2.16.8. **(Added-354FW)** AFOSI will coordinate security for visiting "high risk" personnel. Itineraries for high-risk personnel will not include the name of the visitor when distributed via NIPRNET. In addition, information will not be posted in plain view to prevent unauthorized disclosure.

2.17. Standard 17: AT Construction and Building Considerations.

2.17.1. All new construction and renovations, regardless of the funding source, that exceed 50 percent of the replacement cost or change the use of the facility must comply with UFC 4-010-01, *DOD Minimum Antiterrorism Standards for Buildings*. Refer to AFPD 31-1, AFI 31-101, AFI 65-601, Vol 1, *Budget Guidance and Procedures*, and AFH 32-1084, *Facility Requirements*, for additional information. Proper facility project planning, programming and design must be done in concert with the ATO, installation intelligence and security personnel to adequately address site specific threats. Ensure restoration and modernization projects which include security and AT Standards compliance upgrades do not exceed 70 percent cost versus new facility standard.

2.17.1.1. The installation commander or the senior Civil Engineer on the commander's behalf will certify that new facility or renovation projects of 50 percent or more of replacement cost comply with standards as listed in paragraph 2.17.1. The ATO will work with the engineering staff from design inception to project completion, ensuring requirements are met. The ATO should be part of the coordination prior to certification. The senior Civil Engineer will report discrepancies to the appropriate MAJCOM for determination/action.

2.17.1.1. (354FW) The 354 CES Commander will ensure the installation ATO is notified of facility construction and rehabilitation projects and afforded an opportunity to attend appropriate planning meetings at the earliest possible stage. Facility related AT enhancements will be submitted to 354 CES via AF Form 332, Civil Engineer Work Request. Facility modification or addition work requests will be reviewed by the Unit ATO for compliance with UFC 4-010-01, DoD Minimum Antiterrorism Standards for Buildings, prior to submitting to 354 CES. Project priorities for AT will be approved by the Facilities Board and/or ATEC.

2.17.1.1.1. (Added-354FW) The 354 CES Commander will certify new facility or renovation projects comply with AT minimum standards by submitting the Unified Facilities Criteria (UFC) checklist to 354 FW/CCW prior to design completion.

2.17.2. Ensure the A7 (CE) and ATO develop a prioritized list of risk mitigation measures (reference DOD O-2000.12-H, UFCs and AFI 31-101) for use by site selection teams. These criteria shall be used to determine if facilities either currently occupied or being considered for occupancy provide adequate protection for DOD personnel against the effects of a terrorist attack. Circumstances may require the movement of DOD personnel or assets to facilities the U.S. Government had not previously used or surveyed. AT Standards shall be a key consideration in evaluating the suitability of facilities that were previously not used or surveyed.

2.17.3. The A7 (CE) will ensure at least one engineer at each installation has completed the Security Engineering and Design Course to review, document and track construction projects for compliance with UFCs and AT Standards.

2.17.3. (354FW) 354 CES will identify at least one engineer trained in Security Engineering and Design Course as AT Project POC and provide training certificate to 354 FW/CCW.

2.18. Standard 18: AT Measures for Logistics and Other Contracting.

2.18.1. AT measures shall be incorporated into the logistics and contracting processes (requirements development, vendor selection, award, execution and evaluation) when the provisions of the contract or services provided affect the security of DOD elements, personnel, mission-essential cargo, equipment, assets or services. When commensurate with risk, consider AT performance as an evaluation factor for contract award (past performance and proposed performance under the instant contract) and as a performance metric under the resultant contract.

2.18.1. (354FW) AT contract considerations will be jointly developed by 354 CONS and 354 FW/CCW and incorporated into AT and ID Plans.

2.18.2. A verification process, whether through background checks or other similar processes shall be implemented to enable the U.S. Government to attest to the trustworthiness of DOD contractors and sub-contractors (U.S. citizens, host-nation and third country personnel) to the greatest extent possible, including those personnel having direct or indirect involvement in the delivery or provision of services. Priority will go to service provisioning related to mail and food, water or other materiel intended for consumption by DOD personnel. This vetting of trustworthiness shall include agents and crews on contracted ships, planes, trains and overland vehicles. Refer to AFI 31-101.

2.18.3. Site-specific risk mitigation measures are developed and implemented to maintain positive control of DOD contractor and sub-contractor access to and movement within installations, sensitive facilities and classified areas.

2.18.4. Site-specific risk mitigation measures are developed and implemented to screen contractor or sub-contractor transportation conveyances for CBRNE hazards before entry into or adjacent to areas with DOD personnel and mission-essential assets.

2.18.5. Contracts will comply with the AT provisions of the Defense Federal Acquisition Regulation.

2.18.6. Contracts shall incorporate Level I - AT Awareness Training requirements. See Standard 25.

2.19. Standard 19: AT Measures for Critical Asset Security.

2.19.1. Risk management measures shall be developed to reduce the vulnerabilities of DOD assets assessed as critical in STANDARD 5, to include distributive information or computer-based systems and networks. Integrate these measures into overall AT program efforts.

2.19.1. (354FW) Risk management measures will be included in the AT Plan.

2.19.2. Coordinate with appropriate local, State, Federal or host-nation authorities responsible for the security of non-DOD assets deemed essential to the functioning of DOD assets assessed as critical.

2.20. Standard 20: Terrorism Incident Response Measures.

2.20.1. Incident response measures shall be developed consistent with the principles outlined in DOD 5200.08-R and AFI 10-2501 and included in the overall AT plan. These measures shall include procedures for determining the nature and scope of incident response (including incidents with a CBRNE component); procedures for coordinating security, fire, medical, hazardous material and other emergency responder capabilities; and steps to recover from the incident while continuing essential operations.

2.20.1. (354FW) Terrorist Incident Response Measures are contained within the AT Plan, and synchronized or referenced in various adjunct plans including the Comprehensive Emergency Management Plan (CEMP 10-2), the Medical Contingency Response Plan (MCRP), and the IDP.

2.20.2. AF Components to GCC or GCCs prepare incident response measures for their AOR. AFOSI and Force Protection Detachments should be included in contingency planning for in-transit units.

2.21. Standard 21: Terrorism Consequence Management Measures.

2.21.1. Consequence management, CBRNE and public health emergency preparedness and emergency response measures are included as an adjunct to the overall AT Plan or installation emergency management plans. For the AF these measures are found in the CEMP 10-2, MCRP, AT Plan and the IDP. The contents of all plans may be referenced in the AT Plan. These measures shall focus on mitigating vulnerabilities of personnel, families, facilities and materiel to terrorist use of WMD and CBRNE weapons, as well as overall disaster planning and preparedness to respond to a terrorist attack. These measures shall include integration with DOD emergency responder guidelines provided in AFI 10-2501;

mass notification system standards under UFC 4-021-01; establishment of medical surveillance systems consistent with DODD 6490.02E, *Comprehensive Health Surveillance*, and AFI 10-2604, *Disease Containment Planning Guidance*; deployment of CBRNE sensors and detectors; providing collective protection; and providing personal protective equipment (PPE) or individual protective equipment (IPE) in the following priority and in accordance with AFI 10-2501. The contract Statement of Work or Performance Work Statement must specify if PPE will be government or contractor provided:

2.21.1. **(354FW)** Terrorist Consequence Management Measures are contained within the AT Plan, and synchronized or referenced in various adjunct plans including CEMP 10-2, MCRP, and IDP.

2.21.1.1. First Responders and Emergency Responders. Personnel who work closest to known or suspected CBRNE hazards (e.g., emergency responders) should be provided protection needed to perform their duties in an unknown hazard environment. Responders should use the maximum possible protection until determined otherwise by competent authority.

2.21.1.2. Critical Personnel. Personnel deemed essential to the performance of critical military missions (whether military, civilian, contractor, host-nation personnel or third country nationals), such as critical personnel assigned to mission essential functions (MEFs) described in AFI 10-208, *Continuity of Operations Program (COOP)*, should be provided an appropriate level of protection to support continuity of those critical military missions. Since critical missions should be continued without interruption, collective or individual protection may be necessary to sustain them.

2.21.1.3. Essential Personnel. Personnel deemed essential to the performance of essential military operations (whether military, civilian, contractor, host-nation personnel or third country nationals) should be provided an appropriate level of protection to support near continuity for those essential military operations. Since essential operations may be interrupted for relatively short periods (e.g., hours to days), escape protection may be necessary to sustain essential operations (i.e., escape, survive and restore essential operations).

2.21.1.4. Other Personnel. For all other persons not in the above categories, the objective will be to provide the procedures or protection necessary to safely survive an incident, e.g. shelter-in-place or evacuation procedures may fulfill this requirement.

2.21.1.5. Included as part of the above categories are those who work or live on DOD installations worldwide, family members authorized overseas and DOD contractors if designated in contract agreements and designated as essential to perform critical DOD missions.

2.21.2. Site-specific CBRNE preparedness and emergency response measures are developed and coordinated through the Readiness and Emergency Management Flight. These measures are implemented and synchronized with a corresponding FPCON measure.

2.21.3. Mutual Aid Agreements or other similarly constructed protocols will be established with the appropriate local, State, Federal or host-nation authorities to support AT Plan execution and augment incident response and post-incident consequence management activities.

2.21.4. The installation should be able to warn its resident population in affected areas of possible or confirmed CBRNE hazards immediately, utilizing the Air Force Installation Notification and Warning System (INWS). The warning must include instructions to shelter in place or evacuate.

2.21.4. **(354FW)** The 354 FW Command Post (CP) will consider disseminating time-critical non-sensitive AT and FPCON information via Giant Voice upon notification by wing ATO, 354 SFS/CC, or higher authority request. All messages on Giant Voice should be coordinated/ approved through 354 FW/CC or 354 FW/CV. Ensure timely distribution of information to applicable tenant agencies. (Use LAN for dissemination of non-sensitive and SIPRNET for classified information.)

2.21.5. Installation public health emergency response measures that are synchronized with FPCON levels shall be developed and implemented.

2.22. Standard 22: Force Protection Condition (FPCON) Measures.

2.22.1. The GCC is responsible for establishing the baseline FPCON for their AOR and procedures to ensure that FPCON measures are uniformly disseminated and implemented. The AF Component to the GCC is typically delegated to manage this task for the GCC. See Attachment 2 for detailed listing of FPCON measures.

2.22.2. Installation commanders with AT responsibility and higher shall:

2.22.2.1. Determine an appropriate FPCON level for those personnel and assets for which they have AT responsibility. Subordinate commanders may raise a higher-level commander's FPCON level, but they shall not lower the FPCON level without the higher-level commander's written concurrence.

2.22.2.1. **(354FW)** Raising or lowering FPCON will only occur when directed by 354 FW/CC or succession of command in the case of locally implemented changes, and through the 354 FW/CC or succession of command in the case of downward directed changes.

2.22.2.2. Classify site-specific AT measures and physical security actions, linked to an FPCON as "CONFIDENTIAL". When separated from the AT Plan, specific AT measures linked to a FPCON and site-specific FPCON levels may be downgraded to "FOR OFFICIAL USE ONLY," in accordance with DOD 5200.1-R, *Information Security Program*.

2.22.3. A review mechanism is established to ensure FPCON levels are commensurate with changing threats and the principles of risk management. This is essential because implementation of FPCON measures at elevated FPCON levels for an extended duration can be counterproductive to effective security and overall mission accomplishment. In some circumstances, based upon local conditions and the threat environment, commanders should consider implementing a lower-level FPCON and supplement with other local security measures and RAMs as an effective alternative to executing the higher-level FPCON measures.

2.22.3. **(354FW)** The Eielson AFB TWG will review local FPCON measures at least semi-annually and make recommendations to the commander through the Antiterrorism Executive Committee when conditions and the principles of risk management warrant adjustment.

2.22.4. Site-specific FPCON measures are developed and implemented for stationary and in-transit forces to supplement the FPCON measures and actions enumerated for each FPCON level. The development of site-specific FPCON measures must permit sufficient time and space to determine hostile intent, while fully considering constraints imposed by standing rules of engagement in CJCSI 3121.01B, *Standing Rules of Engagement/Standing Rules For the Use of Force For U.S. Forces*, and rules of force under AFI 31-207, *Arming and Use of Force by Air Force Personnel*. Organic intelligence, CI and law enforcement resources, institutional knowledge of the area and comprehensive understanding of organic capabilities, supported by national and AOR assets, shall be leveraged in directing tailored FPCON measures to be implemented at specific sites for both stationary and in-transit forces.

2.22.4. (354FW) Site-specific measures and action sets for each FPCON are included as part of the AT Plan but produced and maintained under separate cover in order to keep them “For Official Use Only,” per AFI 10-245, para 2.22.2.2. Unit commanders will develop unit-specific FPCON measures (action tasks) to supplement 354 FW FPCON measures. These site-specific measures will outline unit actions for FPCON ALPHA, BRAVO, CHARLIE, and DELTA. Unit UCCs (when activated) will use unit site-specific measures to direct and track unit FPCON actions. Units will coordinate their unit-specific FPCON measures through wing ATO.

2.22.4.1. (Added-354FW) All available mass media will be utilized to assist in disseminating FPCON changes to include unit and installation electronic marquees, Commander’s Access Channel, e-mail, computer log-on banners, and “Giant Voice.” Unit commanders will ensure FPCON signs are posted on each manned facility. Display exercise and real-world FPCONs signs simultaneously.

2.23. Standard 23: AT Training and Exercises.

2.23.1. AT training and exercises shall integrate with physical security and relevant elements of AT, EM, FHP and ID and are afforded the same emphasis as combat task training and executed with the intent to identify shortfalls affecting the protection of personnel, assets and information against terrorist attack and subsequent AT consequence management efforts.

2.23.2. AT and AOR specific training, particularly pre-deployment training, is supported by measurable standards, including credible deterrence and response standards, deterrence-specific TTPs and lessons learned. AT training shall also be incorporated into unit-level training plans and pre-deployment exercises. Pre-deployment training shall also include terrorism or similarly designed scenarios and hostile intent decision making. Joint operations and exercises shall incorporate AT training and planning for forces involved.

2.23.3. At least annually, comprehensive field and staff training, including deploying squadrons and higher, are conducted to exercise AT plans. Annual AT exercises shall encompass all aspects of AT, physical security and emergency management plans. Additionally, current baseline FPCON through FPCON CHARLIE measures shall be exercised annually at installations and self-supported separate facilities.

2.23.3. (354FW) Per DoD 2000.16, Standard 23, AT measures through FPCON DELTA will be exercised at parts of the installation at least annually. This may be done through selective application of DELTA measures (i.e., temporary gate closure or 100% vehicle

inspections) or a tailored exercise limited to a geographical base sector as defined by 354 FW/XPI.

2.23.4. Maintain AT exercise documentation for no less than 2 years to ensure incorporation of lessons learned.

2.23.5. AT lessons learned are submitted through the AF Lessons Learned program and, when appropriate, through the Joint Lessons Learned program.

2.23.6. ATOs in coordination with the Wing EET shall develop a comprehensive annual training and exercise program to provide the necessary individual and collective training to prepare for an annual exercise.

2.23.6. **(354FW)** Base exercises will be directed by wing inspections, 354 FW/XPI, and will be conducted by the installation Exercise Evaluation Team (EET). AT exercises may be combined with other base exercises (e.g., Initial Response Readiness Exercise, Emergency Management Exercise). 354 FW/CV, through 354 FW/XPI will conduct annual installation level AT exercises to evaluate AT plans. AT exercises will be coordinated with 354 FW/CCW, 354 SFS, AFOSI, 354 OG/OGI, 354 MDOS/SGOA and 354 MDOS/SGOAM, 354 CES/CED, 354 CES/FES, 354 CES/CEX, and 354 FW/CP to ensure planned scenarios test the full spectrum of FPCON implementation, evacuation procedures, notification plans, terrorist use of Weapons of Mass Destruction (WMD), and other key areas of the AT Plan as identified by the 354 FW/CCW. Furthermore, simulations will be held to an absolute minimum to allow thorough testing of the installation's ability to respond to terrorism.

2.23.7. **(Added-354FW)** The 354 CES/CDL (EOD) will conduct annual Improvised Explosive Device (IED) training for Postal Services, Base Information Transfer Station (BITS), Contract Air Terminal Operations, 354 LRS, and 168 ARW Fuels Management Flights. Training will cover identifying IEDs and actions to be taken if an IED is discovered.

2.23.8. **(Added-354FW)** First responders must receive IED recognition training.

2.23.9. **(Added-354FW)** 354 SFS/CC oversees implementation of AT measures during increased FPCON(s) and ensures FPCON measures support Eielson AFB's Integrated Defense Plan.

2.24. Standard 24: Formal AT Training.

2.24.1. The AF's formal AT Training Program shall consist of Level I - AT Awareness Training (Standard 25), Level II - ATO Training (Standard 26), Level III - Pre-command AT Training (Standard 27), Level IV - AT Executive Seminar (Standard 28), AOR-specific training (Standard 29) and HRP AT training (Standard 16).

2.24.2. AT training shall be integrated into officer, NCO and civilian training as required by this Instruction and whenever possible and appropriate. Long term improvement and implementation of effective AT programs depends upon a solid training foundation for all grades, skills and functional areas.

2.24.2.1. All AF assigned personnel shall complete appropriate formal AT training and education. Individual permanent records shall be updated to reflect completion of the training.

2.24.2.2. ATOs and unit personnel are encouraged to attend additional protection related courses, e.g., Security Engineering and Design Course.

2.24.2.3. Required AT formal training shall be provided to individuals who are not properly trained upon arrival to a new assignment or as soon as possible. Report AF training deficiencies through the AF chain of command to the appropriate MAJCOM. Report other Service training discrepancies through the appropriate AF Component to the GCC.

2.25. Standard 25: Level I - AT Awareness Training.

2.25.1. Every military Service member, DOD employee and local national or third country citizen in a direct-hire status by the DOD, regardless of grade or position, shall complete Level I - AT Awareness Training requirements.

2.25.1. (354FW) Active duty Air Force members and United States and Local National DoD employees in a direct-hire status must complete initial and annual AT Level I Awareness Training. The primary training source is through the Advanced Distributed Learning System (ADLS) available through Air Force Portal at <https://www.my.af.mil/faf/FAF/fafHome.jsp>. This site automatically records completion and enables the user to print a certificate if needed (e.g., to attach to an Individual Antiterrorism Travel Plan). Training for contractors and dependents may be accomplished through DTIC at <https://atlevel1.dtic.mil/at/>. This site also provides a certificate upon completion. All personnel may obtain Level I training from a Level II certified Unit ATO.

2.25.2. DOD contractors shall be provided AT information as required by DFAR, Section 252.225-7043. Level I - AT Awareness Training shall be offered to DOD contractor employees under the terms and conditions as specified in the contract, especially when the performance is OCONUS. The TWG should determine the best method to offer training to contractor employees.

2.25.3. Dependent family members ages 14 years and older traveling OCONUS on official business (e.g., on an accompanied permanent change of station move) shall complete Level I - AT Awareness Training as part of their pre-departure requirements.

2.25.3.1. Commanders will encourage dependent family members to complete Level I - AT Awareness training before any personal travel OCONUS (e.g., leave) or to any locale where the TTL is MODERATE or higher.

2.25.4. Level I - AT Awareness Training shall be provided in initial entry basic training or in general military subject training for all initial entry AF military and civilian personnel. AF personnel accessions must receive this initial training under the instruction of a qualified Level I - AT Awareness Training instructor.

2.25.5. All individuals qualified to administer Level I - AT Awareness Training will be designated in writing. Individuals who complete a formal AF approved Level II - ATO Training (Standard 26) course of instruction, whether in residence or through a mobile training team, may qualify to administer Level I - AT Awareness training.

2.25.5. (354FW) 354 FW/CCW will prepare a letter of Level II certified personnel for 354 FW/CC signature. In addition to the web base training units must also brief on local AT threat and unit AT procedures.

2.25.5.1. If a certified instructor is not available, as an interim solution, commanders will certify and appoint qualified SMEs (e.g., security forces, special agents, EM, Bioenvironmental Engineer, intelligence personnel) who have received formal training in AT TTP and individual security and protection, and are knowledgeable in the current AT publications and methods for obtaining AOR-specific updates. Commanders must clearly describe the qualifications of the individual in the appointment letter to justify this method and explain why other options are not feasible.

2.25.6. Individuals completing Level I - AT Awareness Training shall:

2.25.6.1. Have the requisite knowledge to remain vigilant for possible terrorist actions.

2.25.6.2. Be capable of employing AT TTP as outlined in DOD O-2000.12-H.

2.25.7. Level I - AT Awareness Training is built upon the minimum requirements outlined in DODI 2000.16, Standard 25, Table E3.T2. Table 2.2 below supplements DOD Standard 25 with AF modifications. AT Awareness training offered by other Services or DOD agencies meets AF requirements as long as they fulfill all requirements of DOD Standard 25.

Table 2.2. Minimum AT Awareness Training Requirements.

<p>AT Awareness instruction shall include at least the following subjects (AF added/modified):</p> <ul style="list-style-type: none"> - Personal protective measures for CBRNE attacks utilizing local or theater specific emergency management guidance and procedures - Force Health Protection measures
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2.25.8. Annually, post-accession Level I - AT Awareness Training shall be provided to all AF personnel. Annual post-accession Level I - AT Awareness Training may be accomplished by one of two means:

2.25.8.1. Instruction from a qualified Level I AT Awareness Training instructor.

2.25.8.2. Completion of a DOD or AF-sponsored and certified computer or web-based distance learning instruction. **Note:** AF personnel assigned or attached to an embassy on TDY under CoM authority must receive Level I – AT Awareness Training from a qualified instructor.

2.25.9. HQ AF Security Forces Center (AFSFC/SFOZ) is responsible for managing the AF Level I - AT Awareness Training.

2.25.10. AF assigned personnel complete Level I – AT Awareness Training as part of the AF annual ancillary training program.

2.25.10.1. The Force Support Squadron will document Level I - AT Awareness Training for individuals and their dependents that are 14 years or older. This training requirement will be included in the relocation process. Training must be completed prior to final out-processing.

2.25.10.1. (354FW) 354 FSS will ensure the AT Level I awareness training requirement is included in PCS out-processing checklists. All military and dependents 14 years and

older must complete AT Level I prior to OCONUS PCS. Training verification should be certified by the sponsoring unit ATO.

2.25.10.2. Orders approving officials and/or Unit Deployment Managers (UDM) shall document completion of Level I - AT Awareness and AOR specific training on OCONUS deployment orders.

2.25.10.2. **(354FW)** Unit Deployment Managers (UDM) will ensure personnel projected for OCONUS TDY or deployment are current in Level I AT Awareness Training. This training will be documented in the individual's mobility folders.

2.25.10.3. Unit Training Managers document Level I - AT Awareness Training with the date of completion in Military Modernization Personnel Data System (MILPDS). If MILPDS is unavailable, Unit Training Managers will document AT Awareness Training through normal ancillary records. Unit Training Managers will provide Level I - AT Awareness Training status and statistics upon request.

2.25.10.4. Aircrews will document their Level I - AT Awareness Training as ARMS Code G110 (Level I - AT Awareness Training).

2.25.10.5. **(Added-354FW)** All inbound personnel receive unclassified AOR-specific threat information during Right Start briefings. Active duty personnel receive classified AOR threat information at the newcomer's Warrior Brief. In addition, Unit ATOs will ensure assigned personnel receive the AOR-specific portion of the local Level I Awareness Briefing.

2.26. Standard 26: Level II - ATO Training.

2.26.1. Individuals will be qualified as an ATO by completion of a formal AF approved Level II - ATO Training course of instruction, whether a course in residence or through a mobile training team. At permanent duty locations, newly assigned, uncertified ATOs shall complete a formal AF approved Level II - ATO Training course within 120 days of appointment. At temporary duty locations the most expedient arrangements shall be used to send a trainee to formal training.

2.26.1. **(354FW)** AT Level II certification training is conducted annually by a PACAF Mobile Training Team when available.

2.26.2. AF approved Level II - ATO Training courses are listed in Attachment 5. Level II - ATO Training shall prepare ATOs to manage AT programs, advise the commander on all AT issues, qualify individuals to administer Level I - AT Awareness Training and coordinate support required for completion of Level I - AT Awareness Training.

2.26.3. Certified ATOs shall remain current and proficient.

2.26.3.1. Personnel who are qualified as an ATO but have not served as an ATO in the last 12 months shall complete a formal AF approved Level II - ATO refresher training course of instruction. The refresher may be through a course in residence, mobile training team or computer or web-based distance learning instruction.

2.26.3.2. Personnel who are qualified as an ATO but have not served as an ATO in the last 13 months to 3 years shall re-attend a formal AF approved Level II - ATO Training

course of instruction. The refresher may be through a course in residence or mobile training team.

2.26.4. MAJCOMs with Level II - ATO Training courses shall:

2.26.4.1. Designate course of instruction requirements for ATO personnel.

2.26.4.2. For new courses, submit a Plan of Instruction (PoI) to HQ AFSFC/SFOZ for approval prior to initiating any training. PoIs will be submitted to HQ AFSFC/SFOZ as requested.

2.26.4.3. Command-specific requirements may be added to the core curriculum. Develop measurable standards for Level II - ATO Training and determine evaluation methods to ensure trainees are proficient.

2.26.4.4. Conduct an annual review of Level II - ATO Training course curriculum to validate minimum curriculum content.

2.26.4.5. Maintain a reference library of all AT-related publications relevant to the course of instruction.

2.26.4.6. Develop an AF Form 797, *Qualification Standard Continuation/Command Job Qualification Standard(JQS)*, to task certify personnel serving as instructors, as appropriate.

2.26.4.7. Establish a PDS Code of "AFI" to identify Level II - ATO Training courses.

2.26.4.8. Review potential instructor candidates to ensure prerequisites are met prior to commencement of duties.

2.26.5. Personnel serving as Level II - ATO Training course instructors will, as a minimum, have completed the following:

2.26.5.1. A formal AF instructor's course, such as Principles of Instruction, Academic Instructor School, Basic Instructor Course, etc. The Principles of Instruction course is the minimum required standard. Personnel may begin instructing students without having completed this requirement provided they have a certified instructor serving as the Supervising Instructor. However, they are required to have a date to attend one of the above courses within 90 days of being assigned instructor duties.

2.26.5.2. Graduate from an AF approved Level II - ATO Training course (Attachment 5).

2.26.5.3. Be task certified on an AF Form 797, as appropriate.

2.26.5.4. Instructors should expand their AT knowledge by attending courses such as sister Service AT training, Dynamics of International Terrorism (DIT) and CVAMP training. Additionally, conducting over-the-shoulder observations of HHA VAs adds to credibility and subject matter expertise.

2.26.5.5. Level II - ATO Training instructors should have had 2-years field experience as an ATO.

2.26.6. Level II - ATO Training is built upon the minimum requirements outlined in DODI 2000.16, Standard 26, Table E3.T3. Table 2.3 below supplement DOD Standard 26 with AF

modifications. The AF developed Level II - ATO Training courses can be specialized, but every course must cover either the installation (I) or deployable unit (U) joint requirements, at a minimum.

Table 2.3. Minimum Level II - ATO Training Requirements.

1. (I/U) Complete a formal AF-approved Level II - ATO Training course of instruction, whether a course in residence or through a mobile training team (CONUS or OCONUS).
2. (I/U) Level II - ATO Training shall consist of the following minimum topics (AF added):
 - a) (I/U) Understanding FP Roles and Responsibilities
 - (I/U) Understand necessary Host Nation and Civil Support Agreements and Requirements
 - b) (I/U) Prepare AT Plans (consider using the JAT Guide)
 - (U) How to Integrate AT Plans with CEMP 10-2, MCRP, IDP, etc.
3. (I/U) Review of the following DOD and Joint Staff publications (AF added).
 - a) (I/U) UFCs 4-010-01, 4-010-02, 4-020-01fa, 4-020-03fa, 4-020-04fa, 4-022-01, 4-023-03 and 4-021-01
 - b) I) Agile Combat Support Concept of Operations
 - c) (I) AFDD 2-4.1, *Force Protection*
 - d) (I/U) AFTTP 3-10.1, *Integrated Base Defense*
 - e) (I/U) AFTTP 3-10.2, *Integrated Base Defense Command and Control*
 - f) (I/U) AFI 10-245, *Antiterrorism (AT)*
 - g) (I/U) AFI 10-2501, *AF Emergency Management (EM) Program Planning and Operations*
 - h) (I) AFI 10-2603, *Emergency Health Powers on Air Force Installations*
 - i) (I) AFI 10-2604, *Disease Containment Planning Guidance*
 - j) (I/U) Air Force Lessons Learned Program
 - k) (I/U) AFI 14-119, *Intelligence Support to Force Protection*
 - l) (I/U) AFI 31-101, *The Air Force Installation Security Program*
4. (I/U) If available, add the following to Level II - ATO Training courses:
 - a) SME presentations from the Federal Bureau of Investigations (FBI), AFOSI, EOD, Intel, Medical Group, etc.
 - b) Hands-on instruction of Antiterrorism Enterprise Portal (ATEP) and CVAMP

2.27. Standard 27: Level III - Pre-command AT Training.

2.27.1. Squadron, group and wing commanders (O-5 or O-6 commanders and civilian equivalent director position) shall complete Level III - Pre-command AT Training before assuming command.

2.27.1. (354FW) AT Level III – Pre-command AT training is provided as part of the PACAF Commander Orientation Course.

2.27.2. MAJCOMs will ensure this training is provided to squadron commanders, e.g. during MAJCOM squadron commander orientation seminars or other means. Group and wing commanders will receive this training through the group and wing commander courses. MAJCOMs will determine minimum qualifications for personnel delivering Level III - Pre-command AT Training.

2.27.3. Level III - Pre-command AT Training is built upon the requirements outlined in DODI 2000.16, Standard 27, Table E3.T4. Table 2.4 below supplement DOD Standard 27 with AF modifications. A minimum of a 1-hour block is provided to properly address the minimum topics. Additionally, commanders are encouraged to attend the Joint Special Operations School's "*Commander's Responsibility Course, Antiterrorism and Force Protection.*"

2.27.3.1. Installation commanders are required to gain a thorough understanding of all the requirements.

2.27.3.2. All other commanders are required to gain a thorough understanding of all requirements not marked with an asterisk. Asterisk designated requirements only require introduction, which at a minimum will include explanatory remarks and sufficient reference material for commanders to complete their AT responsibilities.

Table 2.4. Minimum Level III - Pre-command AT Training Requirements.

1. Pre-Command AT training shall include the following minimum topics (AF added/modified):
 - a) Understanding AT responsibilities and minimum AT Program Elements
 - Risk Management and Risk Assessments
 - b) * Ensuring preparation of AT plans
 - Baseline FPCON posture
 - Integrated Defense Plan
 - Mitigating CBRNE, WMD attack and risks in support of EM plans
 - MOUs, Memorandums of Agreement (MOAs) and MAAs
 - JAT Guide Capabilities
 - c) * Organization of AT groups
 - ATWG
 - TWG
 - ATEC
 - d) *Understanding the local threat picture
 - Potential sources of law enforcement-derived Force Protection information
 - Fusion of Intelligence, CI and law enforcement information
 - Terrorism Threat Levels
 - e) *How the installations integrate with the National Response Framework
 - f) *How the installation integrates with the Country Team
2. Review of references includes GCC OPORDs (AF added).

2.28. Standard 28: Level IV - AT Executive Seminar.

2.28.1. Commanders at all echelons will ensure appropriate military officers in the grades of O6 through O8 and civilian equivalent/senior executive service civilian employees attend the AT Executive Seminar as described in DOD Standard 28.

2.28.2. The AT Executive Seminar is administered by the Joint Staff (J-3 Deputy Director for AT/Homeland Defense, J34). Nomination requests are sent through the Services and COCOMs.

2.28.3. The AT Executive Seminar provides DOD senior military and civilian executive leadership with the requisite knowledge to enable development of AT Program policies and facilitate oversight of all aspects of AT programs at the operational and strategic levels.

2.29. Standard 29: Area of Responsibility (AOR)-Specific Training for DOD Personnel and In-transit Forces.

2.29.1. GCCs develop and provide AOR specific training and provide in-transit forces with threat information. The AT awareness training and education programs orient all DOD personnel with AOR-specific information on AT protection. This AOR-specific information is in addition to annual Level I - AT Awareness Training and may be provided through multiple means, including GCC/AF Component to the GCC/MAJCOM publications, messages, Internet Web sites, AFI 24-405 and DOD 4500.54-M.

2.29.1. (354FW) 354 FSS Career Enhancements verifies personnel departing TDY, TDA, or PCS to OCONUS areas have received proper training. Unit Deployment Managers will ensure AOR-specific AT training is provided by AFOSI and/or the member's respective unit ATO.

2.29.2. AF personnel (including family members ages 14 years and older) departing to another GCC's AOR shall complete the gaining GCC's, AF Component to the GCC's or MAJCOM's AOR-specific AT education requirements within 3 months of a permanent change of station.

2.29.3. Commanders of AF in-transit forces, units and individuals will obtain from GCCs, AF Component to the GCCs or MAJCOMs detailed threat information covering transit routes and sites that will be visited by the deploying unit or individuals. Such information includes focused information on potential terrorist threats (e.g., tailored production and analysis) and guidance on the development of AT protection risk mitigation measures to aid in the development of tailored AT planning. Similar tailored information is also provided to intra-theater transiting units and individuals.

2.30. Standard 30: AT Resource Application.

2.30.1. Risk shall be assessed against the standard and mitigation measures applied. Where the resulting risk is still deemed too great, the countermeasure requirement shall be elevated using the PPB&E process. Where applicable and in accordance with the MOU between the Department of State (DOS) and the DOD, *Overseas Security Support*, coordination will be made through MAJCOMs or AF Components to GCCs with the appropriate GCC to ensure that resource requirements for AT programs are identified and programmed. See Attachment 4 for more information on AT resourcing.

2.30.2. For emergent or emergency AT requirements that could not reasonably have been anticipated or programmed, prioritization shall be coordinated with the appropriate GCC, AF Component to the GCC or MAJCOM and CbT-RIF requests shall be submitted to the Chairman of the Joint Chiefs of Staff (CJCS) as specified in CJCSI 5261.01E. AF Components to the GCC or MAJCOMs will submit CbT-RIF through the GCC. GCCs forward CbT-RIF requests to the CJCS using CVAMP.

2.30.2. (354FW) Combating Terrorism Readiness Initiative Fund (CbT RIF) submissions will be made through the Core Vulnerability Assessment Management Program (CVAMP). The 354 FW/CCW (wing ATO) will manage CVAMP for the entire installation. All units are responsible for ensuring needs and project proposals are forwarded to the ATO in a timely manner. Unit CbT RIF requirements will be submitted to 354 FW/CCW, prepared IAW CJCSI 5261.01C and fully coordinated with appropriate agencies using the appropriate

coordination process (e.g., construction: 354 CES-AF Form 332; communications: 354 CS-PWRR; purchases over the Government Purchase Card threshold: 354 CONS-AF Form 9, medical equipment: 354 MDG, etc.). Projects that include classified information will be sent via SIPRNET and classified according to the Defense Threat Reduction Agency (DTRA) Vulnerability Assessment Classification Guide.

2.30.3. MAJCOMs will submit validated prioritized AT resource requests with compelling justification, including those submitted or considered for CbT-RIF, to the GCC for review and submission to the CJCS on an annual basis pursuant to current DOD Program Objective Memorandum (POM) guidance and timelines using CVAMP.

2.30.4. Tenant units on AF installations and facilities shall coordinate and prioritize AT program and resource requirements according to PPB&E procedures with the host installation commander, applicable Military Department and appropriate GCC.

2.30.5. Antiterrorism PEC 28047F is the primary funding source for manpower authorizations, AT equipment, procurement, and the associated costs specifically identified and measurable to those resources and activities associated with the Air Force AT Program. AF/A7SX is the AF Program Element Monitor (PEM).

2.31. Standard 31: Comprehensive AT Program Review.

2.31.1. Comprehensive AT program reviews are conducted to evaluate the effectiveness and adequacy of AT program implementation. The evaluation shall include an assessment of the degree to which Air Force AT programs comply with the standards prescribed in this Instruction. AT program reviews shall evaluate all mandatory AT program elements (DOD Standard 1) and assess the viability of AT plans (DOD Standard 7) in view of local operational environment constraints and conditions. DOD O-2000.12-H provides procedures and recommendations to conduct comprehensive AT Program reviews. Other procedures include reviewing AT programs based on JSIVA or AFVAT benchmarks or DOD AT Strategic goals.

2.31.2. Comprehensive AT program reviews shall be conducted at least annually by all commanders required to establish AT programs.

2.31.2. **(354FW)** 354 FW/CCW will conduct an AT program review (PR) on subordinate wing and tenant units on an annual basis and provide review documentation to appropriate unit commander for program improvement.

2.31.3. Comprehensive AT program reviews shall be conducted in conjunction with pre-deployment VAs (Standard 6).

2.31.3.1. The purpose of a pre-deployment AT program reviews is to ensure that deploying units have viable AT programs and executable AT plans for transit to, from and during operations or training exercises in the deployed AOR.

2.31.3.2. Deploying AF elements shall comply with the GCC's AT guidance.

2.31.4. A comprehensive AT program review shall be conducted whenever there are significant changes in threat, vulnerabilities or asset criticality.

2.31.5. MAJCOMs shall ensure subordinate commands undergo an external AT program review at least once every 3 years. The ultimate outcome of triennial AT program reviews is

the identification of AT program deficiencies that may be exploited by terrorists. The AT program review teams should provide realistic solutions aimed at improving AT program implementation and risk mitigation strategies.

2.31.5.1. Triennial AT program reviews may be conducted as an HHA or JSIVA. The AF may use an HHA or JSIVA in lieu of an annual AT program review.

2.31.5.2. In addition to providing an assessment of compliance with the AT Standards, an HHA or JSIVA shall assess and evaluate the viability of a headquarters' AT policies, subordinate AT program implementation, the methodology for addressing resource shortfalls, inter-organization coordination and synchronization of AT program elements.

2.31.6. Tenant commands and units located on AF installations shall be included in comprehensive AT program reviews.

2.32. Standard 32: AT Program Review Teams.

2.32.1. AT program review assessment team guidelines shall be modeled upon the *DTRA AT VA Team Guidelines* and include, at a minimum, compliance with the standards prescribed in this Instruction, accepted TTPs and best AT practices.

2.32.2. A sufficient number of AT program review teams shall be resourced to execute the program review assessment requirements of the AF and to ensure AT program review teams comprise of individuals with sufficient functional expertise to assess and evaluate satisfactorily the effectiveness and adequacy of AT Program implementation at the level for which the AT Program review is being conducted (headquarters, unit, command, installation, activity, etc.).

2.33. Adopted/Prescribed Forms.

AF Form 9, *Request for Purchase*, 19 Sep 2006

AF Form 332, *Base Civil Engineer Work Request*, 1 Jan 1991

AF Form 797, *Job Qualification Standard Continuation/Command JQS*

AF IMT 847, *Recommendation for Change of Publication*

DANIEL J. DARNELL, Lt Gen, USAF
DCS/Air Space and Information Operations, Plans
and Requirements

(354FW)

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Attachment 1**GLOSSARY OF REFERENCES AND SUPPORTING INFORMATION*****References***

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- AFPD 10-26, *Counter-Chemical, Biological, Radiological and Nuclear Operations*, 26 September 2007
- AFPD 31-1, *Integrated Defense*, 7 July 2007
- AFPD 71-1, *Criminal Investigations and Counterintelligence*, 1 July 1999
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AFTTP 3-10.3, *Integrated Defense Counterthreat Operations (CTO)*, 22 December 2008

CJCS Guide 5260, *Antiterrorism Personal Protection Guide: A Self-Help Guide to Antiterrorism*, 1 February 2008

CJCSI 3121.01B, *Standing Rules of Engagement/Standing Rules For the Use of Force For U.S. Forces* (available on SIPR at www.js.smil.mil/masterfile/sfsimd/jel/index.htm)

CJCSI 5261.01F, *Combating Terrorism Readiness Initiatives Fund*, 21 October 2008

CJCS Pocket Card 5260, *Antiterrorism Individual Protective Measures*, 1 October 2001

DODD 2000.12, *DOD Antiterrorism (AT) Program*, 18 August 2003

DODD 3020.40, *Defense Critical Infrastructure Program (DCIP)*, 19 August 2005

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Protection Joint Functional Concept, June 2004

Unified Command Plan, 5 May 2006

Abbreviations and Acronyms

AF CIP—Air Force Critical Infrastructure Program

AFI—Air Force Instruction

AFMAN—Air Force Manual

AFOSI—Air Force Office of Special Investigations

AFPD—Air Force Policy Directive

AFSFC—Air Force Security Forces Center

AFTTP—Air Force Tactics, Techniques and Procedures

AOR—Area or Responsibility

AT—Antiterrorism

ATEC—Antiterrorism Executive Committee

ATO—Antiterrorism Officer

ATWG—Antiterrorism Working Group

BSAT—Biological Select Agents and Toxins

NAF—Component-Numbered Air Force

CBRNE—Chemical, Biological, Radiological, Nuclear and high-yield Explosive

CbT—Combating Terrorism

CbT—RIF—Combating Terrorism Readiness Initiatives Fund

CCIR—Commander's Critical Information Requirements

CEMP—Comprehensive Emergency Management Plan

C&I—Communications and Information

CI—Counterintelligence

CJCS—Chairman of the Joint Chiefs of Staff

CJCSI—Chairman of the Joint Chiefs of Staff Instruction

COA—Course of Action

CoM—Chief of Mission

CONOPS—Concepts of Operations
CTO—Counterthreat Operations
CVAMP—Core Vulnerability Assessment Management Program
DCIP—Defense Critical Infrastructure Program
DCP—Disease Containment Plan
DFAR—Defense Federal Acquisition Regulation
DIA—Defense Intelligence Agency
DOD—Department of Defense
DODD—Department of Defense Directive
DODI—Department of Defense Instruction
DOS—Department of State
DRU—Direct Reporting Units
DTA—DOD Threat Assessment
EET—Exercise Evaluation Team
EM—Emergency Management
EOD—Explosive Ordnance Disposal
FHP—Force Health Protection
FOA—Field Operating Agency
FP—Force Protection
FP—Force Protection Detachment
FPCON—Force Protection Condition
FPI—Force Protection Intelligence
GCC—Geographic Combatant Commander
GSU—Geographic Separated Unit
HHA—Higher Headquarters Assessment
HAF—Headquarters Air Force
HN—Host Nation
HRB—High-Risk Billet
HRP—High-Risk Personnel
ID—Integrated Defense
IDP—Integrated Defense Plan
IED—Improvised Explosive Device

IPE—Individual Protective Equipment
JAT—Joint Antiterrorism Guide
JP—Joint Publication
JSIVA—Joint Staff Integrated Vulnerability Assessment
MAA—Mutual Aid Agreement
MAJCOM—Major Air Command
MCRP—Medical Contingency Response Plan
MEF—Mission Essential Functions
MILCON—Military Construction
NAF—Numbered Air Force
OASD—Office of the Assistant Secretary of Defense
OCONUS—Outside the Continental United States
OPCON—Operational Control
OPORD—Operation Order
OPR—Office of Primary Responsibility
PA—Public Affairs
PEC—Program Element Codes
PHEO—Public Health Emergency Officer
PIR—Priority Intelligence Requirement
POM—Program Objective Memorandum
PPB&E—Planning, Programming, Budgeting and Execution
PPO—Protection Providing Organization
PPE—Personal Protective Equipment
PSVA—Personal Security Vulnerability Assessment
RAM—Random Antiterrorism Measure
RED HORSE—Rapid Engineer Deployable Heavy Operations Repair Squadron
SME—Subject Matter Expert
SOFA—Status of Forces Agreement
TACON—Tactical Control
TIC—Toxic Industrial Chemical
TIM—Toxic Industrial Material
TTL—Terrorism Threat Level

TTP—Tactic, Technique and Procedure

TWG—Threat Working Group

UCP—Unified Command Plan

UFC—Unified Facilities Criteria

UTC—Unit Type Codes

VA—Vulnerability Assessment

VBIED—Vehicle Born Improvised Explosive Device

WMD—Weapons of Mass Destruction

Terms

Active Defense—The employment of limited offensive action and counterattacks to deny a contested area or position to the enemy.

Air Force Emergency Management (EM) Program—The single, integrated Air Force program to coordinate and organize efforts to prepare for, prevent, respond to, recover from and mitigate the direct and indirect consequences of an emergency or attack. The primary missions of the Air Force EM program are to (1) save lives, (2) minimize the loss or degradation of resources and (3) continue, sustain and restore combat and combat support operational capability in an all-hazards physical threat environment at Air Force installations worldwide. The ancillary missions of the Air Force EM program are to support homeland defense and civil support operations and to provide support to civil and host nation authorities IAW DOD directives and through the appropriate Combatant Command. The Air Force EM program is managed by the Office of The Civil Engineer, AF/A7C.

Antiterrorism (AT)—Defensive measures used to reduce the vulnerability of individuals and property to terrorist acts, to include limited response and containment by local military and civilian forces.

Assessment—Analysis of the security, effectiveness and potential of an existing or planned intelligence activity. (JP 1-02) [The evaluation of progress toward the creation of effects and the achievement of objectives and end state conditions.][AFDD 2-1.9]{Words in brackets apply only to the Air Force and are offered for clarity.}

AT Awareness—Fundamental knowledge of both the terrorist threat and the measures to reduce personal vulnerability to terrorism.

AT Officer (ATO)—The principal military or civilian advisor charged with managing the AT program for the commander or DOD civilian exercising equivalent authority.

AT Planning—The process of developing specific guidance and execution-oriented instructions for subordinates. An AT plan contains command-specific guidance for the establishment of an AT program and the implementation of the AT Standards.

AT Program—One of several security-related programs that fall under the overarching combating terrorism and FP programs. The AT program is a collective, proactive effort focused on the prevention and detection of terrorist attacks against DOD personnel and their families, facilities, installations and infrastructure critical to mission accomplishment as well as the

preparation to defend against and planning for the response to the consequences of terrorist incidents. Although not elements of AT, plans for terrorism consequence management preparedness and response measures as well as plans for continuing essential military operations are important adjuncts to an effective AT program. The minimum elements of an AT program are AT risk management, planning, training and exercises, resource application and a program review.

AT Program Review—The process of developing specific guidelines used to evaluate the AT Program in order to assess satisfactorily and evaluate the effectiveness and adequacy of the AT Program.

AT Resource Application—The process of applying risk management to vulnerabilities and where the resultant risk is not acceptable after applying mitigation measures, elevate the vulnerability with a resource request using the existing PPB&E system, the CbT-RIF, the Physical Security Program and other funding mechanisms. Central to success in resource application is tracking and ensuring sufficient funding for identified AT program life-cycle costs and assessed shortfalls to mitigate risk associated with terrorist capabilities.

AT Risk Management—The process of systematically identifying, assessing and controlling risks arising from operational factors and making decisions that balance possible adverse outcomes with mission benefits. The end products of the AT program risk management process shall be the identification of DOD elements and personnel that are vulnerable to the identified threat attack means. From the assessment of risk based upon the three critical components of AT risk management (threat assessment, criticality assessment and vulnerability assessment), the commander must determine which DOD elements and personnel are at greatest risk and how best to employ given resources and FP measures to deter, mitigate or prepare for a terrorist incident.

AT Training and Exercises—The process of developing individual, leader and collective skills and of conducting comprehensive exercises to validate plans for AT incident response, consequence management and continuity of essential military operations.

Biological Select Agents and Toxins (BSAT)—Biological agents and toxins that present a high bioterrorism risk to national security and have the greatest potential for adverse public health impact with mass casualties of humans and/or animals or that pose a severe threat to plant health or to plant products. The lists are reviewed and updated by HHS/CDC and USDA/APHIS. Agents and toxins that are excluded in Title 42, Code of Federal Regulations, Part 73, and Title 7, Code of Federal Regulations, Part 331 are excluded as BSAT.

Combating Terrorism (CbT)—For the purposes of this Instruction, combating terrorism within the DOD encompasses all actions, including AT, counterterrorism, terrorism consequence management (preparation for and response to the consequences of a terrorist incident or event) and terrorism intelligence support (collection and dissemination of terrorism-related information), taken to oppose terrorism throughout the entire threat spectrum, including terrorist use of CBRNE.

Combating Terrorism Readiness Initiatives Fund (CbT-RIF)—Program established by Congress in the FY 1997 National Defense Authorization Act and managed by the J-3 DDAT/HD. Provides funds for emergency and emergent high-priority antiterrorism projects or equipment submitted by combatant commands and approved by the Chairman of the Joint Chiefs

of Staff or a designated representative, after coordination with the Assistant Secretary of Defense for Special Operations and Low-Intensity Conflict and the Services.

Commander—Personnel assigned to command positions at all levels and the heads of the Defense Agencies and DOD Field Activities.

Commander's Critical Information Requirements (CCIR)—An information requirement identified by the commander as being critical to facilitating timely decision-making. The two key elements are friendly force information requirements and priority intelligence requirements.

Comprehensive AT Program Review—The systematic assessment of the AT program against the AT Standards.

Consequence Management—For the purpose of this Instruction, consequence management is those measures taken to protect public health and safety, restore essential Government services and provide emergency relief to governments, businesses and individuals affected by the consequences of a CBRNE situation. For domestic consequence management, the primary authority rests with the States to respond. The Federal Government responds through the Department of Homeland Security's Federal Emergency Management Agency, as the Lead Federal Agency (LFA) for providing assistance as required. DOS is the LFA for foreign consequence management.

Coordination—The necessary action to ensure adequate exchange of information to integrate, synchronize and deconflict operations between separate organizations. Coordination is not necessarily a process of gaining approval but is most often used for mutual exchange of information. Normally used between functions of a supporting staff. Direct liaison authorized (DIRLAUTH) is used to coordinate with an organization outside of the immediate staff or organization.

Counterintelligence (CI)—Information gathered and activities conducted to protect against espionage, other intelligence activities, sabotage or assassinations conducted by or on behalf of foreign governments or elements thereof, foreign organizations or persons, or international terrorist activities.

Criminal Intelligence (CRIMINT)—Law enforcement information derived from the analysis of information collected through investigations, forensics, crime scene and evidentiary processes to establish intent, history, capability, vulnerability and modus operandi of threat and criminal elements.

Crisis Management—For the purpose of this Instruction, crisis management is those measures taken to resolve a hostile situation and to investigate and prepare a criminal case for prosecution under Federal law. Crisis management shall include a response to an incident involving WMD, a special improvised explosive device or a hostage crisis that is beyond the capability of the LFA.

Critical Asset—An asset that is of such extraordinary importance that its incapacitation or destruction would have a serious, debilitating effect on the ability of one or more DOD Components or Defense Infrastructure Sector Lead Agents to execute the task or MET it supports. TCAs are used to identify defense critical assets.

Criticality Assessment—For the purposes of this Instruction, an assessment of the effect of temporary or permanent loss of key assets or infrastructures on the installation or a unit's ability

to perform its mission. The assessment also examines costs of recovery and reconstitution including time, funds, capability and infrastructure support.

Defense Critical Asset—An asset of such extraordinary importance to DOD operations in peace, crisis and war that its incapacitation or destruction would have a very serious, debilitating effect on the ability of the Department of Defense to fulfill its mission.

Defense Critical Infrastructure (DCI)—Department of Defense and non-Department of Defense networked assets and essential to project, support and sustain military forces and operations worldwide.

Deterrence—The prevention from action by fear of the consequences. Deterrence is a state of mind brought about by the existence of a credible threat of unacceptable counteraction.

DOD AT Program—The minimum elements of the DOD AT program as a whole and of DOD Component AT programs are AT risk management, planning, training and exercises, resource application and program review.

DOD Civilian Work Force—U.S. citizens or foreign nationals working for the Department of Defense and paid from appropriated or non-appropriated funds under permanent or temporary appointment. This includes employees filling full-time, part-time, intermittent or on-call positions. Specifically excluded are all Government contractor employees.

DOD Component—The Office of the Secretary of Defense, the Military Departments, the Chairman of the Joint Chiefs of Staff, the combatant commands, the Office of the Inspector General of the Department of Defense, the Department of Defense Agencies, field activities and all other organizational entities in the Department of Defense.

DOD Contractor—Any individual, firm, corporation, partnership, association or other legal non-Federal entity that enters into a contract directly with the Department of Defense to furnish services, supplies or both, including construction. Defense contractors may include U.S. nationals, local citizens or third country nationals. Defense contractors do not include foreign governments or representatives of foreign governments that are engaged in selling to the Department of Defense or a DOD Component or foreign corporations wholly owned by foreign governments.

DOD Elements and Personnel—For the purposes of this Instruction, DOD military and civilian personnel and their dependent family members; DOD contractors; DOD installations and facilities; DOD-owned, -leased or -managed defense critical infrastructure.

DOD Personnel—For the purposes of this Instruction, Uniformed Military Service members and DOD Federal civilian employees hired and paid from appropriated and non-appropriated funds under permanent or temporary appointment.

Eagle Eyes Program—A CSAF-approved Air Force antiterrorism defensive program created to enhance the collection of threat information by educating members of the Total Force and off-base citizens on the nature of terrorist attack-planning activities. The program also establishes 24-hour phone numbers to call when suspicious behavior is observed.

Emergency CbT-RIF Requirement—An unanticipated CbT-RIF requirement created by a combination of circumstances or the resulting state that requires IMMEDIATE action to prevent, deter or respond to a terrorist act.

Emergency Responders—Firefighters, law enforcement, security personnel, emergency medical technicians, emergency management and operations personnel, explosive ordnance disposal personnel, physicians, nurses, medical treatment providers at medical treatment facilities, disaster preparedness officers, public health officers, bioenvironmental engineers, counterintelligence agents and mortuary affairs personnel.

Emergent CbT-RIF Requirement—A newly-formed unexpected CbT-RIF requirement resulting as a logical consequence of unforeseen circumstances and calling for PROMPT action.

Facility—A real property entity consisting of one or more of the following: a building, a structure, a utility system, pavement and underlying land.

Family Member—Individuals defined as “Dependent” in section 1072(2) of title 10 U.S.C.

First Responder—Firefighters, law enforcement and/or security personnel, emergency medical technicians and EOD personnel (for suspected explosive CBRNE events) that provide the initial, immediate response to an accident, disaster, criminal, terrorist or CBRNE incident.

Food and Water Security—The protection of food and water sources from disruption and contamination or other terrorist acts that could severely impact operations. Food and water security measures include those actions taken to detect, prevent and mitigate the effects from intentional acts designed to disrupt or contaminate food and water sources.

Force Health Protection (FHP)—A comprehensive threat-based program directed at preventing and managing health related actions against Air Force uncommitted combat power.

Force Protection (FP)—Actions taken to prevent or mitigate hostile actions against Department of Defense personnel (to include family members), resources, facilities and critical information. These actions conserve the force’s fighting potential so it can be applied at the decisive time and place and incorporate the coordinated and synchronized offensive and defensive measures to enable the effective employment of the joint force while degrading opportunities for the enemy. Force protection does not include actions to defeat the enemy or protect against accidents, weather or disease. (JP 1-02) [An integrated application of offensive and defensive actions that deter, detect, preempt, mitigate or negate threats against or hazards to Air Force air and space operations and assets, based on an acceptable level of risk.]{Definition in brackets applies only to the Air Force and is offered for clarity.}

Force Protection Condition (FPCON)—A DOD-approved system standardizing the Department’s identification, recommended preventive actions and responses to terrorist threats against U.S. personnel and facilities. This system is the principal means for a commander to apply an operational decision on how to protect against terrorism. It facilitates inter-Service coordination and support for AT activities.

Force Protection Detachment (FPD)—A CI element that provides comprehensive CI support to transiting ships, personnel and/or aircraft in regions of elevated threat.

Force Protection Intelligence (FPI)—Analyzed, all-source information concerning threats to DOD missions, people or resources arising from terrorists, criminal entities, foreign intelligence and security services and opposing military forces. FPI supports FP decisions and operations

Foreign Intelligence—Information relating to capabilities, intentions and activities of foreign powers, organizations or persons, but not including counterintelligence, except for information on international terrorist activities. See also intelligence.

High-Risk Billet (HRB)—Authorized personnel billet (designated by the appropriate authority as identified in DODI O-2000.22) that because of grade (normally, General, Admiral or Senior Executive Service equivalent and assigned in a country with a DIA terrorist threat level of “Significant” or higher), assignment, travel itinerary or symbolic value may make a person filling it an especially attractive or accessible terrorist target.

High-Risk Personnel (HRP)—Personnel who, by their grade, assignment, symbolic value or relative isolation, are likely to be attractive or accessible terrorist targets.

Higher Headquarters Assessment (HHA)—An overall assessment by a higher headquarters of how an organization is managing its AT program, including management and compliance efforts by subordinate organizations.

Installation—A grouping of facilities, located in the same vicinity, which support particular functions. Installations may be elements of a base.

Installation Commander—The individual responsible for all operations performed by an installation.

Intelligence—The product resulting from the collection, processing, integration, evaluation, analysis and interpretation of available information concerning foreign nations, hostile or potentially hostile forces or elements, or areas of actual or potential operations. The term is also applied to the activity which results in the product and to the organizations engaged in such activity. See also acoustic intelligence; all-source intelligence; basic intelligence; civil defense intelligence; combat intelligence; communications intelligence; critical intelligence; current intelligence; departmental intelligence; domestic intelligence; electronic intelligence; electro-optical intelligence; foreign intelligence; foreign instrumentation signals intelligence; general military intelligence; human resources intelligence; imagery intelligence; joint intelligence; laser intelligence; measurement and signature intelligence; medical intelligence; merchant intelligence; military intelligence; national intelligence; nuclear intelligence; open-source intelligence; operational intelligence; photographic intelligence; political intelligence; radar intelligence; radiation intelligence; scientific and technical intelligence; security intelligence; strategic intelligence; tactical intelligence; target intelligence; technical intelligence; technical operational intelligence; terrain intelligence; unintentional radiation intelligence.

Joint Staff Integrated Vulnerability Assessment (JSIVA)—A vulnerability-based evaluation of an installation’s ability to deter and/or respond to a terrorist incident. A vulnerability-based assessment considers both the current threat and the capabilities that may be employed by both transnational and local terrorist organizations, both in terms of their mobility and the types of weapons historically employed.

Mutual Aid Agreement—Written agreement between agencies, organizations, or jurisdictions that they will assist one another on request by furnishing personnel, equipment, or expertise in a specified manner. Reciprocal assistance by local government and an installation for emergency services under a prearranged plan. Mutual aid is synonymous with “mutual assistance,” “outside aid,” “memorandums of understanding,” “memorandums of agreement,” “letters of agreement,” “cooperative assistant agreement,” “intergovernmental compacts,” or other similar agreements, written or verbal, that constitute an agreed reciprocal assistance plan for sharing emergency services. MAAs between entities are an effective means to obtain resources and should be

developed whenever possible. MAAs should be in writing, be reviewed by legal counsel and be signed by a responsible official.

Physical Security—For the purposes of this Instruction, that part of security concerned with physical measures designed to safeguard personnel; to prevent unauthorized access to equipment, installations, material and documents; and to safeguard them against espionage, sabotage, damage and theft.

Priority Intelligence Requirement (PIR)—Those intelligence requirements for which a commander has an anticipated and stated priority in the task of planning and decision-making.

Protection Providing Organization (PPO)—Refers collectively to the U.S. Army Criminal Investigation Command, the Naval Criminal Investigative Service, Air Force Office of Special Investigations, the Defense Criminal Investigative Service, the Pentagon Force Protection Agency and the National Security Agency.

Protective Services—A specialized activity, which increases the personal safety and security of a distinguished visitor or other principal. The activity may be limited to a protective threat assessment or may extend to a major PSO involving considerable manpower and resources.

Protective Service Detail (PSD)—Trained and armed protective security officials capable of providing continuous protection for a designated individual.

RED HORSE—Air Force units are wartime-structured to provide a heavy engineer capability. They have a responsibility across the operational area, are not tied to a specific base, and are not responsible for base operation and maintenance. These units are mobile, rapidly deployable, and largely self-sufficient, for limited periods of time.

Security—For the purposes of this Instruction, measures taken by a military unit, activity, or installation to protect against all acts designed to, or that may, impair its effectiveness. Also, a condition that results from establishing and maintaining protective measures that ensures a state of inviolability from hostile acts or influences.

Self-Supported Separate Facility—A real property entity consisting of one or more of the following: a building, a structure, a utility system, pavement and underlying land that is separate from an installation and has inherent responsibility for emergency response functions, e.g. 911 response functions.

Special Event—An activity characterized by a large concentration of personnel and/or a gathering where distinguished visitors are involved, often associated with a unique or symbolic event.

TACON for FP—TACON that enables the GCC to order implementation of FP measures and to exercise the security responsibilities outlined in any MOA concluded pursuant to MOU between DOS and DOD, “Security of DOD Elements and Personnel in Foreign Areas,” (known as the Universal MOU). Further, TACON for FP authorizes the GCC to change, modify, prescribe and enforce FP measures for covered forces. This relationship includes the authority to inspect and assess security requirements, direct DOD activities to identify the resources required to correct deficiencies and submit budget requests to parent organizations to fund identified corrections. The GCC may also direct immediate FP measures (including temporary relocation and departure) when in his or her judgment such measures must be accomplished without delay to ensure the safety of the DOD personnel involved. Persons subject to TACON for FP of a GCC

include Active and Reserve Component personnel (including National Guard personnel in a title 10 status (Sections 134 and 1072(2) of title 10, USC)) in the AOR as well as all DOD civilian employees and their family members in the AOR.

Terrorism—The calculated use of unlawful violence or threat of unlawful violence to inculcate fear; intended to coerce or to intimidate governments or societies in the pursuit of goals that are generally political, religious, or ideological. See also antiterrorism; combating terrorism; counterterrorism; force protection condition; terrorist; terrorist groups.

Terrorism Consequence Management—DOD preparedness and response for mitigating the consequences of a terrorist incident, including the terrorist use of WMD. DOD consequence management activities are designed to support the lead Federal agency (domestically, the Department of Homeland Security; foreign, the Department of State) and include measures to alleviate damage, loss of life, hardship, or suffering caused by the incident; protect public health and safety; and restore emergency essential government services.

Terrorism Incident Response Measures—A set of procedures established for response forces to deal with the effects of a terrorist incident.

Terrorism Threat Assessment—The process used to conduct a threat analysis and develop an evaluation of a potential terrorist threat or the product of a threat analysis for a particular unit, installation, or activity.

Terrorism Threat Level (TTL)—An intelligence threat assessment of the level of terrorist threat faced by U.S. personnel and interests. The assessment is based on a continuous intelligence analysis of a minimum of four elements: terrorist group operational capability, intentions, activity and operational environment. There are four threat levels: LOW, MODERATE, SIGNIFICANT and HIGH. Threat levels should not be confused with FPCONs. Threat-level assessments are provided to senior leaders to assist them determining the appropriate local FPCON.

Terrorist—An individual who commits an act or acts of violence or threatens violence in pursuit of political, religious, or ideological objectives.

Terrorist Groups—Any number of terrorists who assemble together, have a unifying relationship, or are organized for the purpose of committing an act or acts of violence or threatens violence in pursuit of their political, religious, or ideological objectives. See also terrorism.

Unit—1. Any military element whose structure is prescribed by competent authority, such as a table of organization and equipment; specifically, part of an organization. 2. An organization title of a subdivision of a group in a task force. 3. With regard to Reserve Components of the Armed Forces, denotes a Selected Reserve unit organized, equipped and trained for mobilization to serve on active duty as a unit or to augment or be augmented by another unit.

Unit Antiterrorism Representative—The principal military or civilian advisor charged with managing the AT program for a unit or DOD element not required to have an ATO as stipulated in AF AT Standard 9.

Vulnerability—In AT, a situation or circumstance which, if left unchanged, may result in the loss of life or damage to mission-essential resources. It includes the characteristics of an installation, system, asset, application, or its dependencies that could cause it to suffer a

degradation or loss (incapacity to perform its designated function) as a result of having been subjected to a certain level of threat or hazard.

Vulnerability Assessment (VA)—A Department of Defense, command, or unit-level evaluation (assessment) to determine the vulnerability of a terrorist attack against an installation, unit, exercise, port, ship, residence, facility, or other site. Identifies areas of improvement to withstand, mitigate, or deter acts of violence or terrorism.

Weapons Of Mass Destruction (WMD)—Weapons that are capable of a high order of destruction and/or of being used in such a manner as to destroy large numbers of people. Weapons of mass destruction can be high-yield explosives or nuclear, biological, chemical, or radiological weapons, but exclude the means of transporting or propelling the weapon where such means is a separable and divisible part of the weapon.

Attachment 2

FORCE PROTECTION CONDITION (FPCON) MEASURES

A2.1. General. The DOD FPCON System describes the progressive level of protective measures that are implemented by all the DOD Components in anticipation of or in response to a terrorist threat or attack. The FPCON System is the principal means through which commanders apply an operational decision on how to best guard against the terrorist threat. The protective measures identified in the FPCON System assist commanders in reducing the risks of terrorist attacks and other security threats to DOD personnel, units and activities. The measures below are derived from DOD AT Standard 22 and include AF modifications. Commanders will ensure these measures and developed measures address local and operational risks. Commanders must consider GCC policies, local laws, mutual support agreements and/or the SOFA. Air Force commanders are responsible for implementing FPCON measures.

A2.1.1. Commanders shall ensure the following when implementing FPCON measures:

A2.1.1.1. Ensure there is an effective AT plan and the plan is widely known and practiced in order to use “every airman as a sensor”.

A2.1.1.2. Analyze the threat and plan courses of action to defeat those threats. Detailed planning against plausible enemy courses of action will often point to vulnerabilities which can be mitigated through adjustments to TTPs and further mitigated through innovation and programming.

A2.1.1.3. Consider force on force or intruder play to test COAs. Development and implementation of effective friendly COAs to counter known threats offers a reasonable deterrent effect and the opportunity for long-term success against terrorist attack.

A2.1.1.4. Ensure personnel assigned tasks directed by FPCON measures are properly trained and available to carry out the task.

A2.1.1.5. Based on the threat, employ sufficient patrols to deter enemy action, disrupt terrorist planning and respond to incidents or attacks against the installation. Patrols should focus protection on critical operational assets, mission support infrastructure and mass gathering locations.

A2.1.1.6. Consider placing barriers around identified critical assets, facilities with BSAT, restricted areas, high occupancy facilities, flight line entry points and high value resource areas to create standoff.

A2.1.1.7. Review and be familiar with mutual aid and host tenant support agreements. Keep law enforcement agencies (federal, state and local) apprised of the current situation and threat to determine the level of incident support the installation provides or receives.

A2.1.1.8. Ensure the installation Disaster Response Force and its sub elements are trained and available for response as described in AFI 10-2501.

A2.1.2. The DOD FPCON System consists of five progressive levels of increasing AT protective measures.

A2.1.3. Site-specific AT measures and physical security actions, linked to an FPCON, shall be classified "CONFIDENTIAL." When separated from the AT Plan, specific AT measures linked to a FPCON and site-specific FPCON levels may be downgraded to "FOR OFFICIAL USE ONLY," if appropriate.

A2.1.4. Upon declaration of an FPCON level, all listed security measures for that FPCON level shall be implemented immediately unless waived in writing by the appropriate GCC or delegated representative. In non-DOD controlled facilities housing DOD occupants, DOD organizations shall implement applicable FPCON measures in space directly controlled by DOD to the extent possible. The supplementing RAMs and command-unique or site-specific measures should also be implemented to complicate a terrorist group's operational planning and targeting.

A2.1.5. AF installations and separate facilities shall supplement each FPCON measure in this instruction with site-specific details describing how the measure is to be implemented locally, to include responsibilities assigned to subordinate units and organizations.

A2.1.6. Airfield-specific measures are for installations and facilities with a permanently functioning airfield. Installations and facilities with an emergency helicopter pad should review and implement any applicable airfield-specific measures when they anticipate air operations.

A2.1.7. The CBRN related FPCON measures contained in this publication are not all inclusive. Additional CBRN FPCON measures are in the AF Civil Engineer Support Agency (AFCESA) Comprehensive Emergency Management Plan (CEMP) 10-2 template. Each MAJCOM and installation should also develop additional CBRN FPCON measures applicable to their location.

A2.2. FPCON NORMAL. This condition applies when a general global threat of possible terrorist activity exists and warrants a routine security posture. At a minimum, access control will be conducted at all DOD installations and facilities.

A2.2.1. Measure NORMAL 1: Secure and randomly inspect buildings, rooms and storage areas not in regular use.

A2.2.2. Measure NORMAL 2 (AF Modified): Conduct random security checks of vehicles and persons entering facilities under the jurisdiction of the United States.

A2.2.2.1. Measure NORMAL 2.1 (AF Added): Conduct random vehicle inspections at installation entry points in addition to base entry point checks (BEPC) as directed by installation commanders. Implement 100% inspection of large commercial vehicles. MAJCOM and local planners should define large commercial vehicles in integrated defense plans based on geographical location, character of local transport and threat. Conduct random vehicle inspections at entrances to restricted areas beyond inspection requirements listed in AFI 31-101.

A2.2.3. Measure NORMAL 3: Limit access points for vehicles and personnel commensurate with a reasonable flow of traffic.

A2.2.4. Measure NORMAL 4 (AF Modified): Identify defense critical infrastructure and critical assets, facilities with BSAT and high occupancy buildings.

A2.2.5. Measure NORMAL 5 (AF Added): Implement a daily RAM program involving the entire installation with emphasis on identifying surveillance activities and disrupting the terrorist attack cycle. Installations will tailor their RAM program to meet the threat and mitigate vulnerabilities.

A2.2.6. Measure NORMAL 6 (AF Added): Conduct 100% identification verification of all vehicle operators and pedestrians entering installations.

A2.2.7. Measure NORMAL 7 (AF Added): Where no permanent channeling measures are built into the gates, emplace barriers or obstacles on in-bound and out-bound lanes at installation entry points to mitigate high-speed installation access through entry and exit lanes, in accordance with UFC 4-022-01. Prevent base entry through exit lanes. Ensure sufficient number and types of barriers remain for increased FPCON/RAMs.

A2.2.8. Measure NORMAL 8 (AF Added): Identify local vendors that are able to provide rapid stocks of emergency response equipment and supplies in accordance with local response plans.

A2.3. FPCON ALPHA. (AF Modified) This condition applies when there is an increased general threat of possible terrorist activity against personnel or facilities, the nature and extent of which are unpredictable, and circumstances do not justify full implementation of FPCON BRAVO measures. However, it may be necessary to implement certain measures from higher FPCONs measures resulting from intelligence received or as a deterrent. The measures in this FPCON must be capable of being maintained indefinitely.

A2.3.1. Measure ALPHA 1: Fully implement all measures of lower FPCON levels.

A2.3.2. Measure ALPHA 2: At regular intervals, inform personnel and family members of the general situation. Ensure personnel arriving for duty are briefed on the threat. Also, remind them to be alert for and to report suspicious activities, such as the presence of unfamiliar personnel and vehicles, suspicious parcels and possible surveillance attempts.

A2.3.2.1. Measure ALPHA 2.1 (AF Added): Post signs at installation gates and utilize mass communication systems to inform/remind personnel of the FPCON level.

A2.3.3. Measure ALPHA 3: The duty officer or personnel with access to building plans as well as the plans for area evacuations must be available at all times. Plans should be in place to execute access control procedures. Key personnel required to implement security plans should be on-call and readily available.

A2.3.4. Measure ALPHA 4 (AF Modified): Increase random security checks of vehicles and persons entering installations or facilities under the jurisdiction of the United States.

A2.3.5. Measure ALPHA 5: Initiate food and water risk management procedures, brief personnel on food and water security procedures and report any unusual activities.

A2.3.6. Measure ALPHA 6 (AF Modified): Test mass notification systems weekly.

A2.3.7. Measure ALPHA 7: Review all plans, identify resource requirements and be prepared to implement measures of the next higher FPCON level.

A2.3.7.1. Measure ALPHA 7.1 (AF added): Review plans (to include AT, Comprehensive Emergency Management Plan, Integrated Defense Plan, Medical Contingency Response Plan/Mass Casualty, Disease Containment Plan, etc.) and most

recent VA reports, and identify resource requirements. Review dependent, civilian and military personnel evacuation plans and support agreements with local officials.

A2.3.8. Measure ALPHA 8 (AF Modified): Review and, if necessary, implement security measures for DOD identified high-risk personnel in accordance with DODI O-2000.22 and AFI 71-101, vol 2, *Protective Service Matters*.

A2.3.9. Measure ALPHA 9 (AF Modified): Consult local authorities on the threat and mutual AT measures. As appropriate, brief law enforcement agencies who provide support to the installation and request assistance as necessary to ensure protection of resources and personnel.

A2.3.10. Measure ALPHA 10: Review intelligence, CI and operations dissemination procedures.

A2.3.11. Measure ALPHA 11: Review barrier plans.

A2.3.12. Measure ALPHA 12 (AF Added): Secure access to all bulk quantity storage areas containing hazardous and flammable material.

A2.3.13. Measure ALPHA 13 (AF Added): Review CBRN detection plan ensuring it uses available detectors (deployment and home station assets).

A2.3.14. Measure ALPHA 14: Review all higher FPCON measures.

A2.4. FPCON BRAVO. Applies when an increased or more predictable threat of terrorist activity exists. Sustaining BRAVO measures for a prolonged period may affect operational capability and military-civil relationships with local authorities.

A2.4.1. Measure BRAVO 1: Fully implement all measures of lower FPCON levels.

A2.4.1.1. Measure BRAVO 1.1 (AF Added): Brief personnel on the updated threat and associated procedures. Update signs at installation gates and utilize mass communication systems to inform/remind personnel of the FPCON level.

A2.4.1.2. Measure BRAVO 1.2 (AF Added): Increase frequency of daily RAMs. Focus additional RAMs on current situation and nature of threat.

A2.4.1.3. Measure BRAVO 1.3 (AF Added): Have intelligence and OSI provide a CBRN threat briefing to the Threat Working Group (TWG) or equivalent. Include specific information such as probability of CBRN use, type(s) and amount of CBRN material, likely CBRN material release mechanisms and probable targets.

A2.4.1.4. Measure BRAVO 1.4 (AF Added): Verify the interoperability of CBRN response procedures with local community resources, to include activities outlined in the CEMP 10-2, Disease Containment Plan (DCP) and Medical Contingency Response Plan (MCRP).

A2.4.1.5. Measure BRAVO 1.5 (AF Added): Contact local hospitals and establish/ensure lines of communication for notification of the installation in the event of significant increase in antibiotic use or people exhibiting symptoms of exposure to CBRN materials.

A2.4.2. Measure BRAVO 2 (AF Modified): Enforce control of entry into facilities containing defense critical infrastructure and critical assets, BSAT, lucrative targets, or high-

profile locations. Randomly search vehicles entering these areas. Particular scrutiny should be given to vehicles that are capable of concealing a large improvised explosive device (IED), e.g., cargo vans or delivery vehicles, sufficient to cause catastrophic damage to property or loss of life.

A2.4.3. Measure BRAVO 3 (AF Modified): Keep cars and objects (e.g., crates, trash containers) away from buildings to reduce vulnerability to bomb attacks. Apply this criterion to all critical and high-occupancy buildings. Consider applying to all inhabited structures to the greatest extent possible. Standoff distance should be determined by the following factors: asset criticality, the protection level provided by structure, IED or Vehicle Borne IED (VBIED) threat and available security measures. Consider centralized parking and implementation of barrier plans. Utilize UFC 4-010-01, *DOD Minimum Antiterrorism Standards for Buildings*, and UFC 4-010-02, *DOD Minimum Antiterrorism Standoff Distances for Buildings*. The AFH 10-2401, *Vehicle Bomb Mitigation Guide*, is an additional tool for standoff planning.

A2.4.4. Measure BRAVO 4: Secure and periodically inspect all buildings, rooms and storage areas not in regular use.

A2.4.5. Measure BRAVO 5: At the beginning and end of each workday, as well as at random intervals, inspect the interior and exterior of buildings in regular use for suspicious packages.

A2.4.6. Measure BRAVO 6: Implement mail-screening procedures to identify suspicious letters and parcels.

A2.4.7. Measure BRAVO 7: Randomly inspect commercial deliveries. Advise family members to check home deliveries.

A2.4.7.1. Measure BRAVO 7.1 (AF Added): Increase random security checks of vehicles and persons entering installations or facilities under the jurisdiction of the United States. Inspect all commercial deliveries (AF Baseline FPCON posture directs inspection of all large commercial vehicles in FPCON Normal).

A2.4.8. Measure BRAVO 8 (AF Modified): Randomly inspect food and water for evidence of tampering or contamination before use by DOD personnel. Inspections should include delivery vehicles, storage areas/facilities and storage containers.

A2.4.9. Measure BRAVO 9: Increase security measures and guard presence or initiate increased patrols and surveillance of DOD housing areas, schools, messes, on-base clubs, military treatment facilities and similar high-occupancy targets to improve deterrence and defense, and to build confidence among staff and family members.

A2.4.10. Measure BRAVO 10: Implement plans to enhance off-installation security for DOD facilities. In areas with Threat Levels of Moderate, Significant, or High, coverage includes facilities (e.g., DOD schools and daycare centers) and transportation services and routes (e.g., bus routes) used by DOD employees and family members.

A2.4.11. Measure BRAVO 11: Inform local security committees of actions being taken.

A2.4.11.1. Measure BRAVO 11.1 (AF Added): Consult local authorities on the threat and mutual AT measures. As appropriate, brief law enforcement agencies who provide support to the installation and request assistance as necessary to ensure protection of

resources and personnel. As appropriate, coordinate with local authorities regarding infrastructure outside the installation, e.g. infrastructure supplying energy to the installation.

A2.4.12. Measure BRAVO 12 (AF Modified): Verify identity of visitors to the installation and randomly inspect their suitcases, parcels and other containers. Visitors are non-DOD affiliated personnel who do not have official DOD credentials authorizing installation access.

A2.4.13. Measure BRAVO 13: Conduct random patrols to check vehicles, people and buildings.

A2.4.14. Measure BRAVO 14: As necessary, implement additional security measures for High-Risk Personnel (HRP).

A2.4.15. Measure BRAVO 15: Place personnel required for implementing AT plans on call; commanders should exercise discretion in approving absences.

A2.4.16. Measure BRAVO 16: Identify and brief personnel who may augment guard forces. Review specific rules of engagement including the use of deadly force.

A2.4.17. Measure BRAVO 17: As deemed appropriate, verify identity of personnel entering buildings.

A2.4.18. Measure BRAVO 18: Review status and adjust as appropriate operations security, communications security and information security procedures.

A2.4.19. Measure BRAVO 19 (AF Modified): (Airfield-specific) Limit access points in order to enforce entry control. As appropriate, erect barriers and establish manned checkpoints at entrances to airfields. Ensure the identity of all individuals entering the airfield (flight line and support facilities) with no exceptions. Randomly inspect vehicles, briefcases and packages entering the airfield.

A2.4.20. Measure BRAVO 20: (Airfield-specific) Coordinate plans to safeguard aircraft departure and approach flight paths with local authorities. Be prepared to activate contingency plans and issue detailed air traffic control procedures. As appropriate, take actions to mitigate the threat of surface- to-air missiles or standoff weapons that can be delivered from beyond the airfield perimeter.

A2.4.21. Measure BRAVO 21 (AF Added): Ensure CBRN detectors are operational as outlined with the detection plan (deployment and home station assets).

A2.4.22. Measure BRAVO 22: Review all higher FPCON measures.

A2.5. FPCON CHARLIE. Applies when an incident occurs or intelligence is received indicating that some form of terrorist action or targeting against personnel or facilities is likely. Prolonged implementation of CHARLIE measures may create hardship and affect the activities of the unit and its personnel.

A2.5.1. Measure CHARLIE 1: Fully implement all measures of lower FPCON levels.

A2.5.1.1. Measure CHARLIE 1.1 (AF Added): Conduct 100% identification checks of all personnel entering the installation, to include vehicle passengers.

A2.5.1.2. Measure CHARLIE 1.2 (AF Added): Brief personnel on the updated threat and associated procedures. Update signs at installation gates and utilize mass communication

systems to inform/remind personnel of the FPCON level. If a CBRN threat exists, ensure the Disaster Response Force and, if permissible, local authorities are briefed on the threat.

A2.5.1.3. Measure CHARLIE 1.3 (AF Added): Increase frequency of daily RAMs. Focus additional RAMs on current situation and nature of threat.

A2.5.2. Measure CHARLIE 2: Recall additional required personnel. Ensure armed augmentation security personnel are aware of current rules of engagement and any applicable Status of Forces Agreements (SOFA). Review types of weapons and ammunition issued to augmentation security personnel; heightened threats may require employment of different weapon capabilities.

A2.5.3. Measure CHARLIE 3: Be prepared to react to requests for assistance from both local authorities and other installations in the region.

A2.5.3.1. Measure CHARLIE 3.1 (AF Added): Ensure flow of information between on and off-base medical treatment facilities participating in the medical surveillance program. Consider initiation of manual collection of data if the automated system has a 24-hour or more delay in providing results.

A2.5.3.2. Measure CHARLIE 3.2 (AF Added): Consider Noncombatant Evacuation Operations (NEO).

A2.5.4. Measure CHARLIE 4: Limit access points in order to enforce entry control. Randomly search vehicles.

A2.5.4.1. Measure CHARLIE 4.1 (AF Added): Increase random security checks of vehicles and persons entering installations or facilities under the jurisdiction of the United States.

A2.5.4.2. Measure CHARLIE 4.2 (AF Added): Implement procedures to expedite the entry of first and emergency responders onto the installation during emergencies. Ensure these procedures prevent unauthorized entry.

A2.5.5. Measure CHARLIE 5: Ensure or verify the identity of all individuals entering food and water storage and distribution centers use sign-in and sign-out logs at access control and entry points, and limit or inspect all personal items.

A2.5.6. Measure CHARLIE 6 (AF Modified): Initiate contingency (credible CBRN threat) monitoring for chemical, biological and radiological contamination as required. Suspend contractors and off-facility users from tapping into the facility water system. An alternate locally developed measure should be implemented when contractors are responsible for DOD water supplies or when water is provided by local (non-DOD) sources or agencies.

A2.5.6.1. Measure CHARLIE 6.1 (AF Added): If a CBRN threat exists, ensure all shortages of CBRN equipment and its potential impact is briefed to the installation commander.

A2.5.6.2. Measure CHARLIE 6.2 (AF Added): Verify operation, deploy and begin using all available CBRN detectors (deployment and home station) as outlined in the detection plan.

A2.5.7. Measure CHARLIE 7: Increase standoff from sensitive buildings based on the threat. Implement barrier plan to hinder vehicle-borne attack.

A2.5.8. Measure CHARLIE 8 (AF Modified): Increase patrolling of the installation/facility to include waterside perimeters, if appropriate. Be prepared to assist local authorities in searching for threatening actions/persons outside the facility perimeter. For airfields, patrol or provide observation of aircraft parking areas and approach and departure flight corridors as appropriate to the threat (coordinate with Transportation Security Administration, Marine Patrol, United States Coast Guard and local law enforcement as required to cover off-facility approach and departure flight corridors).

A2.5.9. Measure CHARLIE 9 (AF Modified): Increase protection for all defense critical infrastructure, critical assets or BSAT facilities. Give special attention to and coordinate with local authorities regarding infrastructure outside the military establishment.

A2.5.9.1. Measure CHARLIE 9.1 (AF Added): Consider closing or enhancing security at remote sites and alternate, practice or training airfields.

A2.5.9.2. Measure CHARLIE 9.2 (AF Added): Protect DOD personnel at vulnerable mass gathering facilities during peak usage, especially near the installation perimeter. Coordinate protection of mass gathering facilities off the installation with civilian law enforcement agencies.

A2.5.10. Measure CHARLIE 10: To reduce vulnerability to attack, consult local authorities about closing public (and military) roads and facilities and coordinate any other precautionary measures taken outside the installation perimeter.

A2.5.11. Measure CHARLIE 11: Randomly inspect suitcases, briefcases and packages being brought onto the installation through access control points and consider randomly searching them upon leaving the installation.

A2.5.12. Measure CHARLIE 12: Review personnel policy procedures to determine appropriate courses of action for dependent family members.

A2.5.13. Measure CHARLIE 13: Review access procedures for all non-U.S. personnel and adjust as appropriate. For airfields, consider terminating visitor access to the flight line and support facilities.

A2.5.14. Measure CHARLIE 14: Consider escorting children to and from DOD schools (among options to consider are escorting school buses, recommending parents escort children to/from school, etc.).

A2.5.15. Measure CHARLIE 15: (Airfield-specific) Reduce flying to only essential operational flights. Implement appropriate flying countermeasures as directed by the Flight Wing Commander (military aircraft) or Transportation Security Administration (civilian aircraft). Consider relief landing ground actions to take for aircraft diversions into and out of an attacked airfield. Consider augmenting fire-fighting details.

A2.5.15.1. Measure CHARLIE 15.1 (AF Added): Consider aircraft dispersal, or the dispersal of other high value assets, based on assessment of local threat from standoff weapons, vulnerability of the assets and operational feasibility.

A2.5.16. Measure CHARLIE 16: Review all FPCON DELTA measures.

A2.6. FPCON DELTA. Applies in the immediate area where a terrorist attack has occurred or when intelligence has been received that terrorist action against a specific location or person is

imminent. FPCON DELTA is usually declared as a localized condition. FPCON DELTA measures are not intended to be sustained for an extended duration.

A2.6.1. Measure DELTA 1 (AF Modified): Fully implement all measures of lower FPCON levels. As necessary, brief personnel on the updated threat and associated procedures and update signs at installation gates, utilize mass communication systems to inform/remind personnel of the FPCON level.

A2.6.2. Measure DELTA 2: Augment guards as necessary.

A2.6.3. Measure DELTA 3: Identify all vehicles within operational or mission support areas.

A2.6.4. Measure DELTA 4: Search all vehicles and their contents before allowing entrance to the installation. Selected pre-screened and constantly secured vehicles used to transport escorted very important personnel may be exempted.

A2.6.5. Measure DELTA 5: Control facility access and implement positive identification of all personnel with no exceptions.

A2.6.6. Measure DELTA 6: Search all personally carried items (e.g., suitcases, briefcases, packages, backpacks) brought into the installation or facility.

A2.6.7. Measure DELTA 7: Close DOD schools.

A2.6.8. Measure DELTA 8: Make frequent checks of the exterior of buildings and of parking areas.

A2.6.9. Measure DELTA 9: Restrict all non-essential movement.

A2.6.10. Measure DELTA 10: (Airfield specific) Cease all flying except for specifically authorized operational sorties. Be prepared to deploy light aircraft and/or helicopters for surveillance tasks or to move internal security forces. Implement, if necessary, appropriate flying countermeasures.

A2.6.11. Measure DELTA 11: (Airfield specific) As appropriate, airfields should prepare to accept aircraft diverted from other stations.

A2.6.12. Measure DELTA 12: If permitted, close public and military roads and facilities. If applicable, close military roads allowing access to the airfield.

A2.6.13. Measure DELTA 13: Begin continuous monitoring for chemical, biological and radiological contamination.

A2.6.14. Measure DELTA 14 (AF Added): If not already accomplished and a credible threat exists, initiate collective protection operations, as explained in AFMAN 10-2602, *Nuclear, Biological, Chemical, and Conventional (NBCC) Defense Operations and Standards*.

Attachment 3

TERRORIST THREAT LEVELS

A3.1. General. The standardized DOD methodology that describes the terrorist threat to DOD personnel, facilities and interests shall be used to determine Terrorism Threat Levels (TTL). The Defense Intelligence Agency (DIA) sets the DOD TTL for all countries. Terrorism threat levels are established as the result of all-source analysis and incorporation of GCC and Military Department input. The JITF-CT coordinates country TTLs with appropriate GCCs, Services and Defense Attaches.

A3.1.1. DIA and the responsible GCC may assign different threat levels to the same country. This is possible because analysts occasionally disagree about the conclusions to be drawn from available information. Threat assessments provide information to assist commanders in determining the appropriate FPCON level and measures. FPCON level declarations remain the exclusive responsibility of commanders. Threat levels are not tied to FPCON levels in any way and should not be confused. National-level DOD organizations cannot provide all intelligence that might be needed to make FPCON level determinations. Information from regional and tactical intelligence and local law enforcement authorities must also be considered.

A3.1.2. Threat assessments are not to be confused with DOD-designated high physical threat countries. DOD-designated high physical threat countries pertain exclusively to the DOD Travel Security Policy.

A3.2. Terrorist Threat Levels. In assessing the terrorist threat to U.S. personnel and interests, DOD intelligence agencies use a four-step scale to describe the severity of the threat. The following lists the threat levels and the combinations of analysis-based factors used to determine the level:

A3.2.1. **HIGH:** Anti-US terrorists are operationally active and use large casualty-producing attacks as their preferred method of operation. There is a substantial DOD presence and the operating environment favors the terrorist.

A3.2.2. **SIGNIFICANT:** Anti-US terrorists are present and attack personnel as their preferred method of operation or a group uses large casualty producing attacks as their preferred method, but has limited operational activity. The operating environment is neutral.

A3.2.3. **MODERATE:** Terrorists are present, but there are no indications of anti-US activity. The operating environment favors the Host Nation/US.

A3.2.4. **LOW:** No group is detected or the group activity is non-threatening.

A3.3. Terrorist threat levels are a product of the following four factors.

A3.3.1. **Operational Capability.** This factor focuses on the attack methods used by the group and other measures that enhance its effectiveness, such as state sponsorship and ingenious use of technology. The key element is whether the group has the capability and willingness to conduct large casualty producing attacks, for example a suicide vehicle bomb containing thousand of kilograms of explosives or WMD timed to kill the most personnel at the target. Groups that selectively assassinate individuals or conduct late night bombings

causing limited property damage pose a decreasing threat. The ability to operate on a regional or transnational basis and the overall professionalism of the group is also assessed.

A3.3.2. **Intentions.** This factor is the stated desire or history of terrorist attacks against U.S. interests. Recent substantial attacks in the country or, if the group is transnational, the conduct of operations in other countries is the higher end of the threat scale. This is especially true if the intentions are anti-DOD. The basis of the group ideology, whether the group is more focused on the host nation rather than U.S. interests is the other key component. Whether the group will react to high profile U.S. led international events, such as intervention in the Balkans, is also considered and rated.

A3.3.3. **Activity.** This factor is an assessment of the actions the group is conducting and whether that activity is focused on serious preparations for an attack. The highest threat is credible indications of U.S. targeting to include the movement of key operatives, final intelligence collection and movement of weapons to the target vicinity. Less threatening actions are contingency planning, training and logistical support. Activities that would make the group less likely to attack, such as robust fund raising or effective safe haven are considered. Whether the group has recently been disrupted by arrests or strikes on training camps will reduce the threat, at least in the short term.

A3.3.4. **Operating Environment.** This factor rates how the overall environment influences the ability, opportunity and motivation to attack DOD interests in a given location. An important element of this factor is the capability of the host nation security apparatus to combat terrorism, its degree of cooperation with the U.S. and the quality of the reporting on terrorist groups in the country. A key element is whether there is a DOD presence and if so the type, size, location, political sensitivity and if temporary, its duration. It is also important to consider if the group is focused on DOD as its primary target for anti-US attacks. Another part of this factor is the overall political, economic and military stability of the country and its effect on the ability of a group to attack.

Attachment 4

RISK MANAGEMENT AND RESOURCING PROCESSES

A4.1. Overview. The commander has an inherent command responsibility to reduce risks that threaten the mission with available resources. Risk management described in AFPD 31-1, aids the commander in assessing risk. If the commander cannot internally correct, mitigate or assume risk, they must elevate these vulnerabilities and associated risk(s) through CVAMP. CVAMP will forward the vulnerability through the chain of command to the GCC, who will decide if the vulnerability will be reported higher.

A4.2. Resourcing. Emphasis should be placed on acquiring resources to detect, assess, warn, defend or recover in order to prevent hostile acts or mitigate the effects. It is inherent upon the organization to assess the resource requirement against other organizational unfunded or funded requirements and determine if an internal reallocation of funding is appropriate and possible. CVAMP is used to collate and track AT vulnerabilities and resourcing. The status of vulnerabilities entered into CVAMP should be documented in CVAMP.

A4.3. AF Funding Sources.

A4.3.1. Planning, Programming, Budget and Execution (PPB&E). The PPB&E process includes requests considered during the POM funding cycle. This program is for long term planning and the funds will not be available for two to five years. Information on the PPB&E process can be found in the DOD Management Initiative Decision 913.

A4.3.2. Installation and MAJCOM budget process and commander's discretionary funds.

A4.3.3. Many PEC and/or funding appropriations (AT, Physical Security, EM, Medical, Construction, Base Defense, Base Operating Support, Communications, Weapons of Mass Destruction Threat Response; Nuclear, Biological and Chemical Defense Program; Fire Emergency Services; Sustainment Restoration and Modernization (SRM) and military construction (MILCON), etc.) may be used to fund AT resourcing activities. Commanders will consider all PEC and Funding Appropriation sources as authorized by law and AF policy and guidance.

A4.3.4. Use Antiterrorism Program Element 28047F as the primary funding source for manpower authorizations, antiterrorism equipment, procurement, military construction and the associated costs specifically identified and measurable to those resources and activities associated with the Air Force AT Program.

A4.3.5. Specialized funds designed for AT and the war on terrorism.

A4.4. Combating Terrorism Readiness Initiative Fund (CbT-RIF). This program was established by Congress and is managed by the Joint Staff (J-3). It provides funds for emergency or unforeseen (emergent) high priority force protection projects or equipment. It is designed for requirements that need to be funded in the current fiscal year and provides a means for the GCC to react to unforeseen requirements from changes in a terrorist threat, threat levels, force protection doctrine/standards, as well as unanticipated requirements identified as a result of VAs, tactical operations and exercising AT Plans. If maintenance funds for CbT-RIF projects are not programmed and provided from the parent Service, CbT-RIF can be used to fund maintenance costs for those CbT-RIF-funded items during the year of purchase and the subsequent year as a

temporary measure to permit the Service adequate time to program life-cycle costs. The fund is not intended to subsidize ongoing projects, supplement budget shortfalls, or support routine activities, which are a Service responsibility. Requests must be submitted through the responsible MAJCOM and GCC, per GCC policies, to the Joint Staff. Submission instructions are outlined in CJCSI 5261.01E, *Combating Terrorism Readiness Initiatives Fund*.

A4.4.1. **Emergency CbT-RIF Requirement.** An unanticipated requirement created by a combination of circumstances or the resulting state that requires immediate action to prevent, deter, or respond to a terrorist act.

A4.4.2. **Emergent CbT-RIF Requirement.** A newly formed, unexpected requirement resulting from a logical consequence of unforeseen circumstances calling for prompt action.

A4.4.3. GCCs must submit requests for CbT-RIF funds through CVAMP.

A4.4.4. Emergent requirements should be less than 2 years old. The requestor must have an approved, executable and exercised AT Plan.

A4.5. Effectively Managing the Resource Allocation Process.

A4.5.1. Ensure you plan for training and maintenance costs into the out years.

A4.5.2. The ATO needs to work closely with affected functional areas, installation financial advisors/comptroller and contracting from the beginning to address requirements. This will assist in identifying the appropriation sources and funding amounts.

A4.5.3. Adequately articulating and justifying requirements is crucial.

A4.5.4. Determine all appropriate potential funding sources and submit requests through the various channels. Once a requirement is funded by a source, cancel the other requests. **Note:** The Joint Staff does not allow the same request to be submitted through both the PPB&E and CbT-RIF process.

A4.5.5. There are organizations that can aid the commander in identifying technology to satisfy requirements: Physical Security Equipment Action Group (PSEAG), Technical Support Working Group (TSWG), AFSFC Concepts Division, Joint Requirement Office for Chemical, Biological, Radiological and Nuclear Defense (JRO-CBRND) and the Joint Non-Lethal Weapons Directorate (JNLWD). These organizations are separately funded to provide COTS information, rapid prototyping and research and development and/or evaluation of solutions for units in the field. They can provide information and research on technology and equipment evaluated and deemed suitable for your purpose. Additionally, they can provide field assessments to assist in identifying the optimal solutions to meet your requirements.

Attachment 5

AF APPROVED LEVEL II - ATO TRAINING SCHOOLS

A5.1. Attending any of the following schools may certify AF personnel for completion of Level II - ATO Training.

Table A5.1. Air Force Level II - ATO Training.

<p>Air Combat Command 99th Security Forces Group Nellis AFB , NV Phone: DSN 682-1603</p>
<p>United States Air Force Expeditionary Center Ft Dix, NJ Phone: DSN 944-4101 (ext 185)</p>
<p>United States Air Force Special Operations School Hurlburt Field, FL Phone: DSN 579-6330</p>
<p>Air Force Reserve Command 610th Security Forces Squadron Conducts Mobile Training Team (MTT) courses Naval AS, Ft Worth TX Phone: DSN 739-5101 (ext 141, 134, 127)</p>
<p>US Air Forces in Europe Ramstein AB, GE Phone: DSN 314 480-6006</p>
<p>90th Ground Tactical Training Squadron F.E. Warren AFB, WY Phone: DSN 481-7629</p>
<p>96 Ground Combat Training Squadron (GCTS) Eglin AFB, FL Conducts MTT courses Phone: DSN 872-6172</p>
<p>PACAF Regional Training Center</p>

736 SFS/Commando Warrior

Andersen AB GU

Phone: DSN 315 366-6087

PACAF ANSER MTT

25 E. Street Suite M-307

Hickam AFB, HI

Phone: DSN 315 448-2481