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FIRST AIR FORCE**

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Supplement**

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***Nuclear, Space, Missile, Command and
Control***

**AIR COMPONENT HEADQUARTERS
AFFOR STAFF OPERATIONS,
READINESS AND STRUCTURES**

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This publication supplements Air Force Instruction (AFI) 13-103, Command and Control (C2) Enterprise. This publication applies to all civilian employees and uniformed members of the CONR-1 AF (AFNORTH & AFSPACE). This document establishes standards for training and certifying personnel performing duties unique to the Air Force Forces (AFFOR) staff for CONR-1 AF (AFNORTH & AFSPACE). It defines the organizational structure, processes, and functions used by the AFFOR staff as part of an air component staff. Ensure all records prescribed in this publication adhere to AFI 33-322, Records Management and Information Governance Program, and are disposed in accordance with the Air Force Records Disposition Schedule, which is in the Air Force Records Information Management System.

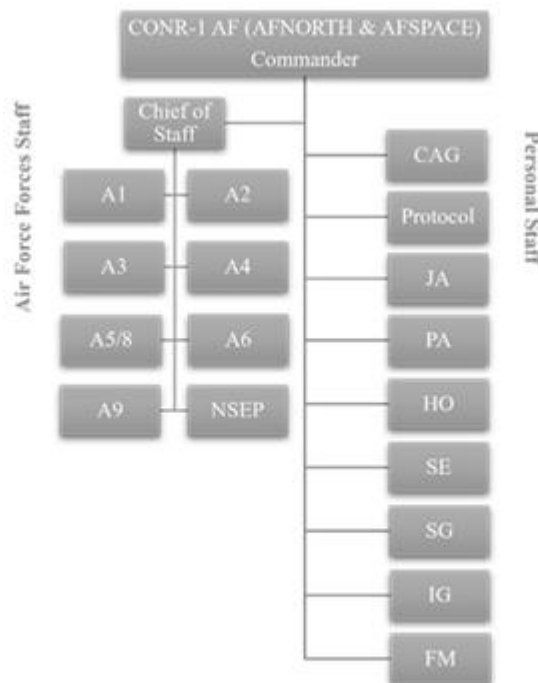
7.1. General. This supplement provides local guidance and organizational structure for directorates/units assigned or aligned with CONR-1 AF (AFNORTH & AFSPACE). Its purpose is to prescribe unit mission, command relationship, and responsibilities of CONR-1 AF (AFNORTH & AFSPACE). Differences identified in this supplement only apply to that AFFOR staff CONR-1 AF (AFNORTH & AFSPACE) and any aligned ARC AFFOR staff unit. This supplement further implements and is incomplete without AFI 13-103, AFFOR Staff Operations,

Readiness and Structures. This supplement is not intended to be a single-source document for procedures contained in other official publications, directives, or regulations.

7.2. CONR-1 AF (AFNORTH & AFSPACE) Organization.

7.2.1. Introduction. Continental United States North American Aerospace Defense Region-First Air Force (Air Forces Northern and Air Forces Space) CONR-1 AF (AFNORTH & AFSPACE) should be reflected as the C-NAF for both USNORTHCOM/NORAD and USSPACECOM in Table 3.1.. Additionally, the CONR-1 AF (AFNORTH & AFSPACE) organization deviates from Figure 3.1. and Paragraph 4.4.. in A-Staff and P-Staff structure. **Figure 7.1** depicts these organizational variances.

Figure 7.1. (Added) CONR-1 AF (AFNORTH & AFSPACE) Organizational Structure Variances.



7.2.2. General Procedures. See Chapter 1.

7.2.3. CONR-1 AF (AFNORTH & AFSPACE) Mission. The mission of CONR-1 AF (AFNORTH & AFSPACE) is to defend the homeland and conduct operations through the integration of all-domain effects, future capabilities, and Allies and Partners to safeguard our nation.

7.2.4. CONR-1 AF (AFNORTH & AFSPACE) Peacetime Organization.

7.2.4.1. **(Added)** AFFOR Staff. The CONR-1 AF (AFNORTH & AFSPACE) AFFOR Staff structure is consistent with Figure 3.1, with the following exceptions:

7.2.4.1.1.1. **(Added)** A2 Intelligence, Surveillance, Reconnaissance. The CONR-1 AF (AFNORTH & AFSPACE) AFFOR Staff structure does not combine the A2 and A6 directorates. A2 responsibilities remain consistent with Paragraph 4.3.3. through Paragraph 4.3.3.25..

7.2.4.1.1.2. **(Added)** A3 Operations. The CONR-1 AF (AFNORTH & AFSPACE) AFFOR Staff structure remains consistent with Paragraph 4.3.4. through Paragraph 4.3.4.17. with the following exceptions:

7.2.4.1.1.2.1. **(Added)** The function of serving as “the primary focal point for planning, organizing and executing the air component commander’s service, joint and combined exercise program” as identified in Paragraph 4.3.4.2. is conducted by the A9 directorate.

7.2.4.1.1.2.2. **(Added)** The function of serving as “component-level FAM for air advising/security force assistance in accordance with AFI 10-401 and global force management processes. Identifies and submits theater air component requirements in support of CCMD operations mission to include security cooperations activities” as identified in Paragraph 4.3.4.18. is conducted by the A4 directorate.

7.2.4.1.1.2.3. **(Added)** A standing Battle Staff in support of the commander, Air Operations Center (AOC) and AFFOR staff is structurally aligned to the A3 directorate and is functionally aligned between the AOC and AFFOR staff. The function of the Battle Staff is to enable decision superiority for the Commander, AOC, and AFFOR staff; and to execute Commander, Air Force Forces (COMAFFOR) roles and responsibilities against any adversary or disaster at overwhelming scope and speed by synchronizing AOC and AFFOR staff operations and communications through four key tasks: (1) Synergize a common operating picture (COP) (2) Facilitate horizontal and vertical communications (3) Facilitate operational planning and execution (4) Facilitate support across the competition continuum.

7.2.4.1.1.3. **(Added)** A4 Logistics, Engineering, and Force Protection. The CONR-1 AF (AFNORTH & AFSPACE) AFFOR Staff structure aligns functions identified in Paragraph 4.3.5. through Paragraph 4.3.5.23.5. to the to the A4 directorate with the following variances:

7.2.4.1.1.3.1. **(Added)** Lead Security Forces and Force Protection responsibilities are aligned to the A4 directorate. Lead Security Forces functions remain consistent with Paragraph 4.3.5.21.5. through 4.3.5.21.5.3. and Force Protection responsibilities remain consistent with Paragraph 4.4.9.3 through Paragraph 4.4.9.9..

7.2.4.1.1.3.1. **(Added)** The Information Protection (IP) functions are embedded within the A4 directorate. IP responsibilities are consistent with Paragraph 4.4.11. through Paragraph 4.4.11.15..

7.2.4.1.1.4. **(Added)** A5/8 Strategic Plans and Requirements. The CONR-1 AF (AFNORTH & AFSPACE) AFFOR Staff structure combines A5 and A8 directorates with responsibilities consistent with Paragraph 4.3.6. through Paragraph 4.3.7.4. with the exception of Paragraph 4.3.7.1.. The “joint capabilities technology program” should be replaced with the “DoD Science and Technology program” in Paragraph 4.3.7.1..

7.2.4.1.1.5. **(Added)** A6 Communications. The CONR-1 AF (AFNORTH & AFSPACE) AFFOR Staff structure does not combine the A2 and A6 directorates. A6 responsibilities remain consistent with Paragraph 4.3.3.26. through Paragraph 4.3.3.26.13. and embeds Director of Cyber Forces (DIRCYBERFOR) within the A6 Communications Directorate. DIRCYBERFOR responsibilities are consistent with Paragraph 4.5.2..

7.2.4.1.6. **(Added)** A9 Studies, Analyses, Assessments and Lessons Learned. The CONR-1 AF (AFNORTH & AFSPACE) AFFOR Staff structure aligns the air component commander's service, joint and combined exercise program to the A9 Directorate. Exercise program responsibilities remain consistent with Paragraph 4.3.4.2..

7.2.4.1.7. **(Added)** National Security Emergency Preparedness (NSEP). The CONR-1 AF (AFNORTH & AFSPACE) AFFOR Staff structure includes NSEP as a directorate. In this capacity, NSEP oversees Emergency Preparedness Liaison Officers (EPLOs), providing Consequence Management (CM) liaison of DoD capabilities and planning to local, state, tribal, territorial, federal governmental agencies, and Air Force installations in preparation for and immediately following a natural/man-made disaster or Special Events Assessment Rating (SEAR)/National Special Security Event (NSSE). No single state or federal agency has endless capabilities, or resources, to meet the requirements for saving lives, preventing human suffering, and mitigating great property damage. NSEP responsibilities are as follows:

7.2.4.1.7.1. **(Added)** Organizes, trains, and equips United States Air Force EPLOs and manages the USAF EPLO Program.

7.2.4.1.7.2. **(Added)** Provides instruction on Defense Support of Civil Authorities (DSCA).

7.2.4.1.7.3. **(Added)** Visits USAF Active Duty and Reserve installations annually and provides DSCA training.

7.2.4.1.7.4. **(Added)** Participates and advises on DSCA planning and execution.

7.2.4.1.7.5. **(Added)** Maintains situational awareness on potential DSCA missions.

7.2.4.1.7.6. **(Added)** Participates in State/National Exercises.

7.2.4.1.7.7. **(Added)** Responds to Requests for Information (RFIs).

7.2.4.1.7.8. **(Added)** Provides USAF expertise to federal, state, territorial, local, and tribal Emergency Management personnel on USAF capabilities.

7.2.4.1.7.9. **(Added)** Maintains reach back DSCA cell to support deployed EPLOs in both steady state and contingencies.

7.2.4.1.7.10. **(Added)** Maintains 24/7 Watch Officer.

7.2.4.1.7.11. **(Added)** Coordinates Request for Assistance (RFA) FEMA Resource Request Form (RRF) and FEMA Mission Assignments (MA) for USAF support.

7.2.4.1.7.12. **(Added)** Coordinates USAF Base Support Installation (BSI) or Incident Support Base (ISB).

7.2.4.1.7.13. **(Added)** Deploys EPLOs in support of Air Force DSCA response.

7.2.4.2. **(Added)** P-Staff. The CONR-1 AF (AFNORTH & AFSPACE) P-Staff structure consists of entities that are consistent with Paragraph 4.4., with the following exceptions:

7.2.4.2.1. **(Added)** Commander's Action Group (CAG). The CONR-1 AF (AFNORTH & AFSPACE) P-Staff structure adds the CAG as an entity of the P-Staff structure.

7.2.4.2.2. **(Added)** Political Advisor (POLAD). The CONR-1 AF (AFNORTH & AFSPACE) P-Staff structure does not include the POLAD (Paragraph 4.4.2.).

7.2.4.2.3. **(Added)** Chaplain Corps (HC). The CONR-1 AF (AFNORTH & AFSPACE) P-Staff structure does not include the HC (Paragraph 4.4.6..).

7.2.4.2.4. **(Added)** Surgeon General (SG). The CONR-1 AF (AFNORTH & AFSPACE) P-Staff structure is consistent with Paragraph 4.4.8. through Paragraph 4.4.8.6. with the exception of all references to Aeromedical Evacuation coordination within the USNORTHCOM AOR. CONR-1 AF (AFNORTH & AFSPACE) SG does not conduct Aeromedical Evacuation coordination in the USNORTHCOM AOR.

7.2.4.2.5. **(Added)** Inspector General (IG). The CONR-1 AF (AFNORTH & AFSPACE) P-Staff structure includes IG functions consistent with Paragraph 4.4.9. through Paragraph 4.4.9.2. only. Force Protection responsibilities included in Paragraph 4.4.9.3 through Paragraph 4.4.9.9. are aligned to the A4 directorate.

7.2.4.2.6. **(Added)** Information Protection (IP). The CONR-1 AF (AFNORTH & AFSPACE) P-Staff structure does not include a distinct IP entity (Paragraph 4.4.11.) and instead embeds this function within the A4 directorate.

7.2.4.2.7. **(Added)** Foreign Disclosure. The CONR-1 AF (AFNORTH & AFSPACE) P-Staff structure does not include a distinct office for Foreign Disclosure Officers (FDOs) (Paragraph 4.4.12..). Foreign disclosure functions are instead aligned to the A5/8 directorate consistent with the roles and responsibilities in Paragraph 4.4.12..

7.2.4.2.8. **(Added)** Air Force Installations and Contracting Center. The CONR-1 AF (AFNORTH & AFSPACE) P-Staff structure does not include a distinct Air Force Installations and Contracting Center aligned to the component senior contracting official (Paragraph 4.4.13..). Contracting functions are embedded within the A4 directorate and are consistent with Paragraph 4.4.13. through Paragraph 4.4.13.6..

7.2.4.3. **(Added)** Functional Advisors. The CONR-1 AF (AFNORTH & AFSPACE) Functional Advisor structure is as follows:

7.2.4.3.1. **(Added)** Director of Mobility Force (DIRMOBFOR). The CONR-1 AF (AFNORTH & AFSPACE) Functional Advisor structure does not include a dedicated DIRMOBFOR (Paragraph 4.5.1.).

7.2.4.3.2. **(Added)** Director of Cyber Forces (DIRCYBERFOR). The CONR-1 AF (AFNORTH & AFSPACE) Functional Advisor structure includes the DIRCYBERFOR position embedded within the A6 Communications Directorate. DIRCYBERFOR responsibilities are consistent with Paragraph 4.5.2..

7.2.4.3.3. **(Added)** Commander, Installation and Mission Support Center Detachment. The CONR-1 AF (AFNORTH & AFSPACE) Functional Advisor structure does not include the Commander, Installation and Mission Support Center Detachment position (Paragraph 4.5.3..)

7.2.4.3.4. **(Added)** Director of Space Forces (DIRSPACEFOR). The CONR-1 AF (AFNORTH & AFSPACE) Functional Advisor structure adds the DIRSPACEFOR position. The DIRSPACEFOR supports the air component commander with senior leader perspective and guidance on planning, development, integration, and employment of space capabilities for air component operations. The DIRSPACEFOR facilitates synchronization of efforts to provide space capabilities to achieve JFC objectives and serves the commander in four primary roles: 1) principal advisor for space operations; 2) advocate for space integration with all-domain operations; 3) focal

point to monitor and assist with space authority coordination, mission alignment and staffing activities supporting space requirements; and 4) focal point for planning of theater-level crisis action, adaptive, and exercise space requirements.

STEVE S. NORDHAUS
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Attachment 1

GLOSSARY OF REFERENCES AND SUPPORTING INFORMATION

References

Air Combat Command Mission Directive 202, *Mission Directive*, 5 October 2020

Prescribed Forms

None