

**BY ORDER OF THE
SECRETARY OF THE AIR FORCE**

AIR FORCE POLICY DIRECTIVE 90-2

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Special Management

***INSPECTOR GENERAL--THE INSPECTION
SYSTEM***



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This Directive establishes policy for the Air Force Inspection System in accordance with Title 10 U.S.C. Section 8020 and Title 32 U.S.C. Section 105 and applies to all Air Force uniformed personnel (Regular, Air Force Reserve, and Air National Guard (ANG)) and civilian personnel. Inspection is an inherent function of command exercised at every level to continually evaluate readiness, effectiveness, economy, efficiency, compliance, performance, surety, and state of discipline. The inspection system gives SECAF, CSAF and commanders at all levels an independent assessment of a unit's compliance with established directives and ability to execute its assigned mission, leadership effectiveness, management performance, and aspects of unit culture and command climate. It also assesses a unit's ability to find, analyze, report and fix deficiencies, and an organization's ability to prevent fraud and minimize waste and abuse.

Refer recommended changes and questions about this publication to the Office of Primary Responsibility (OPR) using AF Form 847, *Recommendation for Change of Publication*; route AF Forms 847 from the field through the appropriate chain of command. Ensure that all records created as a result of processes prescribed in this publication are maintained in accordance with Air Force Manual (AFMAN) 33-363, *Management of Records*, and disposed of in accordance with the Air Force Records Disposition Schedule (RDS) located in the Air Force Records Information Management System (AFRIMS).

SUMMARY OF CHANGES

This document is revised to include: adding AF/JA to the membership of the Intelligence Oversight Panel (IOP); removing references to Operational Readiness Inspections (ORI) and

Compliance Inspections (CI) and replacing them with the Unit Effectiveness Inspections (UEI); adding the Air Force Gatekeeper responsibility to SAF/IG.

1. Policy. This Air Force Policy Directive creates the necessary overarching structure to enable and execute the Air Force Inspection System (AFIS) efficiently and effectively. The AFIS is a single coherent, integrated, and synchronized system of inspections conducted on behalf of the Secretary of the Air Force (SecAF), the Chief of Staff of the Air Force (CSAF), and commanders at all levels. The Air Force will:

- 1.1. Evaluate the state of discipline, economy, efficiency, readiness, and resource management through the use of AFIS.
- 1.2. Not prepare for inspections. Inspection preparation is inherently wasteful if not directly aligned with mission readiness. Units are inspection ready when commanders focus on mission readiness.
- 1.3. Build a culture of disciplined compliance in which every Airman does his/her job right the first time and when no one is looking. Airmen should possess the courage and discipline to inform commanders when he/she is unable to do the job due to deficient resources or guidance.
- 1.4. Continuously improve the AFIS so there is an ever shrinking difference—both real and perceived—between mission readiness and inspection readiness.

2. Responsibilities.

2.1. The Secretary of the Air Force, Inspector General (SAF/IG) will:

- 2.1.1. Assess the readiness, discipline, efficiency, and economy of the Air Force and the Air National Guard, and report findings to the Secretary of the Air Force and the Air Force Chief of Staff.
- 2.1.2. Chair the Intelligence Oversight (IO) Panel. Members consist of SAF/IG, General Counsel (SAF/GC), The Judge Advocate General (AF/JA), and the Director of Intelligence, Surveillance and Reconnaissance (AF/A2). The IO Panel will meet biannually or when necessary, as determined by the panel members.
- 2.1.3. Authorize MAJCOM IGs to conduct Unit Effectiveness Inspections (UEI) on gained ANG units.
- 2.1.4. Serve as the Gatekeeper for all inspections, evaluations, assessments, and other inspection-related visits (including audits and inquiries) conducted by outside entities (Office of the Inspector General, Department of Defense [OIG, DoD]; Government Accountability Office [GAO]; and others). SAF/IG will coordinate, to the maximum extent practicable, the activities of those organizations to allow the development of timely, accurate, and useful information with the least disruption to the affected unit(s).

2.2. IG Appointment:

2.2.1. MAJCOM commanders and the Chief, National Guard Bureau (CNGB) will appoint an Inspector General for their organization who is directly responsible to the commander for carrying out assigned responsibilities.

2.2.2. Direct Reporting Unit and Field Operating Agency commanders who do not appoint an IG must ensure IG duties and responsibilities are specified in the Host/Tenant Support Agreement.

2.3. MAJCOM Commanders will:

2.3.1. Establish inspection programs consistent with mission requirements to assess Air Force and ANG unit readiness, compliance with directives, and nuclear surety/safety (as applicable) within AFI 90-201, *The Air Force Inspection System*, prescribed timelines and conduct other inspections required by law, as deemed necessary by the Commander, or as outlined.

2.3.2. Appoint a MAJCOM Gatekeeper responsible for ensuring the notification of evaluations by all Air Force and non-Air Force agencies, determining evaluation man-days for each MAJCOM installation, and tracking actual versus planned evaluation man-days, as outlined in AFI 90-201.

2.4. **Air Force Safety Center, Weapons Division (AFSEC/SEW)** will review Nuclear Surety Inspection (NSI) procedures, criteria, and evaluation frequency for publication in AFI 90-201.

2.5. **Air National Guard (ANG)** will establish an IG function to liaise with Air Force and gaining MAJCOMs regarding inspection matters unique to the ANG.

2.6. **Air Force Inspection Agency (AFIA)** will conduct inspections/assessments and management reviews as directed by the SAF/IG. AFIA, in coordination with Air Force Inspections Directorate (SAF/IGI), provides oversight assessments to MAJCOM/CCs and The Inspector General (TIG) on the consistency of MAJCOM nuclear surety inspections, as described in AFI 90-201. For NSIs, AFIA also conducts trend analysis, assesses the sufficiency of corrective actions to inspection findings, and provides finding status and metrics to personnel in the AF nuclear surety arena. Likewise, AFIA is the AF clearinghouse for MAJCOM responses to Defense Threat Reduction Agency inspection deficiencies.

2.7. See AFI 90-201 for additional specific responsibilities.

3. The inspection footprint on Air Force installations should be minimized commensurate with command requirements. The use of sampling techniques, combined/multi-MAJCOM inspections, credit for unit activity in conjunction with exercises and contingencies, and other efficient assessment measures are encouraged.

4. This policy directive is the antecedent for implementation instructions contained in AFI 90-201, *The Air Force Inspection System*.

Deborah Lee James
Secretary of the Air Force

Attachment 1**GLOSSARY OF REFERENCES AND SUPPORTING INFORMATION*****References***

AFI 90-201, *The Air Force Inspection System*, 21 Apr 15
AFMAN 33-363, *Management of Records*, 1 Mar 08
CJCSI 3263.05B, *Nuclear Weapons Technical Inspections*, 17 Nov 14
Title 10 United States Code § 8020, *Inspector General*, 27 Sep 2014
Title 32 United States Code § 105, *Inspection*, 30 Jul 1977

Prescribed Forms

None.

Adopted Forms

AF Form 847, *Recommendation for Change of Publication*

Abbreviations and Acronyms

AFI—Air Force Instruction
AFIA—Air Force Inspection Agency
AFIS—Air Force Inspection System
AFMAN—Air Force Manual
AFPD—Air Force Policy Directive
AFRIMS—Air Force Records and Information Management System
AFSEC—Air Force Safety Center
ANG—Air National Guard
CC—Commander
CJCSI—Chairman of the Joint Chiefs of Staff Instruction
CSAF—Chief of Staff of the Air Force
DoD—Department of Defense
DRU—Direct Reporting Unit
DTRA—Defense Threat Reduction Agency
FOA—Field Operating Agency
GAO—Government Accountability Office
GSU—Geographically Separated Unit
HQ USAF or HAF—Headquarters Air Force, includes the Secretariat and the Air Staff
IAW—In Accordance With

IG—Inspector General

IGI—Inspections Directorate

IO—Intelligence Oversight

JA—Judge Advocate

MAJCOM—Major Command

NAF—Numbered Air Force

NSI—Nuclear Surety Inspection

OCR—Office of Collateral Responsibility

OIG—Office of the Inspector General

OPR—Office of Primary Responsibility

OSD—Office of the Secretary of Defense

RegAF—Regular Air Force

SAF—Secretary of the Air Force (Secretariat)

SE—Safety

SecAF—Secretary of the Air Force

TIG—The Inspector General (SAF/IG)

TJAG—The Judge Advocate General

Terms

Nuclear Surety Inspection (NSI)—A compliance-based inspection conducted to evaluate a unit's ability to manage nuclear resources while complying with all nuclear surety standards.

Regular Air Force (RegAF)—Regular Air Force is the component of the Air Force that consists of persons whose continuous service on active duty in both peace and war is contemplated by law, and of retired members of the Regular Air Force.