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SURVEILLANCE AND
RECONNAISSANCE**

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**TACTICS ANALYSIS AND REPORTING
PROGRAM**

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This supplement establishes oversight responsibilities of the Air Force Intelligence, Surveillance and Reconnaissance Agency (AF ISR Agency), the Air Force Cryptologic Office (AFCO), the National Air and Space Intelligence Center (NASIC), 70th Intelligence Wing (IW), 480 IW, and the Tactics and Adversary Studies Elements (TASEs). This AF ISR Agency supplement applies to TARP program personnel and members assigned to execute the mission. This supplement serves as guidance for the development of wing and TASE supplements. Send comments and suggested improvements to this supplement on **AF Form 847, Recommendation for Change of Publication**, through channels to AF ISR AGENCY/A3ZT, 102 HALL BLVD, SAN ANTONIO, TX 78243-7026. AF ISR Agency subordinate units may supplement AFI 14-120, but all supplements must be routed to AF ISR AGENCY/A3ZT for coordination prior to certification and approval. Maintain records created as a result of prescribed processes IAW AFMAN 33-363, Management of Records, and dispose of them IAW the AF Records Disposition Schedule (RDS) as found on the AF Portal at the AF Records Information Management System (AFRIMS) link. Contact supporting records managers as required.

1.1.1 Mission: AF ISR professionals apply intelligence by directly extracting and tailoring information from an existing source of information. Data will be tailored to the requestor and be able to reach intended users within the timeframe to be of value to their planning and execution cycles. The purpose of the TASE is to provide dedicated adversary tactics analysis information to the supported MAJCOM/Component NAF (C-NAF).

1.2.3. (Added) There are two types of TASEs: Regional and Functional. Regional TASEs are focused on a specific geographical AOR/AOI. Functional TASEs are focused on a functional mission, global in nature.

2.2.1.1. (Added) Review the TARP AFI, AF ISR Agency Supplement, and other relevant AF ISR Agency guidance annually and update as necessary.

2.2.1.2. (Added) Assist the 70 IW and 480 IW TASE Mission Managers in developing and reviewing wing supplements to the TARP AFI.

2.2.1.3. (Added) Assist MAJCOMs/C-NAFs in developing and reviewing supplements to the TARP AFI.

2.2.1.4. (Added) With the help of the Air Force Cryptologic Office (AFCO), review existing United States Signals Intelligence Directives (USSID) and Memoranda of Agreement (MOAs) (I.E. UKTASE and NSA) yearly, to ensure relevancy and currency.

2.2.1.5. (Added) Create and update the Compliance & Standards Requirements Listing (C&SRL) with AF ISR Agency Inspector General (IG) to ensure TASEs are inspected with current checklists.

2.2.3.1. (Added) Manage and formulate annual and out-of-cycle budget requirements and advocate to Air Staff. TARP budget activities include funding for:

2.2.3.1.1. (Added) AF ISR Agency TARP PM and TASE FM.

2.2.3.1.2. (Added) 70 IW and 480 IW TASE Mission Managers.

2.2.3.1.3. (Added) TASEs.

2.2.3.1.4. (Added) USAF personnel assigned to allied TARP partner TASEs, for the purpose of performing USAF TARP business only.

2.2.3.1.5. (Added) Tactics Analysis Production System Personal Computer (TAPS PC) software yearly license fees.

2.2.3.1.6. (Added) TAPS software programmers to attend yearly Tactics Coordination Committee (TCC) meeting.

2.2.3.1.7. (Added) As the Tactics Analysis Teams (TAT)s are owned by the MAJCOM/C-NAF, funding for TAT SMEs should be coordinated through MAJCOM/C-NAF TAT Co-Chairs. TARP PM and TASE FM will consider funding SMEs if no other funding is available.

2.2.3.1.8. (Added) Maintenance of Community of Practice (CoP) systems to include software licenses and training as applicable.

2.2.7.1. (Added) Coordinate among MAJCOMS/C-NAFs, other DoD agencies, as required, to maximize synergy in adversary tactics analysis and reporting.

2.2.8.1. (Added) Advise allied TARP partners in establishing/sustaining their own TASEs and TARP production capabilities.

2.2.14. (Added) The Commander, AF ISR Agency delegates day-to-day TARP Program Management (PM) to the Director of Intelligence Operations (A3). The A3 delegates TARP PM and TASE Functional Management (FM) to the Special ISR Operations Division, TARP (A3Z).

2.2.15. (Added) Delegate day-to-day management of the TASEs to the 70 IW and 480 IW.

2.2.16. (Added) Provide Staff Assistance Visits (SAV) to the 70 IW and 480 IW TASE Mission Managers and TASEs as requested.

2.2.17. (Added) Manage and direct development, distribution, and license management of TAPS software with the software developers for US and allied users.

2.2.17.1. (Added) Coordinate foreign distribution of technology through SAF/IA prior to release.

2.2.17.2. (Added) Ensure USAF-staffed TASEs have first priority before issuing to other users.

2.2.18. (Added) Along with the TARP PM/TASE FM, and in coordination with MAJCOM/C-NAF, 70 IW and 480 IW TASE Mission Managers, will determine TASE core competencies and mission sets.

2.2.19. (Added) Provide oversight and guidance to subordinate organizations to establish a standardized training program to train TASE personnel as adversary tactics analysts. NTASE on behalf of all TASEs, under the 70 IW and in coordination with the 480 IW, will develop a training plan and establish an Initial Qualification Training (IQT) Job Qualification Standard (JQS)/Initial Qualification Evaluation (IQE) program to be used by all TASEs. Final IQT/IQE approval authority resides with AF ISR Agency. Mission Qualification Training (MQT) JQS and Mission Qualification Evaluation (MQE) will be a unit responsibility.

2.5.1.1 Analyze adversary tactics, training and employment of events identified by TAT co-chairs.

2.5.6. (Added) Provide monthly inputs outlining A2/A3 TAT Co-chair requirements for tactics, training, and employment issues to AF ISR Agency through the 70 IW and 480 IW.

2.5.7. (Added) Provide weekly inputs to 70 IW and/or 480 IW on TASE mission highlights. As needed, provide status of personnel, equipment, and money issues. This will include appropriate use of TARP assets for TARP requirements. Provide monthly requirements on TAT activities.

2.5.8. (Added) NTASE will ensure JWICS/SIPRNET servers for the red team's tactics page are

accessible at all times and the TASEs can post TAT reports and other products to the page. TASEs will update SIPRNET and JWICS red team tactic's web pages with TASE products and TAT reports.

2.5.9. (Added) Provide yearly budget inputs to 70 IW and/or 480 IW TASE Mission Managers for upcoming year.

2.5.10. (Added) Provide end-of-year fall out funding requests to 70 IW and/or 480 IW TASE Mission Managers.

2.5.11. (Added) Ensure proper accreditation paperwork is accomplished with MAJCOM/C-NAFs to ensure TAPS PC software machine is able to connect to the network.

2.5.12. (Added) Attend TASE WG, TCC, and other applicable WGs and road shows.

2.5.13. (Added) TASE Chiefs will coordinate with 70 IW and 480 IW TASE Mission Managers, as appropriate, to ensure access to NSANET and appropriate databases for all source intelligence. Problems obtaining data should be coordinated through 70 IW and/or 480 IW to the AF ISR Agency TARP PM/TASE FM.

2.5.14. (Added) Coordinate with NTASE in the development and implementation of the IQT JQS/IQE.

2.5.15. (Added) Create localized MQT/MQE JQS training to supplement IQT/IQE.

2.5.16 (Added) Ensure all incoming personnel are trained and evaluated to the IQT and MQT standards.

2.5.17. (Added) Conduct annual review of C&SRL.

2.6. (Added) 70 IW and 480 IW Commanders will appoint TASE Mission Managers who will:

2.6.1. (Added) Manage personnel actions to ensure TASEs have the appropriate level of manning to accomplish the mission, and to ensure rank and AFSC mix are appropriate.

2.6.2. (Added) Provide staff assistance to TASEs to enhance their operational capability by benchmarking processes and procedures.

2.6.3. (Added) NTASE under the 70 IW, in coordination with the 480 IW, will develop and establish a training program to train all TASE personnel as adversary tactics analysts which includes an IQT JQS and IQE. All TASEs will implement the IQT/IQE created by NTASE. MQT/MQE will be created and accomplished at the unit level.

2.6.4. (Added) Upon AF ISR Agency appointing an annual lead, convene and co-chair an annual combined 70 IW and 480 IW TASE Chief's WG to discuss TARP and TASE management

issues, and to deconflict tactics analysis efforts between TASEs as required. TASE Chiefs and foreign integree attendance is mandatory.

2.6.5. (Added) Address TASE operational issues, and forward to AF ISR Agency PM/TASE FM when higher headquarters involvement is required to resolve issues.

2.6.6. (Added) Provide weekly activity reports to AF ISR Agency PM/TASE FM addressing TASE mission highlights. As needed, provide inputs on personnel, equipment, and funding issues; and monthly reports detailing TAT activities and mission requirements by the TASE for the TAT.

2.6.7. (Added) Compile TASE, 70 IW and 480 IW TARP budget requirements for annual and out-of-cycle requests as tasked by AF ISR Agency PM/TASE FM.

2.6.8. (Added) Manage TASE budget when AF ISR Agency transfers funds to the 70 IW and 480 IW.

2.6.9. (Added) Develop 70 IW and 480 IW supplements to the TARP AFI. Review annually and update as necessary.

2.6.10. (Added) Assist the AF ISR Agency TARP PM/TASE FM in reviewing the TARP AFI and AF ISR Agency supplements.

2.6.11. (Added) Advise AF ISR Agency PM/TASE FM on matters related to procurement, development and maintenance of CoP and TAPS hardware and software used by the TASEs.

2.6.12. (Added) Respond to tasking and meet suspenses regarding management of TARP and TASEs when tasked by AF ISR Agency TARP PM/TASE FM.

2.6.13. (Added) Conduct annual review of C&SRL and provide feedback to AF ISR Agency TARP PM/TASE FM.

2.7. (Added) Air Force Cryptologic Office (AFCO) will:

2.7.1. (Added) Accept, review, coordinate and submit cryptologic governing documents between the TARP PM/TASE FM, 70 IW and 480 IW TASE Managers, TASE units and NSA.

2.8. (Added) National Air and Space Intelligence Center (NASIC) Will:

2.8.1. (Added) Provide SMEs, as requested to attend TATs, who can provide data and expertise on adversary tactics, training, and employment from all source intelligence.

2.8.2. (Added) Conduct analysis and reconstruction/visualization of events (per requirement requests) to support TASEs.

2.8.3. (Added) Attend yearly TCC.

3.5.1. (Added) TARP PM/TASE FM will convene and host an annual TCC meeting. Attendees will include TAT Operations & Intelligence Co-Chairs (at MAJCOM/C-NAF expense) and will include TASE Chiefs, NASIC, 70 and 480 IW TASE Mission Managers, and representatives from AF/A2. To enable maximum participation, coordinate with attendees on the optimum location and dates. The venue will be in conjunction with the annual TASE Chief's Working Group (TASE WG) meeting. Topics of discussion should include (but are not limited to):

3.5.1.1. (Added) Annual budget requirements, funding, and any other relevant programmatic issues.

3.5.1.2. (Added) TAT conference schedules for the year.

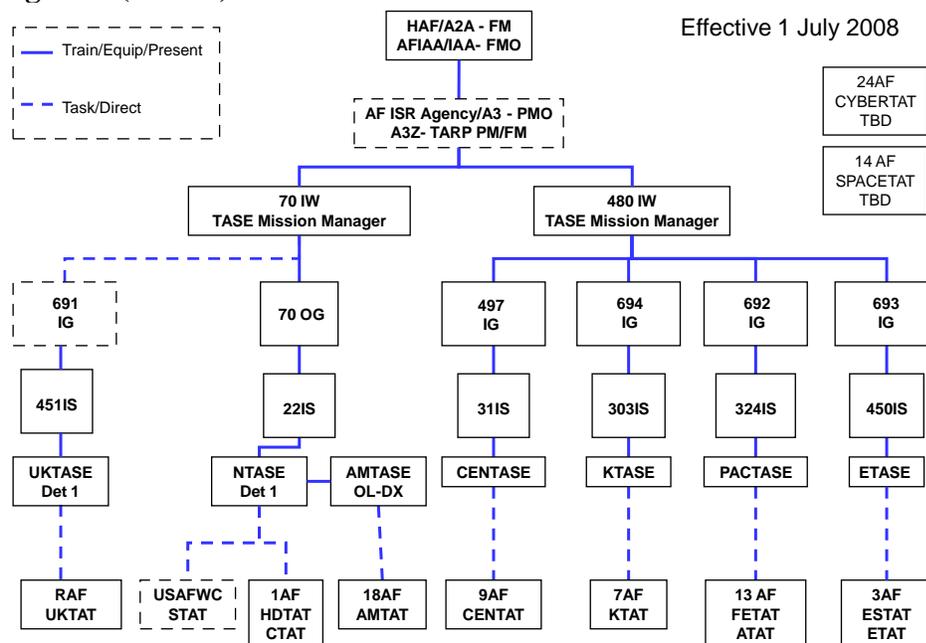
3.5.1.3. (Added) Deconfliction of analytical efforts between TATs.

3.5.1.4. (Added) Improvements/changes required to TARP production and processes.

5. (Added) Command and Control Relationships:

5.1. (Added) AF ISR Agency through 70 IW and 480 IW will organize, train, equip, and present TASE capabilities to component MAJCOM/Component NAFs. The TAT A2/A3 Co-chairs provides direction and operational tasking for TAT capabilities. The following graph depicts the TARP Organizational Structure:

Figure 1 (Added):



5.2. (Added) MAJCOM/C-NAF commanders will provide operational direction and tasking for the TASEs. This will be exercised through the TAT A2/A3 Co-Chairs. The designated A2/A3

TAT Co-Chair offices are:

5.2.1. (Added) NTASE – USAFWC/A2, USAFWC/A3 (Nellis), 601 AOC/ISRD, 601 AOC/IRD (CTAT/HDTAT).

5.2.2. (Added) UKTASE – Officer commanding United Kingdom TASE at RAF Waddington.

5.2.3. (Added) ETASE – 3 AF/A2AA, USAFE/A3TW.

5.2.4. (Added) PACTASE – 613 AOC/IRDA, 613 AOC/CPD.

5.2.5. (Added) KTASE – 607 AOC/ISRD ACF, A3T.

5.2.6. (Added) AMTASE – AIS-OL-A, A3D/OL-K.

5.2.7. (Added) CENTASE – USAFCENT/A2AA, USAFCENT/A3X.

6. (Added) Adopted Form. AF Form 847, *Recommendation for Change of Publication*.

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