

**BY ORDER OF THE COMMANDER
AIR FORCE GLOBAL STRIKE COMMAND**

AIR FORCE INSTRUCTION 11-260



**AIR FORCE GLOBAL STRIKE COMMAND
SUPPLEMENT**

Effective 1 DECEMBER 2009

Flying Operations

TACTICS DEVELOPMENT PROGRAM

COMPLIANCE WITH THIS PUBLICATION IS MANDATORY

ACCESSIBILITY : Publications and forms are available on the e-Publishing website at <http://www.e-Publishing.af.mil/> for downloading and ordering.

RELEASABILITY: There are no releasability restrictions on this publication.

OPR: HQ AFGSC/A3TW

Certified by: HQ AFGSC/A3T
(Colonel Daniel A. Kosin)

Pages: 6

AFI11-260, *Tactics Development Program*, 12 December 2003, is supplemented as follows. This supplement provides additional guidance for the establishment of the tactics review board process for Air Force Global Strike Command (AFGSC). This supplement applies to all AFGSC units. It does not apply to Air National Guard (ANG) or Air Force Reserve Command (AFRC) units and personnel.

Send comments and suggested improvements to this supplement on AF Form 847, *Recommendation for Change of Publication*, through channels, to HQ AFGSC/A3TW, 203 Davis Ave East, Suite 203, Barksdale AFB LA 71110.

Ensure that all records created as a result of processes prescribed in this publication are maintained in accordance with Air Force Manual (AFMAN) 33-363, *Management of Records*, and disposed of in accordance with the Air Force Records Disposition Schedule (RDS) located <https://www.my.af.mil/gcss-af61a/afrims/afrims/>. Information Collections: No information collections are created by this publication.

1.1. Overview. The AFGSC Tactics Development Program is designed to meet AFGSC's responsibility to serve as the lead command in developing, documenting, and issuing Tactics, Techniques, and Procedures (TTP) for UH-1, B-2, B-52 and ICBM weapons systems. The core of the Tactics Development Program is the documentation of validated best practices in Air Force TTP documents. The program purpose is to maximize the mission effectiveness of AFGSC forces by supporting both the continuous improvement of the operation of conventional and nuclear forces and the continuing evolution of the impact long range strike assets have on military operations, across the spectrum of conflict.

1.2. Identify tactical employment opportunities in all areas of ICBM, UH-1 and B-2 and B-52 nuclear/conventional operations.

1.2.1. **Tactics:** “The employment and ordered arrangement of forces in relation to each other.” Within the AFGSC Weapons & Tactics (W&T) Program the term refers to employment options that are developed through the formal tactics development process and are documented in AFTTP publications.

1.2.2. **(Added) Techniques:** “Non-prescriptive ways or methods used to perform missions, functions, or tasks.” Within the AFGSC W&T Program the term refers to non-prescriptive ways or methods that may or may not be associated with a formally developed tactic.

1.2.3. **(Added) Procedures:** “Standard, detailed steps that prescribe how to perform specific tasks.” Within the AFGSC W&T Program the term refers to prescribed ways or methods that may or may not be associated with a formally developed tactic.

1.3.1. ACC is tasked by Air Force Instruction (AFI) 11-415, *Weapons and Tactics Program*, to serve as the lead command in developing, documenting and disseminating tactics for the Combat Air Forces (CAF). CAF, as used in this AFI, refers to units within ACC, B-2 and B-52 assets assigned to Air Force Global Strike Command (AFGSC), United States Air Forces in Europe (USAFE), Pacific Air Forces (PACAF), Air Force Information Warfare Center (AFIWC), AFSPC, AFRC, and ANG.

1.3.5. (Added) Air Force Global Strike Command (AFGSC) serves as the lead command in developing, documenting, and issuing tactics for the B-2, B-52, UH-1 and ICBM weapons systems IAW AFMD XX, *Air Force Global Strike Command*.

1.3.5.1. (Added). W&T entities foster tactical expertise in the operation of given weapon systems (including the expert employment of systems and tactics in anomalous and/or hostile conditions) as well as an appreciation for the broader role those systems play in support of operational and strategic level operations and objectives. They develop procedures and unit tactics for planning and employing operational mission and wing assets and advise unit leaders on operational capabilities, limitations, and status of unit assets. The pursuit of continuous improvement through rigorous and ongoing critical analysis of all unit operational processes is a cornerstone of the AFGSC W&T Program.

Table 1. MAJCOM Control Numbers.

MAJCOM	CONTROL NUMBER
ACC	(CY)-1XX
PACAF	(CY)-2XX
USAFE	(CY)-3XX
ANG/AFRC	(CY)-4XX
AMC	(CY)-5XX
AFSOC	(CY)-6XX
AFSPC	(CY)-7XX
AETC	(CY)-8XX
(Added) AFGSC	(CY)-9XX

1.4.2. (Added) AFGSC has a parallel tactics development processes aligned to support an integrated tactics development program. AFGSC will conduct a separate Tactics Review Board (TRB) to review Tactics Improvement Proposals (TIP) from UH-1, ICBM, B-2 and B-52 units. The AFGSC TRB will be conducted prior to the CAF TRB. Any CAF-related TIPs identified during this board will be made available for the CAF TRB. AFGSC/A3TW will forward the CAF-related TIPs to HQ ACC/A3TW by 30 November each year for the CAF TRB. Appropriate AFGSC representatives will be present at the CAF TRB to ensure proper TIP integration.

2.1.1. HQ AFGSC/A3 is HQ AFGSC's focal point for UH-1, ICBM, B-2 and B-52 Tactics Development Program. AFGSC/A3 serves as the office of primary responsibility (OPR) and program manager.

2.2.1.3. AFGSC will review all TIPs for concurrence. AFGSC/A3TW will make a recommendation on each CAF TIP before it is forwarded to ACC/A3TW.

2.2.1.4. **Tactics Review Board (TRB).** The TRB affords AFGSC senior leadership an opportunity to decide how and if to dedicate resources toward the development, validation, approval, and implementation of a TIP. Additionally, interaction among TRB participants allows for an exchange of ideas across AFGSC mission areas yielding additional opportunities to improve current and future operations through tactics development.

2.2.1.4.1. The AFGSC/A3 or their designated representative will host and chair an annual AFGSC TRB.

2.2.1.4.2. (Added) The annual AFGSC TRB is normally held in October to allow AFGSC/A3TW time to properly evaluate and introduce AFGSC TIPs to the Combat Air Force TRB usually held January.

2.2.1.4.3. (Added) The AFGSC TRB is a multi-day meeting of tacticians and select subject matter experts usually broken into working groups representing each AFGSC MDS and select operational topics.

2.2.1.4.4. (Added) TRB attendance is unit funded.

2.2.1.4.5. (Added) The AFGSC TRB is by invitation only. AFGSC/A3T will send invitations on behalf of the AFGSC/A3.

2.2.1.4.5.1. (Added) The Chief of W&T at each NAF, and wing are afforded a standing invitation to the annual TRB. At a minimum, a representative from the W&T OPR at each organization will attend.

2.2.1.4.5.2. (Added) AFGSC/A3TW will select chairs for each working group based on subject matter expertise and availability.

2.2.1.4.5.2.1. (Added) Working group chairs, with AFGSC/A3TW review, will select appropriate personnel to comprise each working group to ensure the group is properly resourced to evaluate the TIPs for which they are responsible.

2.2.1.4.5.2.2. (Added) This should include an expert representative from each division within HQ AFGSC/A3 and other directorates, as appropriate, to ensure proposals are evaluated from the most complete perspective possible.

2.2.2.3. (Added) Air Force Global Strike Command:

2.2.2.3.1. (Added) For AFGSC subordinate units, IAW para. 2.1.1., CAF related TIPs for B-2 and B-52 units will be forwarded to AFGSC/A3TW for review. AFGSC/A3TW will then submit all CAF related TIPs to ACC/A3TW for the CAF TRB/WEPTAC. Individuals assigned at the unit or wing level should coordinate TIPs with the wing, group, or unit W&T Shops (or OSK) prior to submitting to NAF W&T. Personnel assigned to NAFs and HQ AFGSC should coordinate with their NAF W&T OPR or AFGSC/A3TW, respectively.

2.2.2.3.2. (Added) 20 AF and 8 AF. TIPs from wings will be submitted to the appropriate NAF. The NAF W&T function will coordinate on the TIP and document recommendations in the "NAF Recommendation" portion of AF IMT 4326. NAFs will forward the results of their coordination to AFGSC/A3TW on AF IMT 4326 within 21 calendar days of receipt or within 14 days of the conclusion of their TRB if applicable. Every effort will be made to coordinate all TIPs NLT 30 days prior to the annual AFGSC TRB. Coordinate extensions with AFGSC/A3TW.

2.2.2.3.2. (Added) Units should review historical TIP submissions to determine whether the TIP was previously suggested.

Table 2.1. (Added) Entering Arguments for TTP (Not all inclusive)

Example of TTP	Constitutes	Submit
New method of employing an existing system	Tactic	TIP
New mission area for a system	Tactic	TIP
Deploying ICBM A1/A2 crews in response to a terrorist threat	Tactic	TIP
Method of implementing tactic	Technique	TIP
Using Blue Force Tracking Devices to monitor nuclear weapons convoy in ICBM complex	Technique	TIP
New Tech Order issue	Procedure	AFTO Form 22 (<i>ICBM</i>), <i>Technical Manual Change Recommendation and Reply</i>
Suggested changes to checklist	Procedure	Checklist Change Request

2.3.2. HQ AFGSC/A3T:

2.3.2.2. Sign the MAJCOM recommendations block on the AF IMT 4326.

2.3.2.3. Send TRB invitations on behalf of the AFGSC/A3.

2.3.2.4. Direct Out-of-Cycle TRBs.

2.3.2.5. Disseminate TIP dispositions to the affected units within 30 days of the TRB via AFGSC TRB minutes prepared by AFGSC/A3TW.

2.3.2.6. (Added) Determine 8 AF and 20 AF/CC AFTTP coordination requirements.

2.3.2.7. (Added) Direct review of this publication outside of the biannual review cycle.

2.3.5. AFGSC/A3 will:

2.3.5.1. Host annual TRB.

2.3.5.2. Chair AFGSC TRB.

2.3.5.3. Task All AFGSC units required to support TTP development.

2.3.12. All Operational and training units will:

2.3.12.7. (Added) If required, request TTP development support from MAJCOM and NAFs through AFGSC/A3TW.

2.3.12.8. (Added) Aid in the development of products such as checklists, job-aids, etc. required to test and implement TTPs.

2.3.12.9. (Added) Coordinate TIP submissions with the wing W&T OPR.

2.3.12.10. (Added) Integrate validated TTPs into normal operations and training within 90 days of notification.

6. (Added) POLICY AND GUIDANCE:

6.1. (Added) AFGSC/A3TW will accomplish bi-annual review of this publication, but may accomplish sooner should circumstances require, or in accordance with AFGSC/A3T direction.

6.2. (Added) Coordinate additional requirements, requests, unit supplements (etc.) to this document with AFGSC/A3TW.

TIMOTHY M. RAY, Brig Gen, USAF
Director of Operations

Attachment 1**GLOSSARY OF REFERENCES AND SUPPORTING INFORMATION***Abbreviations and Acronyms*

(Added) **AFGSC** – Air Force Global Strike Command

(Added) **AFGSC/A3TW** – Air Force Global Strike Command Weapons and Tactics

(Added) **ICBM** – Intercontinental Ballistic Missile

(Added) **TIPs** – Tactics Improvement Proposals

(Added) **MMIII** – Minuteman III