

**BY ORDER OF THE
SECRETARY OF THE AIR FORCE**

HAF MISSION DIRECTIVE 1-38



1 APRIL 2015

**DEPUTY CHIEF OF STAFF,
LOGISTICS, ENGINEERING AND FORCE PROTECTION**

COMPLIANCE WITH THIS PUBLICATION IS MANDATORY

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SUMMARY OF CHANGES. This revision includes significant changes due to a Headquarters Air Force reorganization. In addition, it adds references to newly promulgated Department of Defense issuances, and removes or changes references that have been superseded, changed, or rescinded; updates organizational responsibilities; enhances certain descriptions to more accurately reflect pertinent references; and incorporates minor administrative changes for grammar and readability.

1. Mission. The Deputy Chief of Staff (DCS), Logistics, Engineering and Force Protection (AF/A4), pursuant to 10 United States Code (USC) §§ 8031-8038, and as documented by paragraph 4.3 of AFMD 1, Headquarters Air Force, and this Headquarters Air Force Mission Directive (HAF MD), assists the Secretary of the Air Force (SecAF), other Secretariat offices, and the Chief of Staff (CSAF) in carrying out the organizing, training, and equipping of personnel for all facets of Logistics, Engineering and Force Protection programs for the Department of the Air Force. The SecAF retains ultimate responsibility for all policies related to the Department of the Air Force. Within his/her areas of responsibility, the AF/A4 prepares policies for approval and issues guidance/procedures via official Air Force publications to ensure implementation of those policies. The AF/A4 also assists the CSAF in his role, pursuant to 10 USC. § 151, as a member of the Joint Chiefs of Staff (JCS).

2. Organizational Relationships. The SecAF is responsible for, and has all legal authority necessary to conduct, the affairs of the Department of the Air Force. The Secretariat, the CSAF, and Air Staff offices perform their Department of the Air Force functions subject to the authority, direction and control of the SecAF.

2.1. The AF/A4 reports directly to the CSAF, but provides support to the SecAF, the Under Secretary of the Air Force, other Secretariat offices, and other Air Staff offices. The SecAF may re-delegate authority/assign responsibility to the AF/A4, but the SecAF, through the CSAF and, as appropriate, Assistant Secretaries of the Air Force, retains ultimate responsibility for all matters listed in Attachment 1 of this publication.

2.2. The AF/A4 is part of the Air Staff and as such works closely with other HAF offices to assist the SecAF and the CSAF in carrying out their responsibilities. The AF/A4 and the Offices of the AF/A4 work in cooperation with the Assistant Secretary of the Air Force for Installations, Environment and Energy (SAF/IE), and its respective offices, which are responsible, pursuant to Chapters 803 and 805 of 10 USC §§ 8013-8023 and §§ 8031-8038), for assisting the SecAF and the CSAF in carrying out their responsibilities.

3. Responsibilities. The AF/A4 is specifically responsible for:

3.1. Organizing, training, and equipping personnel for all facets of Logistics, Engineering and Force Protection (for functional areas within AF/A4 purview) needed to assist in the execution of any power, duty or function of the Secretary or the Chief of Staff. AF/A4 ensures Agile Combat Support, sustainment, and readiness through planning, programming, budgeting, and developing written policy and guidance. A4 is also responsible for materiel necessary to equip, operate, maintain, and support military activities (i.e. administrative or combat purposes), and nonexpendable equipment needed to outfit an individual or organization.

3.2. Establishing policy implementation guidance to Air Force Logistics, Engineering, Force Protection, and Agile Combat Support activities.

3.3. Directing worldwide management of Air Force Logistics, Engineering, Force Protection, and Agile Combat Support.

3.4. Determining Air Force Logistics, Engineering and Force Protection requirements, directing associated program and budget submission preparation, and providing justification through all review levels, including depot maintenance reporting through the Office of the Secretary of Defense (OSD) and the legislative process. Overseeing procurement, operations and maintenance (O&M), Military Construction and Military Family Housing, and nonappropriated funds to support Logistics, Engineering and Force Protection program responsibilities with the Agile Combat Support Core Function Lead (CFL) and the Commander of the AF Installation and Mission Support Center.

3.5. Supporting war plan annexes that support the President, the Secretary of Defense, the Joint Staff, and the Combatant Commanders. Monitoring Agile Combat Support components of strategic war planning, programming, budgeting and logistics sustainability analysis prepared by the Commander, Air Force Forces (COMAFFOR), Air Force Materiel Command (AFMC) and the Operational Major Commands (MAJCOMs).

3.6. Supporting and assisting the Secretariat with product support planning in AF weapon systems acquisitions, maintaining insight into life cycle product support, and representing Air Force Logistics, Engineering and Force Protection equities in product support at joint and interservice forums. Overseeing logistics reporting systems for data collection and feedback to be used to address logistics considerations, corrosion prevention and control, and readiness issues. Establishing weapon system logistics performance measurement and metrics.

3.7. Developing sustainment, planning, programming, training, integration and policy or guidance for strategic physical security capabilities. Managing integration of strategic security capabilities into AF, joint, coalition, and national planning and operations.

3.8. Providing senior USAF representation within the USAF and joint corporate processes, on the Air Force Council, Department of Defense Executive Resale Board, Distribution Executive Board (DEB), Integrated Life Cycle Management Executive Forum, DoD Emergency Management Steering Group (EMSG), DoD Explosive Ordnance Disposal Program Board, DoD Fire Emergency Services Working Group, Air Force Advisory Group with RAND Corporation, Executive Resources Board, the Acquisition Professional Development Council, the Joint Logistics Board, Air Force Enterprise Logistics Governance (ELG), Air Force Security Policy and Oversight Board, Installations Executive Council (IEC), Agile Combat Support (ACS) Executive Steering Group and Board of Directors; formal governance mechanisms and/or processes for installation and mission support developed in connection with reorganization and the standup of the Air Force Installation and Mission Support Center (AFIMSC), Centralized Asset Management Executive Council (CAM EC), and the DoD Mission Assurance Senior Steering Group and its subordinate working groups.

3.9. Serving as the focal point for the integration of USAF force protection programs and efforts.

3.10. Employing resources in foreign disaster relief operations.

3.11. Managing non-medical chemical, biological, radiological, nuclear (-CBRN) defense and consequence management programs in accordance with the roles and responsibilities outlined in the Installation Emergency Management Program as instructed in DoDI 6055.17, *DoD Installation Emergency Management (IEM) Program*.

4. Delegations of Authority/Assignment of Responsibility: Attachment 1 lists delegated authorities and assigned responsibilities to the AF/A4. The authorities delegated/responsibilities assigned to the AF/A4 within this HAF Mission Directive may generally be re-delegated to other Department of the Air Force officials unless re-delegation is expressly prohibited by the attached delegation or superseding law, regulation, or Department of Defense issuance. While the authorities are delegated/responsibilities assigned to the AF/A4, the exercise of the authorities/responsibilities remains subject to the oversight and control of the SecAF, any Assistant Secretary of the Air Force having oversight, and the CSAF. Any re-delegation of authority/reassignment of responsibility made shall not be effective unless it is in writing. Any

person re-delegating authorities in accordance with this Directive may further restrict or condition the authority being re-delegated.

5. Continuation of Prior Re-Delegations of Authority/Assignments of Responsibility: Re-delegations of authority/assignments of responsibility made prior to the date of issuance of this HAF Mission Directive remain effective insofar as such re-delegations are not inconsistent with the terms of this HAF Mission Directive, unless superseded by new issuances.

Deborah Lee James
Secretary of the Air Force

Attachments:

1. Delegations of Authority/Assignments of Responsibility for AF/A4
2. Organizational Chart/Three-Letter/Digit Responsibilities

ATTACHMENT 1**DELEGATIONS OF SECRETARY OF THE AIR FORCE
AUTHORITY/ASSIGNMENTS OF RESPONSIBILITY****TO THE****DEPUTY CHIEF OF STAFF,
LOGISTICS, ENGINEERING AND FORCE PROTECTION**

A1.1. Authority relating to equipping and otherwise supporting the Air Force Reserve component, as delegated to the Secretary of the Air Force pursuant to Department of Defense Instruction 1225.06, *Equipping the Reserve Forces*.

A1.2. Authority relating to the establishment of policy, administration and operation of military correctional programs and facilities and related activities to include designation of representation on the DoD Corrections Council and the authority to enter into agreements as necessary to provide for the incarceration of members of the Military Departments, as delegated to the SecAF pursuant to Department of Defense Directive 1325.04, *Confinement of Military Prisoners and Administration of Military Correctional Programs and Facilities*.

A1.3. Authority relating to ensuring compliance with DoD policies and procedures pertaining to military correctional facilities and the administration of corrections functions and clemency and supervision programs, as delegated to the SecAF pursuant to Department of Defense Instruction 1325.07, *Administration of Military Correctional Facilities and Clemency and Parole Authority*.

A1.4. Authority relating to maintenance awards program, as delegated to the SecAF pursuant to Department of Defense Instruction 1348.30, *Secretary of Defense Maintenance Awards Program*.

A1.5. Authority relating to ensuring Air Force compliance with and identified support to the Department of Defense Antiterrorism Program, as delegated to the SecAF pursuant to Department of Defense Instruction 2000.12, *DoD Antiterrorism (AT) Program*.

A1.6. Authority relating to establishing, implementing and ensuring compliance with AT policies and programs that incorporate DoD prescribed requirements and standards, as delegated to the SecAF pursuant to Department of Defense Instruction 2000.16, *DoD Anti-terrorism (AT) Standards*.

A1.7. Authority relating to supporting U.S. Government foreign consequence management (FCM) operations in response to a foreign chemical, biological, radiological, nuclear, or high-yield explosive (CBRNE) incident, as delegated to the SecAF pursuant to Department of Defense Instruction 2000.21, *Foreign Consequence Management (FCM)*.

A1.8. Authority relating to the NATO Security Investment Program, as delegated to the SecAF

pursuant to Department of Defense Directive 2010.5, *The North Atlantic Treaty Organization (NATO) Security Investment Program*.

A1.9. Authority relating to the rationalization of NATO and NATO member telecommunications facilities, as delegated to the SecAF pursuant to Department of Defense Instruction 2010.07, *Policy on Rationalization of NATO and NATO Member Telecommunications Facilities*.

A1.10. Authority relating to acquisition and cross-servicing agreements with foreign governments, as delegated to the SecAF pursuant to Department of Defense Directive 2010.9, *Acquisition and Cross-Servicing Agreements*.

A1.11. Authority relating to establishing and implementing TSC measures for the disposition of all DoD USML and CCL personal property authorized to be released from DoD control, as delegated to the SecAF pursuant to Department of Defense Instruction 2030.08, *Implementation of Trade Security Controls (TSC) for Transfers of DoD U.S. Munitions List (USML) and Commerce Control List (CCL) Personal Property to Parties Outside DoD Control*.

A1.12. Authority relating to supporting Humanitarian and Civic Assistance Activities, as delegated to the SecAF pursuant to Department of Defense Instruction 2205.02, *Humanitarian and Civic Assistance (HCA) Activities*.

A1.13. Authority relating to training, certification, and maintenance of records of personnel performing detainee operations and establishing and coordinating with OSD policies, plans, and guidance for the detainee program, as delegated to the SecAF pursuant to Department of Defense Directive 2310.01E, *The Department of Defense Detainee Program*.

A1.14. Authority relating to service as the Air Force member of the DoD EA for NLW's JIPT and the Air Force's NLW focal point; coordinating Air Force personnel support for the DoD EA for NLW's jointly manned activity; and developing, employing, maintaining, acquiring, researching and developing non-lethal weapons and related activities, as delegated to the SecAF pursuant to Department of Defense Directive 3000.03E, *DoD Executive Agent for Non-Lethal Weapons (NLW), and NLW Policy*.

A1.15. Authority relating to developing and managing overseas contingency basing and related capabilities, as delegated to the SecAF pursuant to Department of Defense Directive 3000.10, *Contingency Basing Outside the United States*.

A1.16. Authority relating to the defense crisis management capability, as delegated to the SecAF pursuant to Department of Defense Directive 3020.44, *Defense Crisis Management*.

A1.17. Authority relating to ensuring private security-related documents and contracts comply with pertinent Federal regulations and DoD and Combatant Commander guidance and procedures, as delegated to the SecAF pursuant to Department of Defense Instruction 3020.50, *Private Security Contractors (PSCs) Operating in Contingency Operations, Humanitarian or Peace Operations, or Other Military Operations or Exercises*.

A1.18. Authority relating to chemical, biological, radiological, nuclear, and high-yield explosive preparedness, as delegated to the SecAF pursuant to Department of Defense Instruction 3020.52, *DoD Installation Chemical, Biological, Radiological, Nuclear, and High-Yield Explosive (CBRNE) Preparedness Standards*.

A1.19. Authority relating to designating and maintaining an office of primary responsibility for Presidential protection, coordinating with USD(I) on development of policies and procedures for proper employment of EDD teams in support of the USSS, and performing related duties as the DoD Executive Agent for the DoD MWD Program, and otherwise authorizing use of DoD resources to support the USSS as delegated to the SecAF pursuant to Department of Defense Directive 3025.13, *Employment of DoD Capabilities in Support of the U. S. Secret Service (USSS), Department of Homeland Security (DHS)*.

A1.20. Authority relating to service as the OPR for support to and information sharing with and in support of the USSS and issuing guidance consistent with DoD policy on the same, as delegated to the SecAF pursuant to Department of Defense Instruction 3025.19, *Procedures for Sharing Information with and Providing Support to the U.S. Secret Service (USSS), Department of Homeland Security (DHS)*.

A1.21. Authority relating to reporting for mission-essential systems and equipment, as delegated to the SecAF pursuant to Department of Defense Instruction 3110.05, *Readiness-based Materiel Condition Reporting for Mission-Essential Systems and Equipment*, not to include aircraft.

A1.22. Authority relating to war reserve materiel requirements and positioning, as delegated to the SecAF pursuant to Department of Defense Instruction 3110.06, *War Reserve Materiel (WRM) Policy*.

A1.23. Authority relating to providing radiological monitoring and analysis capability and responding to nuclear and radiological incidents and accidents, as delegated to the SecAF pursuant to Department of Defense Directive 3150.08, *DoD Response to Nuclear and Radiological Incidents*.

A1.24. Authority relating to responding to a U.S. Nuclear Weapon Incident and maintaining a description of funding, certifying, and reporting on RTF capabilities, as delegated to the SecAF pursuant to Department of Defense Instruction 3150.10, *DoD Response to U.S. Nuclear Weapon Incidents*.

A1.25. Authority relating to performing specified physical security program responsibilities and providing USAF representation for the Physical Security Enterprise & Analysis Group (PSEAG), as delegated to the SecAF pursuant to Department of Defense Instruction 3224.03, *Physical Security Equipment (PSE) Research, Development, Test, and Evaluation (RDT&E)*.

A1.26. Authority relating to ensuring support agreements managers are available for AF activities entering into support agreements, adequate records are maintained and internal controls

and oversight measures are used, as delegated to the SecAF pursuant to Department of Defense Instruction 4000.19, *Support Agreements*.

A1.27. Authority relating to ensuring compliance with and implementing Department of Defense installation management policy, as delegated to the SecAF pursuant to Department of Defense Instruction 4001.01, *Installation Support*.

A1.28. Authority relating to annually submitting planned Mobile Electric Power (MEP) generating source requirements and using MEP generating sources, as delegated to the SecAF pursuant to Department of Defense Directive 4120.11, *Standardization of Mobile Electric Power (MEP) Generating Sources*.

A1.29. Authority relating to the management of energy commodities, quality assurance and quality surveillance, storage and associated facilities, as delegated to the Secretary of the Air Force pursuant to Department of Defense Directive 4140.25, *DoD Management Policy for Energy Commodities and Related Services*.

A1.30. Authority relating to ensuring compliance with the provisions of the DoD Replenishment Parts Purchase or Borrow (DoD RPPOB) Program within the Air Force, as delegated to the Secretary of the Air Force pursuant to Department of Defense Directive 4140.57, *DoD Replenishment Parts Purchase or Borrow (DoD RPPOB) Program*

A1.31. Authority relating to measuring and improving the responsiveness of the Department of Defense logistics system to customer requirements, as delegated to the SecAF pursuant to Department of Defense Instruction 4140.61, *Customer Wait Time and Time Definite Delivery*.

A1.32. Authority relating to the management of DoD clothing and textiles (Class II), as delegated to the Secretary of the Air Force pursuant to Department of Defense Instruction 4140.63, *Management of DoD Clothing and Textiles (Class II)*.

A1.33. Authority relating to implementing DoD counterfeit prevention policy and related activities, as delegated to the SecAF pursuant to Department of Defense Instruction 4140.67, *DoD Counterfeit Prevention Policy*.

A1.34. Authority relating to DoD pest management training and certification, as delegated to the SecAF pursuant to Department of Defense Manual 4150.07, *DoD Pest Management Training and Certification Program: The DoD Plan for Pesticide Applicators, (Vol.1), The DoD Plan for Non-Federal Insecticide, Fungicide, and Rodenticide ACT Pesticide Applicators, (Vol.2), and The DoD Plan for the Federal Insecticide, Fungicide, and Rodenticide Act Pesticide Applicators, (Vol. 3)*.

A1.35. Authority relating to the serialized item management program, as delegated to the SecAF pursuant to Department of Defense Instruction 4151.19, *Serialized Item Management (SIM) for Life-Cycle Management of Materiel*.

A1.36. Authority relating to implementing Condition Based Maintenance Plus (CBM+) for materiel maintenance, as delegated to the SecAF pursuant to Department of Defense Instruction 4151.22, *Condition Based Maintenance Plus (CBM+) for Materiel Maintenance*.

A1.37. Authority relating to designating a demilitarization (DEMIL) Program Administrator, appointing DEMIL Administrators and otherwise fulfilling personal property demilitarization requirements-related responsibilities, as delegated to the SecAF pursuant to Department of Defense Instruction 4160.28, *DoD Demilitarization (DEMIL) Program*.

A1.38. Authority relating to the management, control, property accountability, and disposal of government property (excluding real property) in the possession of contractors, as delegated to the SecAF pursuant to Department of Defense Instruction 4161.02, *Accountability and Management of Government Contract Property*.

A1.39. Authority relating to appointing a qualified representative to the RPCP and complying with DoD Facility Classes and Construction Categories procedures and requirements, as delegated to the SecAF pursuant to Department of Defense Instruction 4165.03, *DoD Real Property Categorization*.

A1.40. Authority relating to the Homeowners Assistance Program, as delegated to the SecAF pursuant to Department of Defense Directive 4165.50E, *Homeowners Assistance Program (HAP)*.

A1.41. Authority relating to managing those relocatable buildings, which are accounted for as personal property, as delegated to the SecAF pursuant to Department of Defense Instruction 4165.56, *Relocatable Buildings*. Authority for managing those relocatable buildings, which are accounted for as real property is excluded from this re-delegation, and re-delegated to SAF/IE in its HAF MD.

A1.42. Authority relating to host nation-funded construction programs relating to U.S. military construction (MILCON) in the U.S. Pacific Command (USPACOM) area of responsibility (AOR), as delegated to the SecAF pursuant to Department of Defense Directive A1.43, *Host Nation-Funded Construction Programs in the U.S. Pacific Command Area of Responsibility*.

A1.43. Authority relating to military construction, as delegated to the Secretary of the Air Force pursuant to Department of Defense Directive 4270.5, *Military Construction*, except for requests related to Title 10 USC Sections 2804 and 2808, the responsibility for which has been re-delegated to SAF/IE in HAF MD 1-18.

A1.44. Authority relating to transportation and traffic management, as delegated to the SecAF pursuant to Department of Defense Directive 4500.09E, *Transportation and Traffic Management* and Department of Defense Instruction 4500.57, *Transportation and Traffic Management*.

A1.45. Authority relating to the participation in or initiation of proceedings before transportation regulatory bodies, as delegated to the SecAF pursuant to Department of Defense Instruction 4500.17, *Proceedings Before Transportation Regulatory Bodies*.

A1.46. Authority relating to establishing, operating, staffing, supporting and supervising personal property shipping offices for assigned areas of responsibility worldwide and supporting the Commander, USTRANSCOM, as delegated to the SecAF pursuant to Department of Defense Instruction 4500.34, *DoD Personal Property Shipment and Storage Program*.

A1.47. Authority relating to acquiring, managing and operating Department of Defense-owned and Defense-controlled non-tactical vehicles and conducting related activities, as delegated to the SecAF pursuant to Department of Defense Instruction 4500.36, *Acquisition, Management, and Use of Non-Tactical Vehicles (NTVs)*.

A1.48. Authority related to ensuring compliance with DoD policies and standards on transportation provided by Operational Support Airlift (OSA) aircraft and scheduling special airlift mission aircraft and Presidential support aircraft, as delegated to the SecAF pursuant to Department of Defense Instruction 4500.43, *Operational Support Airlift (OSA)*.

A1.49. Authority relating to promoting the DoD ridesharing program and maintaining lists of program coordinators, as delegated to the SecAF pursuant to Department of Defense Instruction 4500.44, *DoD Ridesharing Program*.

A1.50. Authority relating to Department of Defense non-tactical armored vehicles, as delegated to the SecAF pursuant to Department of Defense Instruction C-4500.51, *DoD Commercially Procured and Leased Armored Vehicle Policy (U)* (Classified as Confidential).

A1.51. Authority relating to ensuring compliance with DoD policies and procedures on commercial air carriers providing passenger airlift services and reporting quality and safety concerns, as delegated to the SecAF pursuant to Department of Defense Instruction 4500.53, *DoD Commercial Air Transportation Quality and Safety Review Program*.

A1.52. Authority relating to establishing criteria for transportation on Secretary of the Air Force-controlled aircraft, reviewing and approving travel on government air by AF personnel, their dependents and other travelers, managing identified foreign official travel and OSA transportation, and scheduling Special Air Mission (SAM) aircraft, as delegated to the SecAF pursuant to Department of Defense Directive 4500.56, *DoD Policy on the Use of Government Aircraft and Air Travel*, with the exception of Enclosure 2, Paragraph 7b, to "review and approve government air requests from within their respective Departments" which is delegated to SAF/AA for Secretariat requests, the AF/CV for Major Commanders (except when the primary purpose of the travel is for the Combatant Command), and the AF/CVA for Air Staff, Field Operating Agency, and Direct Reporting Unit requests. SAF/AA may approve these requests when AF/CV and AF/CVA are not available; the respective MAJCOM/CC will approve requests from the MAJCOM/CV; the respective MAJCOM/CV will approve requests from the MAJCOM staff and subordinate organizations.

A1.53. Authority relating to coordinating and supporting Department of Defense transportation engineering and related activities, as delegated to the SecAF pursuant to Department of Defense Directive 4510.11, *DoD Transportation Engineering*.

A1.54. Authority relating to developing, publishing, and implementing policies and procedures concerning the use of the GSA Airline City Pair Program for attendance at IDT and potential for reimbursement thereof, as delegated to the SecAF pursuant to Department of Defense Instruction 4515.16, *Use of General Services Administration (GSA) Contracts for Air Passenger Transportation Services (GSA City Pair Program) for Attendance at Inactive Duty Training (IDT) Assemblies*.

A1.55. Authority relating to the logistic transportation of nuclear weapons and maintaining a Prime Nuclear Airlift Force capability and DoD component-accessible Special Weapons Overflight Guide and authority to conduct assessments to ensure safety and security precautions, plan and conduct SAFE HAVEN operations and provide primary and alternate members to the NTWG, as delegated to the SecAF pursuant to Department of Defense Instruction 4540.05, *DoD Transportation of U.S. Nuclear Weapons*.

A1.56. Authority relating to establishing programs and ensuring compliance with the Department of Defense Engineering for Transportability and Deployability Program policies, procedures and requirements, as delegated to the SecAF pursuant to Department of Defense Instruction 4540.07, *Operation of the DoD Engineering for Transportability and Deployability Program*.

A1.57. Authority relating to the management of land-based water resources in support of contingency operations, as delegated to the SecAF pursuant to Department of Defense Directive 4705.1, *Management of Land-Based Water Resources in Support of Joint Contingency Operations*.

A1.58. Authority relating to environmental education, training, and career development for personnel, as delegated to the SecAF pursuant to Department of Defense Instruction 4715.10, *Environmental Education, Training and Career Development*.

A1.59. Authority relating to supporting the Department of Defense Noise Program, as delegated to the SecAF pursuant to Department of Defense Instruction 4715.13, *DoD Noise Program*.

A1.60. Authority relating to implementing environmental quality systems and related activities, as delegated to the SecAF pursuant to Department of Defense Instruction 4715.15, *Environmental Quality Systems*.

A1.61. Authority relating to managing tangible Department of Defense owned equipment and other accountable property, as delegated to the SecAF pursuant to Department of Defense Instruction 5000.64, *Accountability and Management of DoD Equipment and Other Accountable Property*.

A1.62. Authority relating to ensuring compliance with DoD policies and procedures on and fulfilling assigned responsibilities for safeguarding conventional arms, ammunition, and explosives (AA&E), as delegated to the SecAF pursuant to Department of Defense Instruction 5100.76, *Safeguarding Conventional Arms, Ammunition, and Explosives (AA&E)*.

A1.63. Authority relating to bulk petroleum, as delegated to the SecAF pursuant to Department of Defense Directive 5101.8, *DoD Executive Agent (DoD EA) for Bulk Petroleum*.

A1.64. Authority relating to subsistence, as delegated to the SecAF pursuant to Department of Defense Directive 5101.10, *DoD Executive Agent (DoD EA) for Subsistence*.

A1.65. Authority relating to the management of construction/barrier materiel (Class IV) in peacetime and across the spectrum of military operations, as delegated to the SecAF pursuant to Department of Defense Directive 5101.12, *DoD Executive Agent (DoD EA) for Construction/Barrier Materiel*.

A1.66. Authority relating to providing representation to, liaising with, and providing support to the UXOCOE program, as delegated to the SecAF pursuant to Department of Defense Directive 5101.13E, *DoD Executive Agent for the Unexploded Ordnance Center of Excellence (UXOCOE)*.

A1.67. Authority relating to assigning military personnel to the Defense Logistics Agency, as delegated to the SecAF pursuant to Department of Defense Directive 5105.22, *Defense Logistics Agency (DLA)*.

A1.68. Authority relating to assigning staff to assist and providing a qualified member to sit on the Defense Materiel Readiness Board, as delegated to the SecAF pursuant to Department of Defense Instruction 5128.34, *Defense Materiel Readiness Board (DMRB)*.

A1.69. Authority relating to implementing and ensuring compliance with DoD policies and guidance pertaining to commercial travel, and designating representative to participate in related groups, as delegated to the SecAF pursuant to Department of Defense Instruction 5154.31, *Commercial Travel Management*.

A1.70. Authority relating to organizing, training and equipping forces assigned to the Commander, USTRANSCOM, and collaborating on and implementing DoD-approved distribution-related process improvements, as delegated to the SecAF pursuant to Department of Defense Directive 5158.04, *United States Transportation Command (USTRANSCOM)*.

A1.71. Authority relating to the Department of Defense-wide distribution processes, including advocating force projection, sustainment, and redeployment/retrograde operations technology and process improvement changes, as delegated to the SecAF pursuant to Department of Defense Instruction 5158.06, *Distribution Process Owner (DPO)*.

A1.72. Authority relating to recruiting facilities as delegated to the SecAF pursuant to Department of Defense Directive 5160.58E, *Recruiting Facilities*.

A1.73. Authority relating to explosive ordnance disposal (EOD) technology and training, including EOD research and development (R&D) programs, and service as the designated Air Force EOD Program Board member, as delegated to the SecAF pursuant to Department of

Defense Directive 5160.62, *Single Manager Responsibility for Military Explosive Ordnance Disposal Technology and Training (EODT&T)*.

A1.74. Authority relating to coordinating, collaborating, and supporting the Single Manager for Conventional Ammunition mission, and performing ammunition acquisition and logistics-related responsibilities not otherwise delegated to the SMCA, as delegated to the SecAF pursuant to Department of Defense Directive 5160.65, *Single Manager for Conventional Ammunition (SMCA)*.

A1.75. Authority relating to ensuring assigned conventional ammunition mission functions are accomplished, as delegated to the SecAF pursuant to Department of Defense Instruction 5160.68, *Single Manager for Conventional Ammunition (SMCA): Responsibilities of the SMCA, the Military Services, and United States Special Operations Command (USSOCOM)*.

A1.76. Authority relating to establishing policies and procedures to implement DoD guidance on security of Department of Defense installations and resources, supporting the DoD PSRB, and applying DoD guidance on identified procurements, as delegated to the SecAF pursuant to Department of Defense Instruction 5200.08, *Security of DoD Installations and Resources and the DoD Physical Security Review Board (PSRB)*

A1.77. Authority relating to establishing guidance and procedures to implement DoD guidelines and otherwise comply with identified requirements pertaining to DoD physical access control, as delegated to the Secretary of the Air Force pursuant to Directive-Type Memorandum 09-012, *Interim Policy Guidance for DoD Physical Access Control*.

A1.78. Authority relating to military working dog operations conducted by and within the Air Force, as well as fulfilling the responsibilities of the DoD Executive Agent for the DoD MWD Program,, as delegated and assigned to the SecAF pursuant to Department of Defense Directive 5200.31E, *DoD Military Working Dog (MWD) Program*.

A1.79. Authority relating to defense courier operations, as delegated to the SecAF pursuant to Department of Defense Instruction 5200.33, *Defense Courier Operations (DCO)*.

A1.80. Authority relating to the security of nuclear weapon systems, as delegated to the SecAF pursuant to Department of Defense Directive O-5210.41, *Security Policy for Protecting Nuclear Weapons*, classified FOUO.

A1.81. Authority relating to establishing and implementing policy on the carrying of firearms and the use of force, and monitoring compliance with the same, as delegated to the SecAF pursuant to Department of Defense Directive 5210.56, *Carrying of Firearms and the Use of Force by DoD Personnel Engaged in Security, Law and Order, or Counterintelligence Activities*.

A1.82. Authority relating to safeguarding Department of Defense nuclear reactors and special nuclear materials, as delegated to the SecAF pursuant to Department of Defense Instruction O-5210.63, *DoD Procedures for Security of Nuclear Reactors and Special Nuclear Materials (SNM)*, (U), (Issuance is FOUO).

A1.83. Authority relating to securing and safeguarding chemical agents, as delegated to the SecAF pursuant to Department of Defense Instruction 5210.65, *Minimum Security Standards for Safeguarding Chemical Agents*.

A1.84. Authority relating to nuclear weapons coding equipment, as delegated to the SecAF pursuant to Department of Defense Instruction S-5210.82, *Protection of Nuclear Weapons Coding Equipment (U)*, (Classified as Secret).

A1.85. Authority relating to ensuring compliance with and prescribing procedures to implement DoD policies and procedures on proper collection, use, maintenance, and dissemination of Personally Identifiable Information and law enforcement information, as delegated to the SecAF pursuant to Department of Defense Instruction 5505.17, *Collection, Maintenance, Use, and Dissemination of Personally Identifiable Information and Law Enforcement Information by DoD Law Enforcement Activities*.

A1.86. Authority relating to enforcement of state vehicular and pedestrian traffic laws, as delegated to the SecAF pursuant to Department of Defense Directive 5525.4, *Enforcement of the State Traffic Laws on DoD Installations*.

A1.87. Authority relating to prescribing implementing regulations for Air Force management of and otherwise ensuring compliance with DoD policies and procedures pertaining to Federal Law Enforcement Officers Flying Armed, and serving as approval authority for law enforcement personnel flying armed on commercial aircraft under Air Force authority, as delegated to the SecAF pursuant to Department of Defense Instruction 5525.14, *DoD Law Enforcement Officers (LEOs) Flying Armed*.

A1.88. Authority relating to ensuring compliance with DoD policies on law enforcement standards and training, establishing and implementing the minimum training, certification, and physical fitness standards for civilian police (CP) and security guard (SG) programs for all CP and SG members of the Air Force, developing guidelines to ensure civilian and military law enforcement responsible for force protection at U.S. military installations receive active shooter training, and fulfilling related responsibilities, as delegated to the SecAF pursuant to Department of Defense Instruction 5525.15, *Law Enforcement (LE) Standards and Training in the DoD*.

A1.89. Authority relating to ensuring compliance with DoD policies and guidance on and appropriately utilizing the law enforcement defense data exchange (*LE D-DEx*), as well as participating in LE D-DEx Board of Governance meetings, as delegated to the SecAF pursuant to Department of Defense Instruction 5525.16, *Law Enforcement Defense Data Exchange (LE D-DEx)*.

A1.90. Authority relating to conservation law enforcement programs as delegated to the SecAF pursuant to Department of Defense Instruction 5525.17, *Conservation Law Enforcement Program (CLEP)*.

A1.91. Authority relating to ensuring compliance with DoD policies and procedures pertaining to law enforcement criminal intelligence (LE CRIMINT), and developing policy and procedures to

support, establish and maintain a LE CRIMINT capability within Air Force law enforcement agencies, as delegated to the SecAF pursuant to Department of Defense Instruction 5525.18, *Law Enforcement Criminal Intelligence (CRIMINT) in DoD*.

A1.92. Authority relating to establishing and maintaining a Fire and Emergency Services program that complies with DoD policies and procedures, administering and maintaining the DoD Fire and Emergency Services Certification Program (F&ESCP) and the DoD F&ES Fitness and Wellness Program for all DoD Components, and establishing and maintaining the DoD Fire Academy and providing technical training to DoD fire fighters, as delegated to the SecAF pursuant to Department of Defense Instruction 6055.06, *DoD Fire and Emergency Services (F & ES) Program*.

A1.93. Authority relating to implementing Installation Emergency Management programs and fulfilling related responsibilities, as delegated to the SecAF pursuant to Department of Defense Instruction 6055.17, *DoD Installation Emergency Management (IEM) Program*.

A1.94. Authority relating to issuing policies and procedures to implement DoD guidance on commissary surcharge, NAF and privately financed construction projects, as delegated to the SecAF pursuant to Department of Defense Instruction 7700.18, *Commissary Surcharge, Nonappropriated Fund (NAF), and Privately Financed Construction Reporting Procedures*. OSD retains the authority to make identified notifications to Congress IAW Enclosure 3, DoDI 7700.18.

A1.95. Authority relating to assigning reporting responsibilities for Air Force members who are assigned to the Combatant Commands and otherwise ensuring compliance with DoD guidance on and establishing policy and procedures to implement the Defense Incident-Based Reporting System, as delegated to the SecAF pursuant to Department of Defense Instruction 7730.47, *Defense Incident-Based Reporting System (DIBRS)*.

A1.96. Authority relating to the process to replace Department of Defense-unique logistics data exchange standards, as delegated to the SecAF pursuant to Department of Defense Directive 8190.1, *DoD Logistics Use of Electronic Data Interchange (EDI) Standards*.

A1.97. Authority relating to implementing unique identification requirements for external organization unique identification (OUID) in external business transactions, as delegated to the SecAF pursuant to Department of Defense Instruction 8320.06, *Organization Unique Identification (OUID) Standards for Unique Identification of External Department of Defense Business Partners*.

A1.98. Authority relating to force protection of the Pentagon Reservation, as delegated to the SecAF pursuant to Administrative Instruction 30, *Force Protection of the Pentagon Reservation*.

A1.99. Authority relating to designating an Office Motor Vehicle Transportation Officer (OMVTO) and an Assistant OMVTO, ensuring the use of official transportation complies with existing laws, regulations and DoD policies, developing internal procedures and guidance, and planning DoD shuttle services provided by the Air Force, as delegated to the SecAF pursuant to

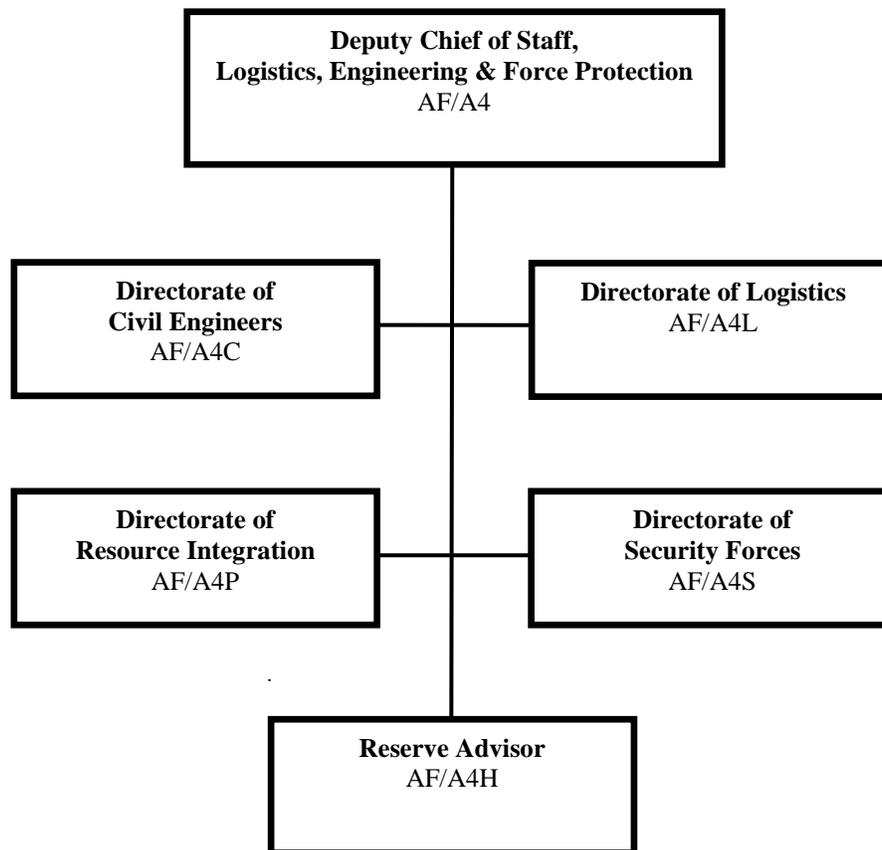
Administrative Instruction 109, *Use of Motor Transportation and Scheduled DoD Shuttle Service in the Pentagon Area*.

A1.100. Authority relating to deviations from standards for physical security of DoD installations, property, and personnel, as delegated to the SecAF pursuant to Directive-Type Memorandum 13-005, *Deviations from the DoD Physical Security Program*.

A1.101. Authority relating to establishing guidance and procedures to implement and otherwise ensure compliance with DoD policy on DoD Identity Management Capability Enterprise Services Application, as delegated to the SECAF pursuant to Directive-Type Memorandum 14-005, *DoD Identity Management Capability Enterprise Services Application (IMESA) Access to FBI National Crime Information Center (NCIC) Files*.

ATTACHMENT 2

**THE DEPUTY CHIEF OF STAFF,
LOGISTICS, ENGINEERING AND FORCE PROTECTION
(AF/A4)**



A2.1. The Deputy Chief of Staff, Logistics, Engineering and Force Protection (AF/A4) is responsible for the development and implementation of logistics policy. Organizes, trains, and equips logistics forces for all facets of Logistics, Engineering and Force Protection including Air Force Logistics, Security Forces, and Civil Engineering. AF/A4 ensures Agile Combat Support, sustainment, and readiness through planning, programming, and budgeting. The office supports annexes to war plans supporting National Command Authority, Joint Staff, and MAJCOMs, as well as establishing weapon system logistics performance measurement and metrics.

A2.2. Three letter subordinate offices include:

A2.2.1. The Directorate of Civil Engineers (AF/A4C). In accordance with AFD 32-10, *Installations and Facilities*, the Director of Civil Engineers, formulates AF Civil Engineer

strategy, policy and implementation guidance supporting AF and DoD strategic goals and objectives. Provides oversight of the organizing, training, and equipping of Civil Engineer personnel and functions supporting Air Force core missions across the full spectrum of military operations and contingencies, to include Prime Base Engineer Emergency Force (Prime BEEF) and RED HORSE units. Leads force development to include education and training for all Civil Engineer officers, civilians, and enlisted personnel. Develops and executes engagement strategies with key stakeholders (OSD, Congress, industry, etc.) to ensure stakeholder equities are incorporated in Civil Engineer policy and strategy as discussed here, and to develop stakeholder understanding and support of these enterprise Civil Engineer interests. Advocates for adequate installation and facility resources (MILCON; Environmental Quality and Restoration; Facility Sustainment, Restoration & Modernization; Facility Operations; Combat Support; Facilities Energy; Unaccompanied Housing; and Military Family Housing). Serves as the AF lead for Joint Basing and AF Common Output Level Services (AF COLS) in cooperation with Under Secretary of Defense for Acquisition, Technology and Logistics, USD (AT&L). Leads all efficiency efforts, and business process reengineering within the Civil Engineer interests as described in this MD. Provides authoritative technical support required in the areas of war fighting readiness, emergency services, base development, operations and installation services. Serves as the AF/A4 focal point for the following multi-disciplinary efforts: fire emergency services, explosive ordnance disposal, corrosion control of facilities, and all-hazards/threats emergency management to include nuclear and radiological response, as well as non-medical aspects of Chemical, Biological, Radiological, and Nuclear (-CBRN). AF representative to the DoD Emergency Management Steering Group, DoD Explosive Ordnance Disposal Program Board, and DoD Fire Emergency Services Working Group. Serves as the AF/A4 lead for Counter-Improvised Explosive Devices (C-IED), Irregular Warfare (IW), Building Partnerships (BP), Air Advisory programs and the Mission Support Group Commander Course. Develops and promulgates strategy and guidance regarding real estate actions as well as accounting, maintenance, and disposal of real property to implement SAF/IE policy pursuant to MD 1-18 except for authorities related to Air Force-owned industrial facilities and authorities delegated directly by SAF/IEI to the Chief of Air Force Reserve, the Air National Guard and authorities not otherwise delegated to AF/A4.

A2.2.2. Directorate of Logistics (AF/A4L). Develops AF logistics policy. Manages Enterprise Logistics Governance to guide the development and execution of the Enterprise Logistics Strategy which supports AF and DoD Strategic goals and objectives. Provides oversight of the training, organizing, and equipping of logistics personnel and functions supporting all USAF manned and unmanned aircraft, munitions and missiles, mission systems, space launch and engine programs. Leads force development to include Logistics education and training for all Logistics officers, civilians and enlisted personnel. Develops and executes engagement strategies with key stakeholders (OSD, Congress, industry, etc.) to ensure stakeholder equities are incorporated in logistics policy and strategy, and to develop stakeholder understanding and support of enterprise logistics interests.

A2.2.3. Directorate of Resource Integration (AF/A4P). Responsible for Air Force Logistics, Engineering and Force Protection strategic integration. Prepares and manages resource programs for AF aircraft, missiles, munitions, War Reserve Materiel, support equipment,

vehicles logistics information systems, as well as engineering and force protection. Serves as AF/A4's representative to the Air Force Group and Board as part of the Air Force Corporate Structure (AFCS) system. Validates requirements and defends budget requests through Corporate Resource Panels, Air Force Council, OSD, Office of Management & Budget (OMB), JCS, and congressional review and enactment. Manages military and civilian personnel; financial management; congressional correspondence and hearing preparation; information management/administration; and functional IT/computer support functions in alignment with SAF/CIO A6 and AFSPC policies/procedures. Acts as Logistics, Installations, and Mission Support (LIMS) Functional Chief Information Officer (CIO) and Chief Architect for the Logistics, Installations, and Mission Support IT Portfolios. Performs duties as the Authorizing Official for information systems listed on A4 Functional System List (FSL), and consults on security matters for all LIMS IT systems. Develops and guides implementation of Logistics, Installations, and Mission Support IT Strategy, plans, policy, governance, Business Enterprise Architectures (BEA), standards, resources and investments. Development and oversight responsibilities of Logistics IT Portfolio Organizational Execution Plan to include aligning IT Investments to Strategic Management Plan (SMP) and Functional Strategies. Provides oversight across the diverse logistics management information systems requirements for Global Combat Support System Family of Systems - Air Force (GCSS-AF) and GCSS-Joint. Chairs and manages the Air Force AF/A4 Enterprise Logistics Information Technology (ELIT) governance process and structure. Responsible for the planning, management, and reporting of process improvement and business transformation across the Logistics, Civil Engineer, and Security Forces communities through employment of Air Force Smart Operation endorsed continuous process improvement methodologies and application of Service Development and Delivery Process (SDDP).” Executive Steering Working Group A4 representative.

A2.2.4. Directorate of Security Forces (AF/A4S). Develops and ensures effective integrated defense doctrine, policies and plans to protect and defend air, space and cyberspace assets, missions and personnel. This includes defending and enabling AF, Joint and Coalition missions. Serves as the AF focal point for all doctrine, policy, standards and operational issues involving nuclear and non-nuclear security and nonlethal weapons. Serves as the AF/A4 focal point for execution of the following multi-disciplined force protection efforts: physical security, integrated defense, expeditionary deployments, combat arms, law and order operations, area security operations, antiterrorism, crime prevention, resources protection, corrections and serves as the Executive Agent for the Department of Defense Military Working Dog Program. Develops and executes engagement strategies with key stakeholders (Congress, OSD, JCS, MAJCOMs, etc.) to ensure equities are incorporated in policy and strategy. Develops operational requirement capabilities, to include validation, staffing and approval, through the Joint Capabilities Integration Development System (JCIDS) process. Co-chairs the Air Force Security Enterprise Mission Assurance Steering Group and provides the AF representative to the DoD Mission Assurance Senior Steering Group. With SAF/AQC, serves as co-Commodity Strategy Official for the Air Force, Force Protection Commodity Council.

A2.2.5. Reserve Advisor (AF/A4H). Advises across AF/A4 functional areas on matters pertaining to the Air Force Reserve (AFR). Assists in the development of Logistics, Civil

Engineer (CE) and Security Forces (SF) policies and directives affecting Reserve personnel and missions. Serves as liaison between HQ USAF/A4, AFRC, the Chief of Air Force Reserve (RE), and SAF/MR. Manages and advises the DCS on the execution of the AF/A4 Individual Mobilization Augmentee Program. Manages and advises the DCS on the execution of the AF/A4 Military Personnel Appropriation (MPA) Man-Day program. Ensures MPA man-day program adheres to AF and MAJCOM guidance. Supports the Air Reserve Forces Policy Committee. Participates in Total Force Enterprise and Total Force Integration work groups and policy development relating to AF/A4 functional areas.