

**BY ORDER OF THE SECRETARY
OF THE AIR FORCE**

AIR FORCE INSTRUCTION 10-251

25 JUNE 2015



Operations

**AIR FORCE PARTICIPATION IN JOINT
TRAINING TRANSFORMATION
INITIATIVE (JTTI) AND JOINT NATIONAL
TRAINING CAPABILITY (JNTC) EVENTS**

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This instruction implements AFPD 10-2, Readiness, and AFPD 10-13, Air Force Doctrine. It establishes the roles and responsibilities of the various Air Force (AF) agencies (Active component, Reserve, and National Guard) that participate in the US Army's (USA) Mission Command Training Program (MCTP) and other Joint Service training events under the Joint Training Transformation Initiative (JTTI). Participating United States Air Force (USAF) Major Commands (MAJCOMs) will issue supplements to this instruction as required. Address correspondence or questions on these procedures to HQ USAF/A3OR, 1480 Air Force Pentagon, Washington, DC 20330-1480 or email usaf.pentagon.af-a3.mbx.a3or-readiness@mail.mil using the AF IMT 847, Recommendation for Change of Publication. Route AF IMT 847s from the field through the appropriate chain of command. Ensure that all records created as a result of processes prescribed in this publication are maintained in accordance with AFMAN 33-363, Management of Records, and disposed of in accordance with the Air Force Records Disposition Schedule (RDS) located in the Air Force Records Information Management System (AFRIMS), or any updated statement provided by the AF Records Management office (SAF/CIO A6P). This publication applies to Air Force Reserve Command (AFRC) and Air National Guard (ANG) Units. The authorities to waive wing/unit level requirements in this publication are identified with a Tier ("T-0, T-1, T-2, T-3") number following the compliance statement. See AFI 33-360, Publications and Forms Management, Table 1.1 for a description of the authorities associated with the Tier numbers. Submit requests for waivers through the chain of command to the appropriate Tier waiver approval authority, or alternately, to the Publication OPR for non-tiered compliance items.

SUMMARY OF CHANGES

This document is substantially revised and must be completely reviewed, tiered waiver authorities are included. This revision extends the support originally provided to the US Army's Mission Command Training Program under the Joint Training Transformation Initiative to the Service training programs accredited within the Joint National Training Capability (JNTC). This revision also addresses the rapidly evolving organizational and force structure changes within the Office of the Secretary of Defense (OSD) and the Services. Funding and man-day issues associated with designated training events will not be addressed in this instruction. Funding and man-day issues will be adjudicated at the Initial Planning Conference (IPC) for specific events. (T-3) This revision corrects references to operations, terms and documents that no longer exist, or have been changed. All other parts of this document remain relevant.

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Chapter 1

INTRODUCTION AND COMPLIANCE

1.1. Introduction. This instruction provides guidance and responsibilities for Air Force MAJCOMs that are engaged as the Air Component for joint exercises and training. This includes Joint and Service exercise and training programs accredited within the JNTC. The intent is to provide realistic and scalable Joint/Combined products, processes and functionality appropriate to the organizational level of the training audience. Depending on the specific training program, exercise, or event, the training audience may range from the operational level of the Joint/Combined Force Commander to Airmen, Soldiers, Sailors, and Marines at the tactical level. With consideration of funding and unit/personnel availability, this will present an accurate replication of a realistic and relevant Air Force Component participating in these Joint processes is essential to shape the sister-Services' understanding of USAF's role in these processes, as well as promotes understanding of our air, space and cyber capabilities. Overall this intent and instructions reinforces the Chairman of the Joint Chiefs of Staff Vision for 2020 and interdependence of the Services.

1.1.1. Air Force participation provides replication of an Air Force Component's capabilities of air, space, and cyberspace power, utilizing established joint doctrine and processes. The intent is to facilitate an understanding of the capability of airpower to the training audience. Effective synchronization of air, space, and cyberspace power effects into the ground scheme of maneuver and/or maritime employment concepts will enhance future joint/combined contingency operations.

1.1.2. Air Force control members include Highly Qualified Experts (HQEs), Observer Coach / Trainers (OC/T), Command and Control (C2) Trainers/Supervisors, Exercise Controllers, a GO Subject Matter Expert (SME) (COMAFFOR/JFACC), Modeling and Simulation (M&S) capabilities with associated databases and SME (COMAFFOR/JFACC) support, and a Chief of Airpower (CAP).

1.1.3. The replicated Air Force Component consists of a mix of Air Force training audience(s) who accomplish their warfighting functions, and response cells emulating various elements of the Air Force Component, i.e., Joint/Combined Air Operations Center (J/CAOC), the Joint Air Component Coordination Element (JACCE), when appropriate, and the Expeditionary Air Support Operations Group (EASOG) with subordinate squadrons to include an Air Support Operations Center (ASOC), Tactical Air Control Party (TACP) and Battlefield Weather (BW), etc. USAF participants may be designated as exercise training audiences or response cells. (T-3)

1.1.4. Specific requests for Air Force (training audience and or response cell) participation will be submitted by each MAJCOM or Joint/Service users on an annual basis utilizing the Joint Training Information Management System (JTIMS) to Air Combat Command. ACC/A307 will prioritize and provide process adjudication oversight through the Air Force Joint Exercise Coordination Team (AFJECT). Failure to submit a request for support in accordance with AFJECT established scheduling criteria will result in no support being provided.

1.1.5. Consistent with resource and fiscal constraints, this instruction will provide levels of effort to properly integrate air, space, and cyberspace power to meet AF and Joint/Service training objectives. ACC will notify Sister Service Component Commands who request Air Force support before the exercise main/mid planning conference/event of the ability to support or not support specific events. This decision will be educated by the AFJECT process. If for any reason subsequent to the main/mid planning conference/event, exercise support is expected to be degraded or is in jeopardy of not replicating joint processes and functionality, ACC, in close collaboration with concerned USAF participating units, will assess viability of supporting the exercise. If support is expected to be degraded to the point of reinforcing negative learning for the training audience (i.e., not able to replicate joint processes/functions), ACC will inform the Service Component Command that the event will not be supported. Participating MAJCOMs will publish supplements to this instruction to further define operational, logistical and administrative support requirements and responsibilities.

1.2. Background. The Memorandum of Agreement (MOA) for Army/Air Force Liaison Support, dated 31 March 2012, provides Service guidance to USA and USAF ajor Commands for Liaison duties during home station training, collective training, and deployed operations. The objective of the MOA was “to increase the joint capabilities; identify joint interdependencies; and standardize air-ground training, equipment interoperability and combat operations of the USA and USAF.” This MOA also addresses participation within USA training events by Air Component functional liaisons. Subsequently, the Chief of Staff of the Air Force (CSAF) promulgated additional guidance directing MAJCOMs to “provide a one or two-star Joint Force Air Component Commander (JFACC) capable GO for all Corps and select Division-level MCTP exercises that occur in a MAJCOM’s respective Area of Responsibility (AOR). Additionally, ACC will provide a tailored AOC-trained response cell to support the GO and provide the requisite level of intelligence, strategy, combat plans, and combat operations support necessary to adequately plan, supervise, and execute the air component portion of the exercise.” This Air Force Instruction codified the MOA and CSAF guidance. JTTI is a CSAF and Chief of Staff of the Army (CSA) initiative to improve air, space, and cyberspace power fidelity to MCTP, for USA training event for senior commanders and their staffs, as well as improving ground component fidelity to AF operational-level exercises. OSD’s JNTC initiative expanded the JTTI concept.

1.3. Applicability and Compliance. Active component, Reserve, and National Guard units/personnel replicating elements of the Air Force Component or as part of the AF contribution to exercise planning and control are governed by this instruction. MAJCOM Directors of Operations are responsible for successful implementation of this instruction.

Chapter 2

RESPONSIBILITIES

2.1. HQ USAF/A3OR Responsibilities. AF/A3OR is the Office of Primary Responsibility (OPR) providing oversight and guidance for AF JTTI. USAF/A3OR will:

2.1.1. Coordinate changes to this instruction with appropriate MAJCOMs and Air Staff offices or organizations.

2.2. Air Combat Command (ACC) Responsibilities. HQ ACC will:

2.2.1. Coordinate with Deputy Director, Joint Staff, J7, AF Component Commands, and other services to facilitate actions related to this Air Force Instruction.

2.2.2. Through ACC/A3O, chair the AFJECT and maintain the Global Exercise Schedule (GES). The GES provides a coherent view of exercise events and potential points of resource conflicts and shortfalls.

2.2.3. Notify Sister Service Component Commands who request Air Force support before the exercise main/mid planning conference/event of the ability to support or not support specific events. This decision will be educated by the AFJECT process. If for any reason subsequent to the main/mid planning conference/event, exercise support is expected to be degraded or is in jeopardy of not replicating joint processes and functionality, ACC, in close collaboration with concerned USAF participating units, will assess viability of supporting the exercise. (T-3) If support is expected to be degraded to the point of reinforcing negative learning for the training audience (i.e., not able to replicate joint processes/functions), ACC will inform the Service Component Command that the event will not be supported.

2.3. MAJCOM Responsibilities. Provide command oversight and management of Air Force participation in JTTI/JNTC and Service events. MAJCOMs will:

2.3.1. Coordinate with Joint/Service counterparts on AF training objectives scheduling, funding, and appropriate manpower for Air Component response cell and M&S tools. MAJCOMs should acknowledge funding requirements for exercises in their budget submissions.

2.3.2. Coordinate training objectives with AF participants.

2.3.3. Coordinate with AF/DPG to identify and source a JFACC-capable GO to participate as the SME (COMAFFOR/JFACC)/JACCE Director. For Mission Rehearsal Exercises (MRX), determine if a GO with an assignment to the Area of Operations (AOO) is available to participate.

2.3.3.1. When the MAJCOM is unable to provide a JFACC-capable GO, request assistance from AF/DPG and notify AF/A3OR.

2.3.3.2. Forward selected GO's name to USAF/A3OR and United States Air Force Warfare Center (USAFWC) not later than two months prior to the BCS (Battle Command Staff) for Mission Command Training (MCT) for MCTP events or two months prior to the Start of Exercise (STARTEX) for other training programs.

2.3.4. Identify training audiences/objectives and level of support required and available from MAJCOM resources. If specific resources are unavailable (e.g. SME (COMAFFOR/JFACC), HQE, AOC), notify and request assistance from ACC/A3O7.

2.3.5. Publish a MAJCOM tasking order to include participation by applicable elements of the Air Force Component and designate a host unit at exercise/event location(s). This tasking order will specifically name which units are training audiences.

2.3.6. Provide AF/A3OR Urban Facilities MILCON and O&M funded projects for inclusion in the OSD P&R Report to Congress.

2.4. Air Force General Officer Responsibilities. The USAF GO's overall responsibility is to be the SME (COMAFFOR/JFACC), providing a senior-level, doctrinally-correct airpower perspective to Joint Task Force (JTF), Service/Component Commanding Generals (CGs), and their respective staffs. SMEs (COMAFFOR/JFACC) will be familiar with the joint methodology and processes associated with planning and executing inside the respective Area of Operations (AO). SMEs (COMAFFOR/JFACC) are not part of the training audience. The SME (COMAFFOR/JFACC) should arrive 1 to 2 days prior to the execution for exercise orientation, but is only required to attend the exercise execution phase. (T-3)

2.4.1. For Corps-level events where either the Corps is the Combined Force Land Component Commander (CFLCC) or the Corps is certifying as a Combined Joint Task Force (CJTF), the SME (COMAFFOR/JFACC) will become the Joint Air Component Coordination Element JACCE Director and be part of the training audience. (T-3) During mission rehearsal exercises, the SME (COMAFFOR/JFACC) should become the JACCE director only when the exercising Corp will receive a JACCE once deployed to theater. (T-3) The JACCE Director should attend the BCS MCT, or other scheduled academics, and the execution phase of the exercise or event. (T-3) The JACCE Director retains SME (COMAFFOR/JFACC) responsibilities (SME/JACCE Director) throughout the exercise.

2.5. HAF A3OY Responsibilities.

2.5.1. Schedule OCTP participation in JTTI and JNTC event.

2.6. USAF Warfare Center (USAFWC) Responsibilities. The USAFWC will exercise these responsibilities through the 505th Command and Control Wing (505 CCW) and 505 CCW Detachment 1 (Det 1) located at Fort Leavenworth, Kansas. (T-3) USAFWC will:

2.6.1. Obtain MCTP schedules, coordinate with participating MAJCOMs, and provide copies of the schedule to ACC/A3O7. (T-3)

2.6.2. Coordinate event scenarios, schedules, and Exercise Director Guidance with all appropriate personnel and units. Forward USA/Service objectives to appropriate AF participants. (T-3)

2.6.3. Contact SME (COMAFFOR/JFACC), HQE, and participating organizations to provide exercise details. Direct Liaison Authorized (DIRLAUTH). (T-3)

2.6.4. Write the Airpower section of the Memorandum of Agreement (MOA) for each exercise. (T-3)

2.6.5. Participate in the pre-exercise briefs and the post-exercise After-Action Review (AAR) for AF participants and inform the MAJCOM of results. Forward the AAR to the

MAJCOM and USAF/A3OR not later than (NLT) 30 days after the End of the Exercise (ENDEX). (T-3)

2.6.6. Provide the Chief of Airpower, AF Exercise Planner, Chief Observer Coach/Trainer (CHOT), Exercise Controller (EXCON), Observer Coach/Trainers. Maintain functional expertise to represent the air component across the full spectrum of operations. Request additional augmentation support from ACC, as required. (T-3)

2.6.7. Draft the airpower input to the AARs and the Final Exercise Report. (T-3)

2.6.8. Provide final AAR from each exercise to MAJCOM and USAF/A3OR after each event not later than (NLT) 30 days after the End of the Exercise (ENDEX). (T-3)

2.7. Operational Command Training Program (OCTP) Responsibilities. OTs will advise and assist the SM in addition to providing advice and guidance to O-6 level and below training audiences, as required. (T-3)

2.7.1. Coordinate OCTP OT requirements. OCTP OTs will support those exercises that include appropriate training audiences, as required, or as determined by input from the SM. (T-3)

2.7.2. Attend the MCT seminar and the execution phase of approved Corps and Division events. Attendance by an OT is optional. (T-3)

2.7.3. Mentor the SME (COMAFFOR/JFACC)/ JACCE Director. (T-3)

2.7.4. Interface with the Exercise Director, Chief of Airpower, and USA SMs. (T-3)

2.8. AFFOR Staff Responsibilities.

2.8.1. Develop COMAFFOR theater and/or functional strategy to provide guidance and direction to strategic estimates, plans and orders for the employment of air, space and cyberspace forces across the range of military operations in support of the combatant commander/joint force commander.

2.8.2. Develop plans and orders. Prepare staff estimates, concepts of operation, and/or detailed plans supporting the COMAFFOR's theater or functional strategy, anticipated joint campaigns or major operations and associated sequels. Plans and orders (e.g. OPORD, FRAGORD, etc.) address centers of gravity, branches, sequels, and phasing. Plan details appropriate command structure, organization of force, and the incorporation of operational contract support, interdepartmental, non-governmental, and international partners. This activity includes determining solutions to meet operational level needs.

2.8.3. Execute plans and orders (e.g. OPORD, FRAGORD, etc.). Monitor commander's critical information requirements (CCIRs), status of operational contract support and the readiness status of air, space, and cyberspace forces and recommend COAs. Assess the effectiveness of air, space, and cyberspace forces, the COMAFFOR CSP, COMAFFOR Country Plans, and sustainment/ redeployment activities and recommend COAs. Develop branch/sequel plans as required. Maintain situational awareness via monitoring situation reports (SITREPS), combat support resources, message traffic, request for forces (RFF)/request for capability (RFC) and GFMAP DEPORDS, and track actions/suspenses.

2.9. Air Operations Center (AOC) Responsibilities. The assigned AOC provides doctrinally correct operational-level air, Air Component products, services, and capabilities to meet exercise requirements. The AOC will: (T-3)

2.9.1. Facilitate proper integration of the Battlefield Coordination Detachment (BCD). If BCD is not available, then a white cell will be used. (T-3)

2.9.2. Support the JACCE, as required. (T-3)

2.9.3. Use the theater Joint Air Operations Plan (JAOP and component from) the AOR and the specific operation for which the unit is planning to deploy as the planning starting point. All Air Component products will then be modified using guidance from the Exercise Director and as educated by the Joint Operations Planning Process for Air. (T-3)

2.9.3.1. If AOR specific Air Component products are not used, develop notional Air Component products in accordance with respective exercise scenario and training objectives. (T-3)

2.9.4. Enable all systems to ensure Air Force Component connectivity. (T-3)

2.9.5. Produce AODs/Space Operations Directives (SOD, Air Defense Plans (ADPs), Air Tasking Orders (ATOs) Space Tasking Orders (STO), Airspace Control Orders (ACOs), Airlift Movement Tables (AMT), Special Instructions (SPINS), Rules of Engagement (ROE), Communications Plan, Information Operations (IO) plan, daily Intelligence Summaries (INTSUMS), and Intelligence Surveillance Reconnaissance (ISR) annexes, consistent with doctrine and theater directives. (T-3)

2.9.6. Replicate joint doctrinal processes affected by the Air Force Component (T-3)

2.9.7. Participate in initial, main, and final planning events. (T-3)

2.10. Theater Air Control Systems (TACS) Responsibilities. The MAJCOM assigned TACS elements, will provide doctrinally correct tactical level decentralized levels of control of the JFACC's air assets. TACS units in the training audience will identify representatives who will attend planning events, MCT events, and will coordinate with the USAF exercise planner regarding that participation. (T-3) Funding and man-year support issues should be addressed at the initial planning conference. (T-3)

2.10.1. In addition, the Air Support Operations Center (ASOC) should be part of the training audience when Corp or Division is acting as a JTF. (T-3) When assigned as a training audience, the ASOC will manage the Joint Air Request Net (JARN) and is responsible to provide the JARN/TACP systems and processes. (T-3) Air Simulation will be used to enhance training. (T-3)

2.10.2. Response and white cell members will be selected based on their experience and required training needs. (T-3) Additional personnel will simulate strike aircraft on the tactical data network in order to simulate realistic close air support (CAS) effects. (T-3)

2.10.3. The tasked Air Support Operations Group (ASOG) and Air Support Operations Squadron (ASOS) will provide TACPs to plan the operation with the Army using Military Decision Making Process (MDMP), man applicable Army Tactical Operations Centers, submit immediate ASRs, and perform all other duties that TACPs normally provide. This

includes providing all equipment necessary to replicate the TACP portion of the TACS, to include radios for the JARN. (T-3)

2.10.4. Either an ASOS or Weather Squadron (whichever has BW forces habitually aligned with the Army exercising unit) will provide BW resources to integrate meteorological impacts into the Army's MDMP. (T-3)

2.11. Hosting Air Force Unit Responsibilities. The Hosting Unit will be designated in the MAJCOM tasking message. (T-3) The Hosting Unit will:

2.11.1. Coordinate protocol support for the SME(COMAFFOR/JFACC)/JACCE Director and SM. (T-3)

2.11.2. Conduct the pre-exercise brief(s). (T-3)

2.12. Combined Arms Center (CAC) Staff Weather Officer (SWO) Responsibilities. The CAC SWO will:

2.12.1. Support the CAC in developing weather scenarios and meteorological data for MCTP sponsored Division and Corps level joint war-fighting events. (T-3)

2.12.2. Provide weather effects information on friendly and enemy forces in MCTP joint war-fighting events. (T-3)

2.12.3. Act as the Observer Coach/Trainer for weather under direction of the CAP. (T-3)

2.12.3.1. Coordinate SWO augmentee support as needed. (T-3)

Chapter 3

AIR FORCE PARTICIPATION

3.1. Air Force support for MCTP/JTTI events.

3.1.1. This section defines the “scalable level of support” for the joint/coalition, multi-echelon, federated, exercise construct. The level of support required for a multi-echelon exercise will replicate the airpower capabilities resident in the Air Force Component. (T-3) The following table outlines a baseline for Air Force support. Actual support will be based on the exercise requirements determined at the planning conference(s). (T-3)

Table 3.1. Air Force MCTP Multi Echelon Exercise Participation Matrix

Position	# of Personnel	Source	JTF	Corps	DIV	BDE
SM	1	HAF/A3	√	√	√	
SME(COMAFFO R/JFACC)/ACCE	1	MAJCOM	√			
ACCE team	TBD	MAJCOM	√			
AOC	TBD	MAJCOM	√	√	√	
ASOC	TBD	MAJCOM	√	√	√	
TACP	TBD	MAJCOM	√	√	√	√
CAP	1	505 CCW Det 1	√	√	√	√
EXCON	TBD	505 CCW Det 1	√	√	√	√
CHOT	TBD	505 CCW Det 1	√	√	√	√
OC/T	TBD	MAJCOM	√	√	√	√
AOC LNO	TBD	MAJCOM	√	√	√	
SPACELO	TBD	MAJCOM	√	√	√	
ISRLO	TBD	MAJCOM	√	√	√	
CYBERLO	TBD	MAJCOM	√	√		
AMLO	TBD	MAJCOM	√	√	√	
SWO	TBD	MAJCOM	√	√	√	

NOTE 1: Numbers include all personnel listed on ESMD (exercise support manning document) and training audience JMD (joint manning document). Total number of personnel required to support will be forwarded at conclusion of IEP to MAJCOM for support determination and approval. (T-3)

NOTE 2: Pending resources and SM availability, MAJCOM will prioritize MRX and WFX events for participation, as required. (T-3)

Note 3: An AOC participating in an MCTP exercise as a AF training audience must coordinate training objectives and manning requirements with the respective MAJCOM Exercise Program Manager and the 505 CCW Det 1 Planner. (T-3)

3.2. Air Force support for United States Navy/United States Marine Corps (USN/USMC).

3.2.1. The level of AF participation in USN/USMC events/exercises will be coordinated and established during early concept development and initial planning conferences. (T-3) Air Force participation will be tailored to specific event requirements and will be dependent on available resources. (T-3)

Chapter 4

AIR FORCE TRAINING OBJECTIVES

4.1. Training Objectives. Training Objectives will be determined by the Training Audience(s) in coordination with their higher headquarters (HHQ) and MAJCOMs, as deemed appropriate - e.g. ASOS will coordinate with ASOG, AGOW and MAJCOM. (T-3) Air Force Training Audiences will coordinate their training objectives with 505 CCW Det 1. Det 1 may assist AF Training Audiences in the development of training objectives, but the training audience is solely responsible for their development. (T-3)

Table 4.1. Corps/Division Certifying CFLCC or CJTF Echelon Specific Level Training Objectives.

<p><i>This section offers a baseline set of Training Objectives (TO) for AF units; however, the training objectives provided below should be altered to meet unit training requirements and should be complete NLT the main/mid planning conference event. (T-3)</i></p>	
<p>AF Internal Training Objectives</p>	<ul style="list-style-type: none"> - Train Air Support Operations Center (ASOC), Tactical Air Control Party (TACP), Air Mobility Liaison Officer (AMLO), SWO, Control and Reporting Center (CRC), JSTARS, and AWACS personnel in the planning/execution of Joint air, space, and cyberspace power, to include CAS, Air Interdiction (AI), Mobility, AE, and ISR - Integrate air, space, and cyberspace power and information operations with ground maneuver assets - Accurately represent the Preplanned and Immediate Air Request process - Integrate Meteorology and Oceanography (METOC) impacts information and subject matter expertise directly into USAF/USA planning and operations to derive operational and tactical advantages through the exploitation of weather information at the right time and place in the MDMP - Integrate TACS processes - Demonstrate the effectiveness of air, space, and cyberspace power effects on operations in an integrated USAF/USA event - Train COMAFFOR/JFACC as JACCE Director - Integrate both close air support and air interdiction in the same operational environment

Focused Training Methods	<ul style="list-style-type: none"> - Academics - Mission Command Seminar - Workshops to include CAS, AI, Mobility, Space, and ISR - External forces to enable use of operational equipment
AOC Crew	<ul style="list-style-type: none"> - Gain currency and proficiency with AOC functional processes in conjunction with component counterparts in working ground maneuver force operations - Gain proficiency with operational AOC weapon system equipment, applications, and services - Control the execution of joint air, space, and cyberspace operations by vertically integrating with subordinate elements of the TACS and horizontally integrating with and coordinating joint operations with other components - Exposure to dynamic targeting decision process in a fluid battlespace - Produce, disseminate, and dynamically modify/change and distribute AOC products to include AOD, ACO, AMT, ROE, SPINS, daily ATO, Situation Reports (SITREPS), and other reports/briefs, as required - Gain currency and proficiency with AOC functional processes in conjunction with opening and closing killboxes for air interdiction - Employ and validate Air Force Tactics, Techniques, and Procedures (AFTTP) 3-3.AOC, Operational Employment – Air and Space Operations Center (Only is aligned with a Blue Flag type exercise)

JACCE Director	<ul style="list-style-type: none"> - Learn the Army MDMP process - Gain experience leading an JACCE Team in liaison/integration/interface with supported command structure to articulate C/JFACC's air campaign plan support to the ground scheme of maneuver - Understand the integration of air, space, and cyberspace power with ground maneuver assets - Comprehend C/JFACC Air Order of Battle and relate to Army Commander and staff - Exchange current intelligence and operational data, support requirements, and coordinate the integration of Air Force Forces (AFFOR) and C/JFACC Airspace Control Measures (ACM), Joint Fire Support Coordinating Measures (FSCM), and CAS - Become knowledgeable with C/JFACC's air interdiction scheme of maneuver and be able to articulate such to Army ground commanders and aligned Army personnel - Understand the area reference system utilized in theater along with the killbox construct for integrating joint fires and air interdiction sorties. Be able to brief such to Army ground commanders and aligned Army personnel
JACCE Team	<ul style="list-style-type: none"> - Comprehend the Army MDMP process - Support JACCE Director in liaison/integration/interface with supported command structure to articulate JFACC's air campaign plan to support the ground scheme of maneuver - Support JACCE Director in assisting the supported commander's staff in planning air component supporting and supported requirements - Exchange current intelligence and operational data, support requirements, and coordinate the integration of AFFOR and C/JFACC ACM, joint FSCM, and CAS - Become knowledgeable with C/JFACC's air interdiction scheme of maneuver and be able to articulate such to Army ground commanders and aligned Army personnel - Understand the area reference system utilized in theater along with the killbox construct for integrating joint fires and air interdiction sorties. Be able to brief such to Army ground commanders and aligned Army personnel

AFFOR Staff	<ul style="list-style-type: none"> - Develop COMAFFOR theater and/or functional strategy to provide guidance and direction to strategic estimates, plans and orders for the employment of air, space and cyberspace forces across the range of military operations in support of the combatant commander/joint force commander. - Develop plans and orders. - Prepare staff estimates, concepts of operation, and/or detailed plans supporting the COMAFFOR's theater or functional strategy, anticipated joint campaigns or major operations and associated sequels. - Plans and orders (e.g. OPORD, FRAGORD, etc.) address centers of gravity, branches, sequels, and phasing. - Plan details appropriate command structure, organization of force, and the incorporation of operational contract support, interdepartmental, non-governmental, and international partners. This activity includes determining solutions to meet operational level needs. - Execute plans and orders (e.g. OPORD, FRAGORD, etc.). Monitor information requirements (CCIRs), status of operational contract support and the readiness status of air, space, and cyberspace forces and recommend COAs, commander's critical information requirements (CCIRs), status of operational contract support and the readiness status of air, space, and cyberspace forces and recommend COAs. - Assess the effectiveness of air, space, and cyberspace forces, the COMAFFOR CSP, COMAFFOR Country Plans, and sustainment/redeployment activities and recommend COAs. - Develop branch/sequel plans as required. - Maintain situational awareness via monitoring situation reports (SITREPS), combat support resources, message traffic, request for forces (RFF)/request for capability (RFC) and GFMAR DEPORDS, and track actions/suspenses. - Operate/monitor replicated C4 systems to plan, execute and assess operations and activities.
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ASOC	<ul style="list-style-type: none"> - Comprehend ground maneuver force operations - Gain proficiency with operational equipment - Brief senior Army commander on proper integration of air, space, and cyberspace power - Effective planning, coordination, direction, and control of theater air forces in support of land forces maneuver and fire objectives - Demonstrate effective procedural control of assigned aircraft - Facilitate decentralized execution of immediate air support - Optimize coordination, direction, and control of CAS, AI, time-sensitive/critical targeting, and Suppression of Enemy Air Defenses (SEAD) operations within an assigned AO - Establish, maintain, and operate the autonomous reach-forward and reach-back communications architecture/infrastructure necessary for the Air Force Air Request Net (AFARN) and/or Joint Air Request Net (JARN) - Provide Operational Control (OPCON) or Operational Direction (OPDIR) (when authority is delegated from the C/JFACC) of subordinate TACPs to include directing and controlling maintenance efforts of assigned units - Ensure ASOC participation in mission and fire support rehearsals - Accurately distribute AOC products to include AOD, ACO, AMT, ROE, SPINS, daily ATO, SITREPS, and other reports as required - Become knowledgeable with C/JFACC's air interdiction scheme of maneuver and be able to articulate such to Army ground commanders and aligned Army personnel - Understand the area reference system utilized in theater along with the killbox construct for integrating joint fires and air interdiction sorties. Be able to brief such to Army ground commanders and aligned Army personnel - Be able to articulate the planning and coordination required for both CAS and AI within the ASOC's sector. Ensure the Army ground commander is conversant with C/JFACC's options for air-delivered munitions
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TACP	<ul style="list-style-type: none"> - Effectively integrate air, space, and cyberspace power with ground maneuver assets - Advise ground commander of the capabilities and limitations of air, space, and cyberspace power and assist ground commander in planning, requesting, and coordinating CAS - Monitor JARN - Incorporate air, space, and cyberspace power capabilities into the Army MDMP process - Perform Joint Mission Task List Items - Promote effects-based use of air, space, and cyberspace power supporting maneuver forces - Become knowledgeable with C/JFACC's air interdiction scheme of maneuver and be able to articulate such to Army ground commanders and aligned Army personnel - Understand the area reference system utilized in theater along with the killbox construct for integrating joint fires and air interdiction sorties. Be able to brief such to Army ground commanders and aligned Army personnel
AMLO	<ul style="list-style-type: none"> - Process mobility requests - Exercise Joint Mobility Control process - Advise Army on airlift capabilities
JMO/CFLCC METOC Officer	<ul style="list-style-type: none"> - Perform as functional coordinator for METOC assets within CJTF/CFLCC Joint Operations Area (JOA) - Identify and request any external METOC resources required to meet CJTF objectives (CJTF only) - As Joint Force Meteorological and Oceanographic Officer (JMO), coordinate with Combatant Commander Senior METOC officer and subordinate Joint functionals - As CFLCC METOC officer, coordinate with JMO and subordinate functionals - Integrate timely, relevant, accurate, and consistent METOC information and impacts for exploitations through the joint planning process - Proficiently exercise operational equipment

<p>TACS</p>	<ul style="list-style-type: none"> - Gain currency and proficiency with TACS/Theater Air Ground System (TAGS) functional processes in conjunction with component counterparts in working ground maneuver and air defense force operations - Gain proficiency with CRC and Air Defense Artillery Fire Coordination Officer (ADAFCO) Tactics, Techniques, and Procedures (TTPs) - Control the execution of joint air, space, and cyberspace operations by vertically integrating with senior elements of the TACS and horizontally integrating with the elements of the TACS/TAGS, and coordinating joint operations with other components - Execute planned and/or dynamically changing AOC products to include: ATO, AOD, ACO, ADP, AMT, ROE, and SPINS - To receive and produce SITREPS and other reports/briefs, as required - Exchange current intelligence and tactical operational data, and coordinate the integration of AFFOR and C/JFACC Airspace Control Measures, Joint Fire Support Coordinating Measures, and CAS. - Comprehend dynamic targeting decision process in a fluid battlespace - Effective planning, coordination, direction, and control of theater air forces in support of land forces maneuver and fire objectives - Demonstrate effective procedural control of assigned aircraft and airspace - Facilitate decentralized execution of immediate air support - Optimize coordination, direction, and control of CAS, AI, time-sensitive/critical targeting, and SEAD operations within an assigned AO - Establish connectivity when required and maintain presence on the AFARN and JARN - Gain proficiency with CRC and ADAFCO TTPs - Control the execution of joint air, space, and cyberspace operations by vertically integrating with senior elements of the TACS and horizontally integrating with the elements of the TACS/TAGS, and coordinating joint operations with other components
<p>AE SME (COMAFFOR /JFACC)</p>	<ul style="list-style-type: none"> - Process patient movement requests - Exercise Joint Patient Movement process - Advise Army on AE capabilities

SWO	<ul style="list-style-type: none">- Integrate timely, relevant, accurate, and consistent METOC information and impacts for exploitation through the MDMP via reachback to Higher Headquarters (HHQ) BW personnel or when available, via in-place direct support <p>When BW personnel are in-place to provide direct support:</p> <ul style="list-style-type: none">- Perform as functional coordinator for METOC assets within Brigade AOR- Practice coordination procedures with HHQ SWO- Proficiently exercise operational equipment
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Table 4.2. Corps Warfighter Exercise (WFX)/Mission Rehearsal Exercise (MRX) Level Training Objectives

<p><i>This section offers a baseline set of training objectives for AF units participating in a Corps WFX/MRX. However, training objectives provided below may be altered to meet unit training requirements and should be complete NLT the main/mid planning conference event. (T-3)</i></p>	
<p>AF Internal Training Objectives</p>	<ul style="list-style-type: none"> - Train ASOC, TACP, AMLO, and SWO personnel in the planning/execution of Joint air, space, and cyberspace power, to include CAS, AI, Mobility, Space and ISR - Integrate air, space, and cyberspace power and information operations with ground maneuver assets - Accurately represent the preplanned and immediate air request process - Determine meteorological impacts and incorporate air, space, and cyberspace power capabilities into the Army MDMP process - Practice TACS processes - Demonstrate the effectiveness of air, space, and cyberspace power effects on operations in an integrated USAF/USA event - Represent environmental impacts on operations in an integrated USAF/USA event - Effectively use fielded operational equipment - Integrate both close air support and air interdiction in the same operational environment
<p>Focused Training Methods</p>	<ul style="list-style-type: none"> - Academics - MCTP Seminar - Workshops to include CAS, AI, Mobility, Space, and ISR - External forces to enable use of operational equipment

AOC Crew	<ul style="list-style-type: none"> - Gain currency and proficiency with AOC functional processes in conjunction with component counterparts in working ground maneuver force operations - Gain proficiency with operational AOC weapon system equipment, applications, and services - Control the execution of joint air, space, and cyberspace operations by vertically integrating with subordinate elements of the TACS and horizontally integrating with and coordinating joint operations with other components - Exposure to dynamic targeting decision process in a fluid battlespace - Produce, disseminate, dynamically modify/change, and distribute AOC products to include AOD, ACO, AMT, ROE, SPINS, daily ATO, SITREPS, and other reports/briefs as required - Gain currency and proficiency with AOC functional processes in conjunction with opening and closing killboxes for air interdiction - Employ and validate AFTTP 3-3.AOC, Operational Employment – Air and Space Operations Center (Only is aligned with a Blue Flag type exercise)
ASOG	<ul style="list-style-type: none"> - Same as TACP. Provide applicable portions of air support from the Operations Order (OPORD) - Integrate both air support and air interdiction in the same operational environment - Become knowledgeable with C/JFACC's air interdiction scheme of maneuver and be able to articulate such to Army ground commanders and aligned Army personnel - Understand the area reference system utilized in theater along with killbox construct for integrating joint fires and air interdiction sorties. Be able to brief such to Army ground commanders and aligned Army personnel

ASOC	<ul style="list-style-type: none"> - Effectively integrate air, space, and cyberspace power with ground maneuver assets - Incorporate air, space, and cyberspace power capabilities into the ArmyMDMP process - Effectively establish/operate the JARN - Command, Control, Communications, Computers, and Intelligence (C4I) execution - Become knowledgeable with C/JFACC's air interdiction scheme of maneuver and be able to articulate such to Army ground commanders and aligned Army personnel - Understand the area reference system utilized in theater along with killbox construct for integrating joint fires and air interdiction sorties. Be able to brief such to Army ground commanders and aligned Army personnel - Be able to articulate the planning and coordination required for both CAS and AI within the ASOC's sector. Ensure the Army ground commander is conversant with C/JFACC's options for air-delivered munitions
TACP	<ul style="list-style-type: none"> - Effectively integrate air, space, and cyberspace power with ground maneuver assets - Advise the ground commander of the capabilities and limitations of air power and the assist ground commander in planning, requesting, and coordinating CAS - Monitor JARN - Incorporate air, space, and cyberspace power capabilities into the Army MDMP process - Perform Joint Mission Task List Items - Promote effects-based use of air, space, and cyberspace power supporting maneuver forces - Become knowledgeable with C/JFACC's air interdiction scheme of maneuver and be able to articulate such to Army ground commanders and aligned Army personnel - Understand the area reference system utilized in theater along with killbox construct for integrating joint fires and air interdiction sorties. Be able to brief such to Army ground commanders and aligned Army personnel

AMLO	<ul style="list-style-type: none">- Process mobility requests- Exercise Joint Mobility Control process- Advise Army on airlift capabilities- ACC and AMC planners will evaluate each exercise to determine support required. AMC, in coordination with ACC, will tailor the AMC support to achieve training priorities and objectives.(T-3)
SWO	<ul style="list-style-type: none">- Perform as functional coordinator for weather assets and support requirements within Corps AOR- Practice coordination procedures with CJTF JMO and/or JFLCC METOC Officer- Integrate timely, relevant, accurate, and consistent METOC information and impacts for exploitation through the MDMP- Proficiently exercise operational equipment

TACS	<ul style="list-style-type: none"> - Gain currency and proficiency with TACS/TAGS functional processes in conjunction with component counterparts in working ground maneuver and air defense force operations - Gain proficiency with CRC and ADAFCO TTPs - Control the execution of joint air, space, and cyberspace operations by vertically integrating with senior elements of the TACS and horizontally integrating with the elements of the TACS/TAGS, and coordinating joint operations with other components - Execute planned and/or dynamically changing AOC products to include: ATO, AOD, ACO, ADP, AMT, ROE, and SPINS - To receive and produce SITREPS and other reports/briefs, as required - Exchange current intelligence and tactical operational data, and coordinate the integration of AFFOR and C/JFACC ACM, FSCM, and CAS - Comprehend dynamic targeting decision process in a fluid battlespace - Effective planning, coordination, direction, and control of theater air forces in support of land forces maneuver and fire objectives - Demonstrate effective procedural control of assigned aircraft and airspace - Facilitate decentralized execution of immediate air support - Optimize coordination, direction, and control of CAS, AI, time-sensitive/critical targeting, and SEAD operations within an assigned AO - Establish connectivity when required and maintain presence on the AFARN and JARN - Gain proficiency with CRC and ADAFCO TTPs.
	<ul style="list-style-type: none"> - Control the execution of joint air, space, and cyberspace operations by vertically integrating with senior elements of the TACS and horizontally integrating with the elements of the TACS/TAGS, and coordinating joint operations with other components
AE SME (COMAFFOR/JFACC)	<ul style="list-style-type: none"> - Process patient movement requests - Exercise Joint Patient Movement process - Advise Army on AE capabilities

Table 4.3. Division WFX/MRX Level Training Objectives

<i>This section offers a baseline set of training objectives for AF units participating in a Division WFX/MRX. However, the training objectives provided below may be altered to meet unit training requirements and should be complete NLT the main/mid planning conference event. (T-3)</i>	
AF Internal Training Objectives	<ul style="list-style-type: none"> - Train ASOC, TACP, AMLO, and SWO personnel in the planning/execution of Joint air, space, and cyberspace power, to include CAS, AI, Mobility, Space, and ISR - Integrate air, space, and cyberspace power and information operations with ground maneuver assets - Accurately represent the JARN process - Determine meteorological impacts and incorporate air, space, and cyberspace power capabilities into the Army MDMP process - Practice TACS processes - Demonstrate the effectiveness of air, space, and cyberspace power effects on operations in an integrated USAF/USA event - Represent environmental impacts on operations in an integrated USAF/USA event - Effectively use fielded operational equipment - Integrate both close air support and air interdiction in the same operational environment
Focused Training Methods	<ul style="list-style-type: none"> - Academics - MCTP Seminar - Workshops to include CAS, AI, Mobility, Space, and ISR - External forces to enable use of operational equipment

AOC Crew	<ul style="list-style-type: none"> - Gain currency and proficiency with AOC functional processes in conjunction with component counterparts in working ground maneuver force operations - Gain proficiency with operational AOC weapon system equipment, applications, and services - Control the execution of joint air, space, and cyberspace operations by vertically integrating with subordinate elements of the TACS and horizontally integrating with and coordinating joint operations with other components - Exposure to dynamic targeting decision process in a fluid battlespace - Produce, disseminate, dynamically modify/change, and distribute AOC products to include AOD, ACO, AMT, ROE, SPINS, daily ATO, SITREPS, and other reports/briefs as required - Gain currency and proficiency with AOC functional processes in conjunction with opening and closing killboxes for air interdiction - Employ and validate AFTTP 3-3.AOC, Operational Employment – Air and Space Operations Center (Only is aligned with a Blue Flag type exercise)
ASOC	<ul style="list-style-type: none"> - Establish the JARN - C4I execution - Become knowledgeable with C/JFACC's air interdiction scheme of maneuver and be able to articulate such to Army ground commanders and aligned army personnel - Understand the area reference system utilized in theater along with the killbox construct for integrating joint fires and air interdiction sorties. Be able to brief such to Army ground commanders and aligned Army personnel - Be able to articulate the planning and coordination required for both CAS and AI within the ASOC's sector. Ensure the Army ground commander is conversant with C/JFACC's options of air-delivered munitions

TACP	<ul style="list-style-type: none"> - Effectively integrate air, space, and cyberspace power with ground maneuver assets - Advise ground commander of the capabilities and limitations of air power and assist ground commander in planning, requesting, and coordinating CAS -- Accomplish above objective by complying with Mission Qualification Training for TACP/ASOC Operations Personnel in accordance with current AFIs - Incorporate air, space, and cyberspace power capabilities into the Army MDMP process - Perform Joint Mission Task List Items - Promote effects-based use of air, space, and cyberspace power supporting maneuver forces - Become knowledgeable with C/JFACC's air interdiction scheme of maneuver and be able to articulate such to Army ground commanders and aligned army personnel - Understand the area reference system utilized in theater along with the killbox construct for integrating joint fires and air interdiction sorties. Be able to brief such to Army ground commanders and aligned Army personnel
AMLO	<ul style="list-style-type: none"> - Process mobility requests - Exercise Joint Mobility Control process - Advise Army on airlift capabilities - ACC and AMC planners will evaluate each exercise to determine support required. (T-3) AMC, in coordination with ACC, will tailor the AMC support to achieve training priorities and objectives
SWO	<ul style="list-style-type: none"> - Perform as functional coordinator for within Division weather assets and support requirements Division AOR - Practice coordination procedures with HHQ SWO/JMO/METOC Officer - Provide concise, relevant, and accurate weather (WX) impact data to the MDMP - Proficiently exercise operational equipment

TACS	<ul style="list-style-type: none"> - Gain currency and proficiency with TACS/TAGS functional processes in conjunction with component counterparts in working ground maneuver and air defense force operations - Gain proficiency with CRC and ADAFCO TTPs - Control the execution of joint air, space, and cyberspace operations by vertically integrating with senior elements of the TACS and horizontally integrating with the elements of the TACS/TAGS, and coordinating joint operations with other components - Execute planned and/or dynamically changing AOC products to include: ATO, AOD, ACO, ADP, AMT, ROE, and SPINS - To receive and produce SITREPS and other reports/briefs, as required - Exchange current intelligence and tactical operational data, and coordinate the integration of AFFOR and C/JFACC ACM, FSCM, and CAS - Comprehend dynamic targeting decision process in a fluid battlespace - Effective planning, coordination, direction, and control of theater air forces in support of land forces maneuver and fire objectives - Demonstrate effective procedural control of assigned aircraft and airspace - Facilitate decentralized execution of immediate air support - Optimize coordination, direction, and control of CAS, AI, time-sensitive/critical targeting, and SEAD operations within an assigned AO - Establish connectivity when required and maintain presence on the AFARN and JARN - Gain proficiency with CRC and ADAFCO TTPs - Control the execution of joint air, space, and cyberspace operations by vertically integrating with senior elements of the TACS and horizontally integrating with the elements of the TACS/TAGS, and coordinating joint operations with other components
AE SME (COMAFFOR/JFACC)	<ul style="list-style-type: none"> - Process patient movement requests - Exercise Joint Patient Movement process - Advise Army on AE capabilities

Table 4.4. Brigade Level Training Objectives

<p><i>This section offers a baseline set of training objectives for AF units participating in a Brigade level event. However, the training objectives provided below may be altered to meet unit training requirements and should be complete NLT the main/mid planning conference/event. (T-3)</i></p>	
AF Internal Training Objectives	<ul style="list-style-type: none"> - Accurately represent the JARN process - Integrate air, space, and cyberspace power and information operations with ground maneuver assets - Determine meteorological impacts and incorporate air, space, and cyberspace power capabilities into the Army MDMP process - Integrate both close air support and air interdiction in the same operational environment
Focused Training Methods	<ul style="list-style-type: none"> - Academics - MCTP Seminar - Workshops to include CAS, AI, Mobility, Space, and ISR - External forces to enable use of operational equipment
ASOG (ASOC Response Cell)	<ul style="list-style-type: none"> - Establish the JARN - Build the Communication plan - C4I execution - Become knowledgeable with C/JFACC's air interdiction scheme of maneuver and be able to articulate such to army ground commanders and aligned personnel - Understand the area reference system utilized in theater along with the killbox construct for integrating joint fires and air interdiction sorties. Be able to brief such to Army ground commanders and aligned Army personnel - Be able to articulate the planning and coordination required for both CAS and AI within the ASOC's sector. Ensure the Army ground commander is conversant with C/JFACC's options for air-delivered munitions

TACP	<ul style="list-style-type: none"> - Effectively integrate air, space, and cyberspace power with ground maneuver assets - Advise Army personnel on air, space, and cyberspace power capabilities - Incorporate air power capabilities into the Army MDMP process - Effectively practice TACS processes - Promote effects-based use of air, space, and cyberspace power in support of maneuver forces - Become knowledgeable with C/JFACC's air interdiction scheme of maneuver and be able to articulate such to army ground commanders and aligned personnel - Understand the area reference system utilized in theater along with the killbox/JFA construct for integrating joint fires and air interdiction sorties. Be able to brief such to Army ground commanders and aligned Army personnel
SWO	<ul style="list-style-type: none"> - Perform as functional coordinator weather assets and support requirements within Brigade AOR - Practice coordination procedures with HHQ Division SWO/JMO/METOC Officer - Provide concise, relevant, and accurate WX impact data to the MDMP - Provided mission execution forecast briefings - Proficiently exercise operational equipment

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Deputy Chief of Staff of Operations

Attachment 1

GLOSSARY OF REFERENCES AND SUPPORTING INFORMATION

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Abbreviations and Acronyms

AAR—After-Action Review

ACC—Air Combat Command

JACCE—Joint Air Component Coordination Element

ACM—Airspace Control Measures

ACO—Airspace Control Order

ADAFCO—Air Defense Artillery Fire Coordination Officer

ADP—Air Defense Plan

AE—Aeromedical evacuation

AF—Air Force

AFARN—Air Force Air Request Net

AF/DPG—Air Force General Management Office

AFFOR—Air Force Forces

AFJECT—Air Force Joint Exercise Coordination Team

AI—Air Interdiction

ALO—Air Liaison Officer

AMC—Air Mobility Command
AMLO—Air Mobility Liaison Officer
AMT—Airlift Movement Tables
ANG—Air National Guard
AO—Area of Operations
AOC—Air Operations Center
AOD—Air Operations Directives
AOR—Area of Responsibility
ARNG—Army National Guard
ASR—Air Support Request
ARSOF—Army Special Operations Forces
ASOC—Air Support Operations Center
ASOF—Air Support Operations Flight
ASOG—Air Support Operations Group
ASOS—Air Support Operations Squadron
ATO—Air Tasking Order
AWACS—E-3B/C Airborne Warning and Control System
BCD—Battlefield Coordination Detachment
MCTP—Mission Command Training Program
Bde—Brigade
BW—Battlefield Weather
CAP—Chief of Airpower
C2—Command and Control
C4I—Command, Control, Communications, Computers, & Intelligence
CAC—Combined Arms Center
CAOC—Combined Air Operations Center
CAS—Close Air Support
CCW—Command and Control Wing
CDC—Concept Development Conference
CERTX—Certification Exercise
CFLCC—Combined Force Land Component Commander
C/JAOC—Combined or Joint Air Operations Center

C/JFACC—Combined or Joint Forces Air Component Commander

CFACC—Combined Force Air Component Commander

CG—Commanding General

CJTF—Combined Joint Task Force

CMP—Collection Management plan

Comms—Communications

CRC—Control and Reporting Center

CSA—Chief of Staff of the Army

CSAF—Chief of Staff of the Air Force

DA—Department of the Army

DIRLAUTH—Direct Liaison Authorized

Div—Division

DTS—Defense Transportation System

ED—Exercise Director

EDB—Exercise Design Brief

ENDEX—End of the Exercise

FER—Final Exercise Report

FORSCOM—United States Army Forces Command

FSCM—Fire Support Coordination Measures

GES—Global Exercise Schedule

GO—General Officer

HHQ—Higher Headquarters

HICON—Higher Control

HQ—Headquarters

HQE—Highly Qualified Expert (formerly Senior Mentor)

INTSUM—Intelligence Summary

IO—Information Operations

IPC—Initial Planning Conference

ISR—Intelligence Surveillance Reconnaissance

JAOC—Joint Air Operations Center

JARN—Joint Air Request Net

JFACC—Joint Force Air Component Commander

JIM—Joint Interagency Multinational
JMO—Joint Force Meteorological and Oceanographic (METOC) Officer
JNTC—Joint National Training Capability
JOA—Joint Operations Area
JSTARS—E-8C Joint Surveillance Target Attack Radar System
JTF—Joint Task Force
JTIMS—Joint Training Information Management System
JTTI—Joint Training Transformation Initiative
M&S—Modeling and Simulation
MAAP—Master Air Attack Plan
MAJCOM—Major Command
MDMP—Military Decision Making Process
METOC—Meteorology and Oceanography
MRE—Mission Readiness Exercise
MRX—Mission Rehearsal Exercise
MOA—Memorandum of Agreement
MOI—Memorandum of Instruction
N/A—Not Applicable
NLT—Not later than
Obj—Objectives
OCTP—Operational Command Training Program
OPR—Office of Primary Responsibility
OPCON—Operational Control
OPDIR—Operational Direction
OPORD—Operations Order
OSD—Office of Secretary of Defense
OT—Observer/Trainer
PCF—Professional Control Force
RDS—Records Disposition Schedule
ROE—Rules of Engagement
SEAD—Suppression of Enemy Air Defenses
SITREPS—Situation Reports

HQE—Highly Qualified Expert
SME—Subject Matter Expert
SPINS—Special Instructions
SS—Site Survey
STARTEX—Start of Exercise
SWO—Staff Weather Officer
TACP—Tactical Air Control Party
TACS—Theater Air Control System
TAGS—Theater Air Ground System
TO—Training Objectives
TOA—Transfer of Authority
Trng—Training
TTP—Tactics, Techniques, and Procedures
USA—United States Army
USAF—United States Air Force
USAFWC—United States Air Force Warfare Center
USMC—United States Marine Corps
USN—United States Navy
WFX—Warfighter Exercise
WX—Weather

Terms

Joint Air Component Coordination Element (ACCE)— The Joint Air Component Coordination Element (JACCE) is responsible to the JFACC and coordinates with the CFLCC staff, representing the JFACC needs in either a supporting or supported role. The ACCE is organized with expertise in the following areas: plans, operations, intelligence, airspace management, and airlift.

Air Support Operations Group (ASOG)— USAF organization designed to provide the AF unique administrative support to Air Support Operations Squadron (ASOS), Air Support Operations Flight (ASOF), and weather squadron personnel on Army installations. The ASOG Commander is normally the Corps' Senior Air Liaison Officer (ALO). Additionally the ASOG Commander becomes the ASOC Director when deployed. The ASOG Commander reports to the appropriate Numbered Air Force Commander.

Air Support Operations Squadron (ASOS)/Air Support Operations Flight (ASOF)— USAF organizations designed to provide support of AF personnel assigned to US Army installations. The ASOS/ASOF Commander is the senior USAF representative to the supported Army unit.

ASOS/ASOF Commanders report within the Air Force chain of command, normally to the appropriate Air Support Operations Group Commander.

Air Support Operations Center (ASOC)— The principal air control agency of the theater air control system responsible for the direction of air operations directly supporting the ground combat element. It processes and coordinates requests for immediate air support and coordinates air missions requiring integration with other supporting arms and ground forces. It normally collocates with the Army tactical headquarters senior fire support coordination center within the ground combat element.

Air Mobility Liaison Officer (AMLO)— USAF rated officer who functions as the primary advisor to the Army conventional maneuver or Army Special Operations Forces (ARSOFF) commander on the optimum use of airlift air mobility resources. AMLOs are specifically designated and trained to control airlift air mobility assets in support of ground troops and operate the Airlift Mobility Advance Notification/Coordination Net.

Mission Command Training Program (MCTP)— MCTP deploys, trains, and exercises Brigade, Division, Corps, and Echelon Above Corps (EAC) commanders and staffs; the unit's maneuver forces are not "live" play but simulated using various computer based models and simulations. Therefore, at Corps level and below, MCTP is primarily organized, trained and, equipped to exercise and train USA commanders and staff at the tactical level of warfare. MCTP supports realistic, stressful unit training and leader development for operational and tactical-level commanders and supports contingency operations worldwide. MCTP provides a training environment that reflects full spectrum Joint Interagency Multinational (JIM) operations in the contemporary operational environment in order to assist the CSA in fulfilling his obligation to provide Combatant Commanders with trained and ready, joint expeditionary, campaign quality units.

Battlefield Weather (BW)— AF resources tasked to deploy in support of conventional Army forces, Air Force special tactics units, or Army special operations forces. BW personnel are trained and equipped to operate and survive in the forward battlespace e.g., outside the airbase perimeter.

Joint Force Meteorological and Oceanographic Officer (JMO)— Officer designated to provide direct meteorological and oceanographic support to the joint task force commander. (Ref: Joint Pub 3-59, 23 March 1999. JMO Responsibilities outlined in CJCSI 3810.01B, Enclosure B, Paragraph 12).

Joint Training Transformation Initiative (JTTI)— JTTI is a CSAF and CSA initiative to improve the integration of USAF and USA forces to best meet the objectives of the combatant commanders by providing an integrated force to the Combined Forces Commander. The purpose of JTTI is to enable the USA and USAF to realistically "train like we fight" using doctrinally correct processes and procedures to integrate USAF and USA forces in service training exercises. The focus of JTTI is on the integration of air, space, and cyberspace component into USA BCTP events and the land component into the USAF BLUE FLAG training program.

Meteorology and Oceanography (METOC)— A term used to convey all meteorological, oceanographic, and space environmental factors. These factors include the whole range of atmospheric and oceanographic phenomena, from the sub-bottom of the Earth's oceans up to and including the space environment (space weather). (Ref: CJCSI 3810.01B, 25 August 2003).

Mission Readiness Exercise (MRE)— An exercise that prepares a unit to execute a mission involving activities associated with Peace Keeping. These exercises are directed by United States Army Forces Command (FORSCOM), tied to a Regional Combatant Commander, and scheduled based on a Department of the Army (DA) G3 directed Transfer of Authority (TOA).

Mission Rehearsal Exercise (MRX)— A USA command post exercise normally associated with MCTP that provides a training opportunity for senior USA Commanders and their staffs prior to a deployment into a combat zone. These exercises are directed by United States Army Forces Command (FORSCOM), tied to a Regional Combatant Commander, and scheduled based on a DA G3 directed TOA.

Operational Command Training Program (OCTP)— CSAF directed training program executed and administered by the 505 Command and Control Wing (CCW). OCTP is designed to supply doctrinally correct operational-level subject matter expertise to the JFACC and the AOC. Air Force Highly Qualified Experts interface directly with senior Air Force and Army senior leaders and conduct Officer Professional Development. Observer Trainers interface at the AOC Director and Division Chief level, providing academic and over-the-shoulder training. HQE and Observer Trainer activities are synchronized.

Staff Weather Officer (SWO)— The Air Force officer directing all space and terrestrial weather support to the Army unit to which aligned. The SWO is a member of the Army commander's special staff under the staff supervision of the G2. The SWO's primary duty is to advise the commander on all matters pertaining to how terrestrial and space weather impacts friendly and enemy operations and weapons systems.

Warfighter Exercise (WFX)— A USA command post exercise normally associated with MCTP that serves as the capstone training event for senior USA Commanders and their staffs.

Warrior Preparation Center (WPC)— "USAFE-AFAFRICA's Live, Virtual, Constructive (LVC) Distributed Training Center (DTC). WPC provides CCMD-focused Component training environments and support for Joint, Coalition, and Allied warfighter readiness. Events are conducted from the high Operational to low Tactical levels, depending on training audiences' requirements."

White Cell— Group of subject matter experts who replicate specialized functions/activities that are not represented in the exercise.

Attachment 2

NOTIONAL EXERCISE TIMELINE

Table A2.1. Notional timeline for a Corps and Division MRX/WFX

MRX/WFX minus (-) 305 Days	The 3-4 day Initial Planning Conference (IPC) and Site Survey (SS) occur
MRX/WFX (-) 205 Days	The 5 day Concept Design Conference (CDC) and Exercise Design Brief (EDB) occur
MRX/WFX (-) 180 Days	The 5-8 day BCS occurs
NLT MRX/WFX (-) 90 days	The tasking message is issued
Mini Exercise (-) 5 DAYS	Will establish communications checks and develop Air Tasking Order (ATO)
NLT MRX/WFX PLUS (+) 10 DAYS	The Air and Space Power integration portion of the Final Exercise Report (FER) and the Air Component Executive Summary are published
The timeline for an MRX may be compressed due to real world constraints and the timeliness of the in-theater information.	

Attachment 3

USAF MODELING AND SIMULATION (M&S) OPTIONS MATRIX

A3.1. The following matrix (Table A3.1.) represents the USAF’s suggested M&S options designed to achieve the objectives outlined in Chapter 4. M&S is a critical enabler to the success of the MCTP. Because each event is unique, M&S requirements should be coordinated early in the planning stages for the given event. (T-3) The 505th CTS M&S planner will coordinate with Air Force Agency for Modeling and Simulation (AFAMS) on any compatibility issues that arise between Air Forces models and real- world C4 / C2 systems. (T-3)

Table A3.1. Modeling and Simulation Options Matrix

<p>Corps as JFLCC</p>	<ul style="list-style-type: none"> - Provide CAS, AI, ISR, Airlift and other support sorties - Provide for display of USAF sorties on COP - Provide high quality combat assessment (if required) - Provide robust IO stimulation - Provide robust TBM warning and space support 	<p>AWSIM LOGSIM STAGE NGTS ATI/CSI ACE-IOS JNETS DICE VSTARS AFSERS SCOPES/GIANT MDST</p>
<p>Corps as MRX/WFX</p>	<ul style="list-style-type: none"> - Provide CAS, AI, ISR, Airlift and other support sorties - Provide for display of USAF sorties on COP - Provide high quality combat assessment (if required) - Provide robust IO stimulation 	<p>AWSIM LOGSIM STAGE NGTS ATI/CSI ACE-IOS VSTARS AFSERS DICE JNETS</p>

Active component CONUS Division MRX/WFX	<ul style="list-style-type: none"> - Provide CAS, AI, ISR, Airlift and other support sorties - Provide for display of USAF sorties on COP - Provide high quality combat assessment (if required) 	<p>AWSIM</p> <p>LOGSIM STAGE NGTS</p> <p>ATI/CSI ACE-IOS</p>
Active component OCONUS Division WFX	<ul style="list-style-type: none"> - Provide CAS, AI, ISR, Airlift and other support sorties - Provide for display of USAF sorties on COP - Provide high quality combat assessment (if required) 	<p>AWSIM</p> <p>LOGSIM STAGE NGTS</p> <p>ATI/CSI ACE-IOS</p>
Guard Division	<ul style="list-style-type: none"> - Provide CAS, AI, ISR, Airlift and other support sorties - Provide for display of USAF sorties on COP - Provide high quality combat assessment (if required) 	<p>AWSIM</p> <p>LOGSIM STAGE ATI/CSI</p> <p>ACE-IOS</p>
Brigade	N/A	N/A
Guard Brigade MRX	N/A	N/A
Guard Brigade WFX	N/A	N/A

Attachment 4

SENIOR LEADER TRAINING REQUIREMENTS MATRIX

A4.1. The following matrix (Table A4 1.) has the senior leader training requirements.

Table A4.1. Senior Leader Training Matrix

SENIOR LEADER C-NAF TRAINING REQUIREMENTS MATRIX (4 JUNE 2014)				
No.	POSITION	GRADE	PLAN A (Schedule when: selected for O-7 or O-8; or, notified of COMAFFOR/JFACC or JACCE assignment)	PLAN B (Schedule when: Out-of-Cycle sourcing). Current Training is considered within 24 Months of training completion date.
1.0	CFACC (Notes 1, 2, 3, 7, 9 & 10)	0-7/8	CFACC Course (10 days).	SJAT Refresher Training.
1.1	DCFACC at Al Udeid (Notes 1, 2, 3, 7, 9 & 10)	0-7/8	CFACC Course (10 days).	SJAT Refresher Training.
2.0	JACCE (Notes 6, 7, 9 & 10)	0-7/8	CFACC or JFACC Course (10 days).	SJAT Refresher Training.
2.1	JACCE- Deputy (Notes 4, 7, 8, & 9)	0-5/6	JSSC/CSSC (5 days) and AF-CSSC (5 days).	SJAT Refresher Training.
3.0	NATO CAOC (Notes 1, 2, 7, 9 & 10)	0-7/8	CFACC Course (10 days).	SJAT Refresher Training.
4.0	AFFOR (CC/CV) (Notes 1, 2, 7, 9 & 10)	0-7/8	CFACC Course (10 days).	SJAT Refresher Training.
4.1	AFFOR (Chief of Staff and A-Staff Director) (Notes 4, 5, 7, 8, 9, 11 & 12)	0-5/6	JSSC/CSSC (5 days) and CSSC (5 days).	SJAT Refresher Training.
4.2	ASOG /CC (Notes 4, 7, 8 & 9)	0-5/6	JSSC/CSSC (5 days) and AF-CSSC (5 days).	SJAT Refresher Training.
5.0	CAOC CC/DIR (Notes 1-5, 7-10)	0-5 thru 0-8	CFACC Course (10 days). JSSC/CSSC (5 days) and AF-CSSC (5 days).	

5.1	DIRMOBFOR-Air (Notes 1-4, 7-10, &12)	0-6 thru 0-7	DIRMOBFOR-Air Course and JFACC (10 days). JSSC/CSSC (5 days) and AF-CSSC (5 days).
5.2	DIRSPACEFOR (Notes 1-5, 7-10, &11)	0-5 thru 0-7	DIRSPACEFOR Course and C/JFACC (10 days). JSSC/CSSC (5 days) and AF-CSSC (5 days).
6.0	CFLCC Course Support (Notes 1, 2, 7, 9, 10 & 14)	0-7/8	CFACC Course (10 days).
6.1	CFMCC Course Support (Notes 1, 2, 7, 9, 10 & 15)	0-7/8	CFACC Course (10 days).

Notes:

1. **Plan A: Major Command commanders nominate brigadier and major generals to attend CFACC course. Scheduled training for COMAFFORs/CFACCs/JFACCs should be scheduled for brigadier and major generals, post Wing Command and before Joint Flag Officers Warfighting Course (JFOWC).**
2. **Plan B: COMAFFOR/C/JFACCs should be scheduled when selected for Command assignment. Required refresher training when greater than 2 years from C/JFACC Course; desired when greater than 2 years from C/JFACC Course; and available upon request as necessary.**
3. **C-NAF Commanders (0-7 thru 0-8) from 1st, 3rd, 7th, 8th, AFCENT, 11th, 12th, 13th, 14th, 17th, 18th, 23th, and 24th should attend training designated for CFACC/COMAFFOR (J/CFACC course at Maxwell AFB).**
4. **For 0-5s & 0-6s assigned to AFFOR Chief of Staff and A-Staff positions (A-2/3/4/5/6/7), recommend attending Air Force COMAFFOR Senior Staff Course (AF-CSSC) (Fort Dix, NJ) and Joint Air and Space Operations Senior Staff Course (JASOSSC) (Hurlburt AFB, FL). A3, A/5/8 & A4/7 should also attend JSSC/CSSC at Hurlburt Field, FL.**
5. **In the future, if 0-5 thru 0-7 is assigned to C-NAF as a DIRCYFOR recommend similar training as DIRSPACEFOR prior to assuming role in CAOC.**
6. **JACCE positions (0-7 thru 0-8) must attend the JFACC or CFACC course prior to assuming role. Course conducted one time per year (Maxwell AFB). The goal is to align JACCE with a designated Army unit they will deploy with in order to attend all the spin up exercises prior to actual deployment.**
7. **Recommended for all JFACC/AOC key positions (Div Chiefs) in AFSCs: 11XX (Pilot), 12XX (Navigator), 13BX (Air Battle Manager), 14NX (Intel), & 13SX (Space).**
8. **The JSSC/CSSC (Coalition) is offered 4 times per year (Hurlburt AFB) 5 Days academics.**

9. The Senior Joint Information Operations Applications Course (SJIOAC) or Specialized Joint Air & Space Operators Course (SJAT) will satisfy just in time training (Maxwell AFB or Hurlburt AFB).
10. GOs should be identified 120-180 days prior to deployment to drive CSAF selection and proper training.
11. DIRSPACEFOR: "Col/Lt Col attends DIRSPACEFOR Course, DSN 692-4979, Ext 255. Attend JSSC/CSSC, DSN 575-2840 (if unable to attend, call DSN 575-2840 to schedule SJAT) and CSSC (AF Only), DSN 426-1440. Participate as DS4 in CJCS exercise if available. Attend 561 Joint Tactics Squadron-hosted Joint Combat Aviation Prep (JCAP) conference prior to deployment (USCENTCOM DS4 only), DSN 682-7260." DIRSPACEFOR Courses are offered two times per year at the ASOpS School (Colorado Springs, Co).
12. DIRMOBFOR-Air/Deputy DIRMOBFOR-Air (0-5 thru 0-9): "Graduate of DIRMOBFOR-Air course, participate in a CJCS exercise, and receive airdrop orientation and observation (if required by 18 AF/CC), DSN 779-4408."
13. For position numbers 5 thru 6.1 (CAOC CC/DIR, DIRMOBFOR-Air, DIRSPACEFOR, CFLCC & CFMCC), SJAT training is will be accomplished as circumstances demand.
14. CFLCC course offered three times a CY, March, July and October. Course POC Col Cantwell, DSN 242-3862, (Carlisle, Pa). NOTE: Air Force officers must attend CFACC course before attending CFLCC.
15. CFMCC course is offered three times a year approximately Feb, May-July, and Oct/Nov. Courses offered two times a CY, hosted by different Combatant Command Naval Component Headquarters (i.e. PACFLT in Hawaii for PACOM) Course POC Mr. Richard Findlay, DSN 948-3673. NOTE: Air Force officers must attend CFACC course before attending CFMCC.

ASOpS	Advanced Space Operations School, Space Operations Course	Colorado Springs, Co
CFACC	Component Forces Air Component Commander	Maxwell AFB, Al
CFLCC	Component Forces Land Component Commander	Maxwell AFB, Al
CFMCC	Component Forces Maritime Component Commander	Maxwell AFB, Al
COEC	Cyber Operations Executive Course	Maxwell AFB, Al
AF-CSSC	COMAFFOR Senior Staff Course (Air Force only)	Fort Dix/McGuire AFB, Nj
DIRMOBFOR	Director Mobility Forces Course	Scott AFB, Il
DIRSPACEFOR	Director Space Forces Course	Colorado Springs, Co
JASOSSC	Joint Air and Space Operations Senior Staff Course	Hurlburt Field, Fl
JFACC	Joint Forces Air Component Commander	Hurlburt Field, Fl
JFOWC	Joint Flag Officer Warfighter Course	Hurlburt Field, Fl
JSSC	JFACC Senior Staff Course	Hurlburt Field, Fl
CSSC	Coalition Senior Staff Course (Joint)	Hurlburt Field, Fl
SJAT	Specialized Joint Air & Space Operator Training	Hurlburt Field, Fl

<i>SJIOAC</i>		<i>Senior Joint Information Operations Applications Course</i>		<i>Maxwell AFB or Hurlburt Field, Fl</i>	
COURSE / OPR		POC		DATES	
CFACC Course		Mr. Nesmith, DSN 493-5101		JUN 10	JUN 11
JFACC Course		Mr. Nesmith, DSN 493-5101		DEC 10	DEC 11
COEC Course		Mr. Nesmith, DSN 493-5101		-	NOV 11
SJIOAC Course		Mr. Nesmith, DSN 493-5101		-	NOV 11
JSSC Course		Mr. Kirk Miller, DSN 575-2840		AUG 10	TBD
CSSC Course (Coalition)		Mr. Kirk Miller, DSN 575-2840		TBD	TBD
SJAT Refresher Course		Mr. Kirk Miller, DSN 575-2840		UPON REQUEST	
DIRMOBFOR Course		MR. Darin Sedlacek, DSN 779-4408		OCT 11	TBD
DIRSPACEFOR Course		Maj Maynard, DSN 692-3726		2 Xs Per Year (Rotating)	
SAF Coalition Students OPR		Mr. Erich Eschenburg, DSN 425-8905		N/A	
HAF Senior Leader Management Office		Capt Darlene Shaffer, DSN 225-5735			
HAF AFFOR C2 FAM		Lt Col Donny White, DSN 225-0883			
HAF AOC FAM		Maj Adam Fiedler, DSN 223-7303			
AFPC Senior Leader Management		Mr. Robert Beggs, DSN 665-2153			
ACC Senior Leader Management		Mr. Thomas Carver, DSN 965-3037			